NORTH CAROLINA

WAYNE COUNTY

The Wayne County Board of Commissioners met on Tuesday, May 17, 2022, at 9:08 a.m. in the Commissioners Meeting Room in the Wayne County Courthouse Annex, Goldsboro, North Carolina, after due notice thereof had been given.

Members present: Joe C. Daughtery, Chairman; George Wayne Aycock, Jr., Vice-Chairman; Barbara Aycock; Bevan Foster; Chris Gurley; Freeman Hardison, Jr.; and Antonio Williams (attended via Webex).

Members absent: None

Briefing Session

During the scheduled briefing and prior to the regularly scheduled meeting, the Board of Commissioners held an advertised briefing session to discuss the items of business on the agenda.

The briefing began at 8:01 a.m. with County Manager Craig Honeycutt reviewing the agenda. The agenda was adjusted by the following:

- Remove Budget Amendment #446
- Add Budget amendment for Sewer Meters
- Add Motion to Approve the purchase of 4 ambulances for EMS with ARPA Funds under New Business and the appropriate budget amendment.
- Moved #4 under Consent agenda to New Business.

Finance Director Allison Speight reviewed the Budget Amendments and answered questions from the board.

Special Projects Manager/IT Director Ryan Preble reviewed the Contractor Prequalification Bid Package for the Replacement Detention Center Project.

The Board of Commissioners discussed changing the criteria for prequalifications for the contractors from two successful completed projects to one.

Assistant County Manager Chip Crumpler reviewed the Award for Grant Administration Service related to the Community Development Block Grant-Neighborhood Revitalization Project.

Closed Session

At 8:49 a.m. upon motion of Commissioner Freeman Hardison, Jr., the Board of Commissioners unanimously declared itself in closed session to consider the qualifications, competence, performance, character, fitness, conditions of appointment, conditions of initial employment of an individual public officer or employee or prospective public officer or employee.

At 9:02 a.m., upon motion of Commissioner Freeman Hardison, Jr., the Board of Commissioners unanimously declared itself in regular session.

Recess the Board of Commissioners Meeting

At 9:02 a.m., Chairman Joe C. Daughtery recessed the meeting of the Wayne County Board of Commissioners.

Reconvene the Board of Commissioner Meeting

At 9:08 a.m., Chairman Joe C. Daughtery reconvened the meeting of the Wayne County Board of Commissioners.

Call to Order

Chairman Joe C. Daughtery called the meeting of the Wayne County Board of Commissioners to order.

Invocation

Dr. Clay Worrell gave the invocation.

Pledge of Allegiance

Chairman Joe C. Daughtery led the Board of Commissioners in the Pledge of Allegiance to the Flag of the United States of America.

Approval of Minutes

Upon motion of Commissioner Freeman Hardison, Jr., the Board of Commissioners unanimously approved the minutes of the regularly scheduled meeting of the Board of Commissioners on May 3, 2022.

Discussion/Adjustment of Agenda

The agenda was adjusted by the following:

- Remove Budget Amendment #446
- Add Budget Amendment for Sewer Meters
- Add Motion to Approve the purchase of 4 ambulances for WMS with ARPA Funds under New Business and the appropriate budget amendment
- Moved #4 under Consent Agenda to New Business.

Upon motion of Commissioner Barbara Aycock, the Board of Commissioners unanimously approved and authorized the adjusted agenda.

Presentation of Employee Service Pins

County Manager Craig Honeycutt presented service pins to those employees in attendance.

25 years
April McAlduff
Vicky Hill
Willie Sparks

20 years
Jamie Smith Sturgill

15 years
Trenesha Evans
Ashley Davis

10 years
Kimberly Brunson

5 years
Kristen Mangogna
Adrian Thompson
Anthony Cape
James Wade

1 year
Micahel Gagne
Ray Rhoades
Katie Johnson

Katherine Fletcher
Timothy Faulkner
Jesse Aldridge
Doreen Waters
Brandi Talton
Petra Hall
Ashley Brown
Jasmin Turner
Aisha Hamdan
Ruth Evans-Smith
Rodney Perry
Jennifer Parrish
Nora Hennessy Ledford

Presentation of Service Plaque to Sgt. Barbara Jean Cook with the Detention Center

Sheriff Larry M. Pierce presented a service plaque to Sgt. Barbara Jean Cook in recognition of her service to the Carey A. Winders Detention Center.

Presentation on Foster Care in Wayne County by DSS Director Kimberly McGuire

DSS Director Kimberly McGuire introduced Deputy Director Cortina Hamilton who shared needs within the Wayne County Foster Care system with the Board of Commissioners.

Mrs. Hamilton shared some current statistics with the commissioners. These statistics stated there are 60 children in the care of Social Services, 18 were placed with relatives, 7 were placed in foster homes in Wayne County and 35 are in residential treatment facilities, group homes, or out-of-state foster homes. She also shared requirements to become a foster family.

Mrs. Hamilton stated the greatest need currently is for teenagers and sibling groups. She stated they are harder to place due to their mental health issues. She stated they have to place these children in facilities in Georgia and Florida.

Commissioner Bevan Foster agreed that the state needed more psychiatric facilities and stated he would discuss it at the next Eastpointe meeting.

Vice-Chairman George Wayne Aycock, Jr. thanked Mrs. Hamilton for the work they do for the children.

Chairman Joe C. Daughtery thanked the staff for giving the presentation and getting the message out about becoming a foster family.

Motion to Approve Older Americans Month Proclamation

Services on Aging Director Paula Edwards read the proclamation, attached hereto as Attachment A.

Commissioner Barbara Aycock thanked Ms. Edwards for the work she does at the Senior Center.

Upon motion of Commissioner Barbara Aycock, the Board of Commissioners unanimously approved the Older Americans Month Proclamation.

Consent Agenda

Upon motion of Commissioner Freeman Hardison, Jr., the Board of Commissioners unanimously approved and authorized the following items under the consent agenda:

1. Application for Present Use Value.
2. Budget Amendments
   a. Econ. Dev. - #360
   b. Facilities - #446 - Removed
   c. Facilities - #447
   d. Facilities - #455

e. Central Services - #456
f. JCPC - $470
g. Workers Comp - #473
h. Facilities - #475
i. Sheriff's Office - #477
j. Health Dept. - #479
k. Health Dept. - #480
l. Health Dept. - #481
m. Health Dept. - #482
n. Health Dept. - #484
o. Sheriff's Office - #485
p. Health Dept. - #486
q. Health Dept. - #487

3. Motion to Establish a Public Hearing on June 7, 2022, at 9:15 a.m. in the Commissioners Meeting Room in the Wayne County Courthouse Annex, 224 E. Walnut St., Goldsboro, N.C. The purpose of the public hearing is to receive public comments regarding the sale of a County-owned industrial shell building located at 400 Challen Court, Goldsboro, N.C. 27534 and being further described as Lot 8 in Plat Cabinet L., Slide 37-E of the Wayne County Registry., attached hereto as Attachment B.

4. Motion to Establish a Public Hearing at 9:30 a.m. on Tuesday, June 7, 2022, in the Commissioners Meeting Room in the Wayne County Courthouse Annex, 224 E. Walnut Street, Goldsboro, North Carolina, to allow public comments pertaining to the 2022/2023 proposed budget for fiscal year July 1, 2022. attached hereto as Attachment C.

5. Motion to Approve Award for Grant Administration Service related to the Community Development Block Grant – Neighborhood Revitalization Project to RSM Harris, Goldsboro, North Carolina, attached hereto as Attachment D.

Discussion to Approve the Contractor Prequalification Bid Package for the Replacement Detention Center Project

Upon motion of Commissioner Barbara Aycock, the board approved the Contractor Prequalification Bid Package for the Replacement Detention Center Project changing the criteria from having completed two successful projects to one project, attached hereto as Attachment E. The motion was approved 6-1 with Commissioner Bevan Foster voting against it.

Discussion of Purchasing 4 New Ambulances with ARPA Funds

EMS Director Dave Cuddeback answered questions about the ambulance purchase with ARPA funds from the Board of Commissioners.

Commissioner Bevan Foster expressed concerns about replacing all four at one time and stated there are other things needed instead of four new ambulances. He stated he does not agree with this at this time.

Vice-Chairman George Wayne Aycock, Jr. asked Mr. Cuddeback about call volumes. In response to Vice-Chairman Aycock, Mr. Cuddeback said that 50% of the EMS calls were in Goldsboro.

Commissioner Antonio Williams asked Finance Director Allison Speight how much the board has used of ARPA funds and how much is left. He stated that he wants to make sure all departments get a chance to utilize some of these funds.

Upon motion of Commissioner Chris Gurley, the Board of Commissioners approved the purchase of four new ambulances and appropriate budget amendment. This motion passed 6-1 with Commissioner Bevan Foster voting against it.

Presentation of the County Manager's Recommended 2022/2023 Fiscal Year Budget by County Manager Craig Honeycutt

County Manager Craig Honeycutt presented the recommended budget for the fiscal year 2022/2023, which included a three-cent property tax increase.

County Manager's Report

County Manager Craig Honeycutt read his letter of resignation. His last day will be June 30, 2022.

Chairman Joe C. Daughtery thanked County Manager Craig Honeycutt for his time and service here in Wayne County and wished him and his family the best.

Commissioner Freeman Hardison Jr. thanked Mr. Honeycutt as well.

Commissioner Antonio Williams wished him well in his new position.

Commissioner Barbara Aycock wished him the best and said she appreciated all he had done.

Commissioner Chris Gurley stated he will miss being able to joke with him and wished him well.

Vice-Chairman George Wayne Aycock, Jr. stated he appreciates all Mr. Honeycutt has done especially during COVID, and wished him well.

Board of Commissioners Committee Reports

Commissioner Freeman Hardison Jr. had no report.

Commissioner Bevan Foster had no report.

Commissioner Antonio Williams wanted to remind everyone about the summer employment, with the deadline to apply quickly approaching.

Commissioner Barbara Aycock thanked the budget team. She is aware the budget was hard this year and understands the struggles. She expressed concerns about the farmers and the suggested tax increase. She asked the Board to look closely at what they can do to cut back on this year.

Commissioner Chris Gurley gave an update on local road and broadband projects. He asked if everyone would keep the families of A. Joe Gurley III and Donald Gray in their prayers as they approach the two-year anniversaries of their deaths.

Vice-Chairman George Wayne Aycock, Jr. attended the change of command ceremony at the base. He asked if everyone would keep Clerk to the Board Carol Bowden and her family in their prayers as she recently lost her mother. He also asked to keep County Manager Craig Honeycutt's family in their prayers as his mother-in-law passed away. He stated the Board needed to look at cutting out extra expenses and focus on what they need for the budget this year. He expressed concerns for small businesses and farmers who are struggling.

Chairman Joe C. Daughtery announced the Wayne County Development Working Group. The purpose of this group is to evaluate and review land use ordinances and processes, to make Wayne County more business-friendly, and to evaluate and make recommendations to either the county or municipalities about common sense approaches to development that will benefit all of Wayne County.

Closed Session

At 11:25 a.m., upon motion of Commissioner Freeman Hardison Jr., the Board of Commissioners unanimously declared itself in closed session to consider the conditions of appointment and initial employment of a public employee.

At 12:45 p.m., upon motion of Commissioner Barbara Aycock, the Board of Commissioners unanimously declared itself in regular session.

Recess the Board of Commissioners Meeting

At 12:47 p.m., Chairman Joe C. Daughtery recessed the meeting of the Wayne County Board of Commissioners.

Reconvene the Board of Commissioner Meeting

At 1:02 p.m., Chairman Joe C. Daughtery reconvened the meeting of the Wayne County Board of Commissioners.

Budget Work Session with Davenport Financial Advisors

Mr. Ted Cole of Davenport Financial Advisors presented the financial summary for Wayne County, attached hereto as Attachment F.

Recess the Board of Commissioners Meeting

At 2:15 p.m., Chairman Joe C. Daughtery recessed the meeting of the Wayne County Board of Commissioners.

Reconvene the Board of Commissioner Meeting

At 2:21 p.m., Chairman Joe C. Daughtery reconvened the meeting of the Wayne County Board of Commissioners.

Discussion with NAACP President Sylvia Barnes

County Manager Craig Honeycutt introduced Mrs. Sylvia Barnes, who expressed her concerns about school repair projects.

County Manager Craig Honeycutt explained that the County of Wayne gives the schools an allotted amount each year for projects and it is up to the school to decide how much each project receives and where to spend it.

Chairman Joe Daughtery noted there is $593,000 unspent from the monies given to the school system last year.

Following a general discussion, Mrs. Barnes expressed her discontent over the issues at Dillard Middle School.

In addition to Mrs. Barnes, the following people spoke with the same concerns: Roderick White, Lakeisha Peter, Dr. Lashaundon Perkins, and Mark Colebrook.

Recess the Board of Commissioners Meeting

At 3:40 p.m., Chairman Joe C. Daughtery recessed the meeting of the Wayne County Board of Commissioners until Tuesday, May 24, 2022, at 2:00 p.m.

Kayla Whitley

Kayla Whitley, Deputy Clerk to the Board
Wayne County Board of Commissioners

NORTH CAROLINA

WAYNE COUNTY

OLDER AMERICANS MONTH PROCLAMATION

WHEREAS, the older adults in Wayne County are the roots from which our community grows, who bestow gifts of wisdom and insight upon younger generations, and strengthen the bonds between neighbors to create a better place to live; and

WHEREAS, our society can be enhanced by older adults aging peacefully in their communities; and

WHEREAS, the older adults in Wayne County should be commended for their role in creating and bolstering the fiber of our community and nation; and

WHEREAS, our community can provide that recognition and respect by enriching the quality of life for Older Americans by:

- Increasing their opportunities to remain in their communities as active and engaged citizens
- Providing services, technologies and support systems that allow seniors to foster and maintain connections within the community
- Emphasizing the value of elders by publically recognizing their contributions to the diversity, strength and unity of our community.

NOW, THEREFORE BE IT RESOLVED that the Wayne County Board of Commissioners does hereby proclaim May 2022 as **OLDER AMERICANS MONTH IN WAYNE COUNTY** and urges every citizen to take time this month to honor our older adults. Our recognition of older Americans and their involvement in our lives can help us achieve stronger and more meaningful connections to each other and enrich our community's quality of life.

Adopted this the 17th day of May, 2022.

Joe Daughtery, Chairman
Wayne County Board of Commissioners

Attest:

Carol Bowden
Clerk to the Board

SEAL OF WAYNE COUNTY FIAT JUSTITIA NORTH CAROLINA

Attachment B

NOTICE OF PUBLIC HEARING
NORTH CAROLINA
WAYNE COUNTY

Notice is hereby given that the Wayne County Board of Commissioners will hold a public hearing on June 7, 2022, at 9:15 a.m. in the Commissioners Meeting Room in the Wayne County Courthouse Annex, 224 E. Walnut St., Goldsboro, NC. The purpose of the public hearing is to receive public comments regarding the sale of a County owned industrial shell building located at 400 Challen Court, Goldsboro, NC 27534 and being further described as Lot 8 in Plat Cabinet L, Slide 37-E of the Wayne County Registry. The Board of Commissioners will consider a sale of the property for $2,000,000.00 to Hosokawa Custom Processing Services, LLC. Hosokawa Custom Processing Services, LLC intends to invest $6,335,169 in capital improvements and to create 16 jobs at the facility following the proposed purchase.

All interested parties are invited to attend this public hearing and be heard. Written comments may be made in advance to the following:

Carol Bowden, Clerk to the Board
Wayne County Board of Commissioners
P.O. Box 227
Goldsboro, NC 27533-0227
919-731-1445
carol.bowden@waynegov.com

This the 17th day of May, 2022.

Carol Bowden
Wayne County Clerk to the Board

Attachment C

NOTICE
FILING OF BUDGET ESTIMATE AND PUBLIC HEARING

Notice is hereby given the County Manager's proposed budget for Wayne County for the fiscal year beginning July 1, 2022 was presented to the Wayne County Board of Commissioners on May 17, 2022, and a copy thereof is on file for public inspection in the office of the Clerk to the Board in Room 470 in the Wayne County Courthouse Annex, 224 E. Walnut Street, Goldsboro, North Carolina. The budget is also available on the county website at www.waynegov.com.

Notice is hereby given the Wayne County Board of Commissioners will hold a public hearing at 9:30 a.m. on Tuesday, June 7, 2022 in the Commissioners' Meeting Room in the Wayne County Courthouse Annex, 224 E. Walnut Street, Goldsboro, North Carolina, at which time all citizens have a right to appear and give oral or written comments pertaining thereto. The Public may view the hearing in the on www.waynegov.com.

Written comments may be made to the Clerk to the Wayne County Board of Commissioners before the public hearing. The Clerk will make those written comments available to all members of the Wayne County Board of Commissioners prior to the Wayne County Board of Commissioners' vote on the budget.

WAYNE COUNTY BOARD OF COMMISSIONERS
Carol Bowden, Clerk to the Board
P.O. Box 227
Goldsboro, NC 27533-0227
carol.bowden@waynegov.com
May 17, 2022

Publish Date May 20, 2022

Attachment D

WAYNECOUNTY
NORTH CAROLINA

TO: Wayne County Board of Commissioners

FROM: Noelle Woods, Wayne County Purchasing Manager

DATE: May 9, 2022

SUBJECT: Award for Grant Administration Service Related to the Community Development Block Grant-Neighborhood Revitalization (CDBG-NR) Project.

A Request for Proposals was sent out on March 11, 2022 and opened on April 12th. We received two proposals from RSM Harris Goldsboro, NC and Insight Wilmington, NC. The review committee respectfully request awarding to RSM Harris.

Prequalify to Bid Package

WAYNECOUNTY
NORTH CAROLINA

Wayne County Replacement Jail

Goldsboro, North Carolina

MOSELEYARCHITECTS

CHARLOTTE, NORTH CAROLINA

612338

May 27, 2022

PART A - INVITATION TO PREQUALIFY TO BID

for

WAYNE COUNTY REPLACEMENT JAIL

Goldsboro, North Carolina

Contractors interested in submitting construction bids on the Wayne County Replacement Jail, Goldsboro, North Carolina, are invited to Prequalify To Bid in accordance with the Prequalification Procedure established by Wayne County, hereinafter referred to as the "Owner."

Contractors:

Contractors required to Prequalify to Bid are:

Building Contractors (Unlimited)

Only those Contractors who Prequalify to Bid in accordance with the Prequalification procedure will be eligible to submit a construction bid for the Project indicated herein.

Prequalify to Bid Package:

Contractors wishing to Prequalify to Bid may obtain a Prequalify to Bid package from: www.moseleyarchitects.com/bidding - scroll to Wayne County Replacement Jail to view all the documents.

Deadline for Submittals:

Submit two (2) fully completed applications no later than 3:00 PM (EST), on **Friday, June 24, 2022.** Applications shall be addressed or delivered to:

Wayne County
Attention: Noelle Woods
224 E. Walnut Street
Goldsboro, North Carolina 27533

The outside of the envelope shall be clearly marked "Prequalification to Bid Package." Timely delivery is the responsibility of the submitting contractors.

The Project:

This Project, the Wayne County Replacement Jail, is generally comprised of, but not limited to, the following work:

1. The project generally consists of a new detention center totaling approximately 109,500 SF. The project is mixed-construction consisting of both Type II-B and Type I-B construction, Group I-3 and Group B occupancy. Construction includes concrete and brick veneer masonry construction with steel framing, interior CMU partitions, TPO roofing, architectural casework, food service equipment, detention equipment, security electronics, and finishes typically associated with a new detention center. The Project includes a kitchen, laundry, vehicle sally port, intake/ booking and steel detention cells. Sitework includes stormwater management, sidewalks, parking lots, grading, and fencing/ gates. Mechanical work includes ductwork, plumbing, sprinkler system, smoke control system, controls, and roof top units. Electrical work includes panelboards, lighting fixtures, fire alarm, emergency generator, power, technology wiring and infrastructure; and security systems (cameras, intercoms, duress, door controls, and touchscreens).

2. Construction is anticipated to begin by January 2023.

3. Substantial Completion is anticipated to be no later than August 2024.

Contractors shall be prequalified without regard to race, religion, color, sex, or national origin, or disability.

END OF INVITATION TO PREQUALIFY TO BID

PART B - PREQUALIFICATION PROCEDURE

for

CONSTRUCTION

of

WAYNE COUNTY REPLACEMENT JAIL

Goldsboro, North Carolina

A. **Purpose**

1. The Prequalification Procedure has been established pursuant to the General Statutes of North Carolina (143-135.8) and the Wayne County Prequalification Procedure.
2. The contractor must meet the requirements of Chapter 87 of the General Statutes of North Carolina (North Carolina Licensing Requirements) applicable for the contract for which it is seeking prequalification.
3. Prospective Building Contractors (Unlimited) are required to comply with the Prequalification Procedure (herein referred to as "Contractor").
4. The purpose of the Prequalification Procedure is to provide the Owner with a mechanism to objectively evaluate and determine which Contractors are qualified to participate in the construction of the Project.
5. Only those Contractors who have duly complied with the Prequalification Procedure and been determined to be qualified will be Prequalified to Bid. Bids submitted by Contractors who have not been prequalified shall be deemed nonresponse.
6. The Project is summarized in the Invitation to Prequalify to Bid.

B. **Application**

1. Contractors wishing to Prequalify to Bid must submit their "Application" in the following form:
   a. Application to Prequalify to Bid (Part C)
   b. Contractor's Qualification Statement and Questionnaire (Part D)
   c. *Optional*: Contractor's informational or marketing brochure.
2. Submit two (2) copies of the Application and all supporting data.
3. Each copy of the Contractor's Qualification Statement and the Questionnaire shall have **original** signatures (and seals if a corporation) and **original** notarization and seal by a Notary Public.
4. Prequalify to Bid packages are available in accordance with the Invitation to Prequalify to Bid.

5. Applications must be submitted prior to the Deadline for Submittals as described in the Invitation to Prequalify to Bid.

6. Applications, which are non-responsive, incomplete, misleading, incorrect, and/or illegible, may be rejected at the discretion of the Owner. Determination of the completeness of the application will be at the sole discretion of the Owner.

7. The Owner reserves the right to waive any informality and/or to request additional information, at its discretion, from the Contractor.

8. By submitting an Application, the Contractor agrees that the Owner and/or its representative(s) may research the information provided and contact entities associated with such information, at its discretion.

C. **Addenda**

1. Any clarifications, alterations, or changes made to this package shall not be valid unless included in an Addendum.

2. Addenda will be posted to the project website.

3. No addenda modifying the Prequalify to Bid package will be issued within a period of twenty-four (24) hours prior to the deadline for submittals, excluding Saturdays, Sundays, and legal holidays. If it is necessary to issue an addendum within the twenty-four (24) hour period, the date will be extended without the requirement of re-advertising.

4. Each Contractor shall determine from Moseleyarchitects.com/bidding prior to submitting its Application that it has received all addenda issued and shall acknowledge receipt of same in the Application.

D. **Evaluation**

1. The objective of the evaluation is to objectively determine which Contractor[s], in the opinion of the Owner and its representative(s), are qualified to perform the Work required for the Project. **Each Contractor retains sole responsibility for adequately demonstrating its own abilities so that it is perceived to be qualified for the Project.**

2. The Owner and/or its representative(s) will objectively evaluate the information contained in the Application. The Architect (Moseley Architects) will be a representative of the Owner. If questions arise concerning the Prequalification Procedure or the Project, contact the Architect (Bryan Payne, AAIA) at bpayne@moseleyarchitects.com for information and clarifications.

3. Perception of the Contractor's qualification to perform will be based (in addition to the other criteria contained herein of the Prequalification Package) on the objective evaluation of the following "experience" criteria (including the experience criteria indicated in Part D of this Prequalification Package):

a. Construction Experience:

Correctional/Detention construction:

(1) Successful *completion* of a minimum of one (1) correctional/detention project.
(2) Successful *completion* of correctional/detention projects of similar size.
(3) Successful *completion* of correctional/detention projects of similar complexity.
(4) Level of complexity (that is typically associated with a Detention/Correctional facility) shall be defined as, including, but may not be limited to, the following elements: automatic building systems (fire alarm, security, technology wiring and infrastructure, and intercommunications); automatic sprinkler system; masonry construction; premanufactured cells; and mechanically attached roofing; detention equipment; security electronics; and sitework commonly associated with correctional/detention facilities.

b. Project Management Team Experience (do not include Owners, Principals, Partners, or other executive position[s] unless that person was serving as the Project Manager and/or Site Superintendent at that time):

(1) Experience of Project Manager and Site Superintendent of Contractor's staff assigned to the Project.

c. Past Performance Construction Experience:

(1) Actual Substantial Completion date of all projects since January 1, 2010, compared to original Substantial Completion date. Provide additional information offering reasons for not meeting the "original" date, if occurred.
(2) Claims/suits history of projects.

d. Other Experience Information:

(1) Available from the Application.
(2) Available from research and verification of the information contained in the Application (*may* be performed at the sole discretion of the Owner).
(3) Available from sources outside the scope of the Application.
(4) Current workload.
(5) Financial capabilities.

4. Additional information or clarification may be requested after the Application has been submitted. Contractor shall respond to such requests within three (3) calendar days after receipt of such requests.

5. The information contained in the Application *may* be researched and verified.

6. Information found to be incorrect, misleading, or non-responsive will be sufficient cause to reject the Application at the discretion of the Owner.

7. All applications submitted will be evaluated in accordance with the criteria and scoring values shown in the Prequalification Scoring Matrix below. The maximum possible score is 100 points. The minimum score for prequalification is 80 points.

PREQUALIFICATION SCORING MATRIX

Reference	*Information Requested*	*Max Points*	*Score*
Part D – Basic Overview of Firm			
	Name of Company and all company information	5 - Prerequisite	
Part D – Organization, History, and Relevant Experience			
1.1	Number of years in business	7	
1.2	Years in business under current name (and former names)	2	
1.3 – 1.6	Type of company and information (corporation, partnership, solely owned, other)	2	
1.7	Breach of Contracts, convictions, debarments	8	
2.1	Licensing (Jurisdictions, Trade categories, and license numbers)	3	
3.1	Claims and Suits	15	
4.1	Experience – All projects in Progress	15	
4.2 – 4.3	Experience – All applicable/relevant projects completed	20	
4.4	Project Management System	10	
5.1	Surety -Statement of Financial Ability/Capacity	0 – Prerequisite	
5.2	Surety Company Information	0- Prerequisite	
6.1	Financing – Bankruptcy Disclosure	6	
6.2	Financing - Loan/Financing Default Disclosure	7	
Totals:		100 (possible)	

E. **Notification of Eligibility for Bidding**

1. All Contractors submitting an Application will be notified of the Owner's determination, at least thirty (30) days following the deadline for submission.

2. Bids submitted by Contractors not prequalified to bid shall be deemed nonresponsive.

3. Evaluations will be confidential, pursuant to any laws, statutes, or regulations governing otherwise.

4. The Owner may deny prequalification if the minimum score of 80 is not achieved or if it is determined that the Contractor has provided false information.

5. In the event that a Contractor is denied prequalification, a written notification will state the reason(s) for such denial of prequalification and the factual basis of such reason(s).

F. **Prequalification Denial Appeal Process**

1. A contractor will be allowed two (2) business days (excluding County holidays) following receipt of notice to file a protest regarding a prequalification denial. Contractors shall follow the procedures described below. Protests that do not follow these procedures shall not be considered. The protest procedure constitutes the sole administrative remedy available to a contractor which did not meet the prequalification requirements.

   a. All protests must be in writing and signed by the protesting contractor or an authorized Agent. The protest must state the grounds for the protest with specific facts and complete statements of the actions being protested. A description of the relief or corrective action being requested should also be included. All protests shall be submitted to the address provided in Part A-Invitation to Prequalify to Bid.

   b. Only protests stipulating an issue of fact concerning the following subjects shall be considered; a matter of bias, discrimination or conflict of interest on the part of an evaluator, errors in computing the score, and non-compliance with procedures described in the prequalification document.

2. Upon receipt of a protest, a protest review will be held by the applicable Prequalification Committee as may be established by the Project Manager for Wayne County, and project professionals or consultants to the project. The Prequalification Committee will consider the record and all available facts and issue a decision within ten business days of receipt of the protest. If additional time is required, the protesting party will be notified of the delay.

3. The determination of the protest shall find the protest lacking in merit and uphold the original action; find only technical or harmless errors in the assessment process and uphold the original action; find merit in the specific protest, correct the errors and re-evaluate the assessment scoring. If the re-evaluated scoring determines the contractor deemed prequalified the contractor will be allowed to subsequently bid on the specific project for which they are not prequalified. In that event, formal bids will not be received until a minimum of ten days after the protest is resolved and the protesting contractor is prequalified.

4. If a contractor desires further review after receiving the decision of the Prequalification Committee, the firm may request an administrative review and final decision by the Wayne County Manager or his designee. A written request for administrative review must be received by the County Manager or designee within two (2) business days of the Contractor's decision from the Prequalification Committee. If, upon review, the County Manager or designee determines that the firm meets the criteria for prequalification, the firm shall be notified that it is prequalified to bid on the project. If the County Manager or designee upholds the denial, the Contractor shall be notified in writing and the decision shall be final.

END OF PREQUALIFICATION PROCEDURE

PART C - CONTRACTOR'S APPLICATION TO PREQUALIFY TO BID

• REPRODUCE "THE APPLICATION" ON CONTRACTOR'S LETTERHEAD •

RE: Application to Pre-Qualify to Bid
Wayne County Replacement Jail
Goldsboro, North Carolina

Wayne County
Attention: Noelle Woods
224 E. Walnut Street
Goldsboro, North Carolina 27533

Gentlemen:
The undersigned Contractor, being familiar with the Prequalify to Bid procedures, all requirements, and project summary outlined herein, hereby submits to Prequalify to Bid for Wayne County Replacement Jail, Goldsboro, North Carolina, in accordance with the Prequalify to Bid Package.

The undersigned acknowledges that if the Owner finds this Contractor to be prequalified, it would be based in large part upon satisfying the experience criteria, both for the construction and the Project Management Team.
The undersigned certifies that the Project Management Team identified herein, consisting of the Project Manager and Site Superintendent, will be assigned to this project during construction should this Contractor be the successful bidder. The undersigned agrees that if any members of the Project Management Team are changed from those identified herein, the Owner has the right to perform additional evaluations to determine the qualifications of the proposed replacements; and the Owner has the further right to reject our construction bid if a qualified Project Management Team cannot be agreed upon.

The undersigned further certifies that additional research into this Contractor's history and past work may be performed by Wayne County and/or its representative[s]; this Contractor releases from liability any persons contacted in connection with this prequalify to bid procedure for statements and/or information supplied concerning this Contractor; and that financial, insurance and bonding requirements for the Project can be met.

Following is an enumeration of the documents and information comprising this Application:

1. The Application (this letter).
2. The Contractor's Qualification Statement and Questionnaire (Part D), signed, notarized, and sealed.
3. Attachments as necessary to provide the information required by the Contractor's Qualification Statement and Questionnaire.

Sincerely,

_____

(Authorized Signature of Contractor's Representative)

END OF CONTRACTOR'S APPLICATION TO PREQUALIFY TO BID

PART D - CONTRACTOR'S QUALIFICATION STATEMENT AND QUESTIONNAIRE

Submitted to:

Wayne County
Attention: Noelle Woods
224 E. Walnut Street
Goldsboro, North Carolina 27533

	Parent Organization	Office to Perform Work (If other than parent organization)
Name:		
Mailing Address:		
Street Address: (If other than mailing address)		
Telephone Number:	( )	( )
Email and/or Website Address:		

Name and telephone number of Contractor's point of contact concerning this questionnaire:

Current number of Contractor's permanent employees of the *office to perform the work*:

_____

Check one of the following, as applicable:

___ Corporation ___ Partnership ___ Individual ___ Joint Venture

___ Affiliate (list all subsidiaries; parent organization; and affiliates) ___ Other

1. **ORGANIZATION**

1.1. How many years has the *office to perform the work* been in business as a Contractor?

1.2. How many years has the *office to perform the work* been in business under its present business name?

1.2.1. Under what other or former names has the *office to perform the work* operated?

1.3. If the *office to perform the work* is a corporation, answer the following:

1.3.1. Date of incorporation:

1.3.2. State of incorporation:

1.3.3. President's name, telephone number, and length of time in this position:

1.3.4. Vice President's name, telephone number, and length of time in this position:

1.3.5. Treasurer's name, telephone number, and length of time in this position:

1.4. If the *office to perform the work* is a partnership, answer the following:

1.4.1. Date of organization:

1.4.2. Type of partnership (if applicable):

1.4.3. Name(s) of general partner(s), telephone number, and length of time in this position:

1.5. If the *office to perform the work* is individually owned, answer the following:

1.5.1. Date of organization:

1.5.2. Name of owner, telephone number, and length of time in this position:

1.6. If the form of the *office to perform the work* is other than those listed above, describe it and name the principals:

1.7. If you answer "yes" to any of the following, provide the name, address, phone number, persons to contact, and circumstances related to the question on a separate attachment.

1.7.1. Has the Contractor or any officer, director, or owner thereof, had judgments entered against him within the past ten years for the breach of contracts for governmental or non-governmental construction:

Yes _____No _____

1.7.2. Has the Contractor or any officer, director, owner, project manager, procurement manager or chief financial officer thereof, been convicted within the past ten years of a crime related to governmental or non-governmental construction:

Yes _____No _____

1.7.3. Is the Contractor or any officer, director, or owner thereof, currently debarred pursuant to an established debarment procedure from bidding or contracting by any public body, agency of another state or agency of the federal government:

Yes _____No _____

2. **LICENSING** (local, state, and/or nationwide)

2.1. List jurisdictions and trade categories in which the *office to perform the work* is legally qualified to do business, and indicate registration or license numbers, if applicable.

3. **CLAIMS**

3.1. Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

3.1.1. Has the *office to perform the work* ever failed to complete any work awarded to it?

3.1.2. Have there been any judgments, claims, arbitration proceedings or suits pending or outstanding against the *office to perform the work* or its officers within the last six years?

3.1.3. Has the *office to perform the work* filed any lawsuits or requested arbitration with regard to construction contracts within the last six years?

3.1.4. If the answer to any of the questions under Paragraph 3.1 is yes, provide the name of the Project, Owner, and Architect/Engineer, including Company name, address and phone number, associated with the event.

3.1.5. List any federal, state, or local government agencies, which have excluded or barred the *office to perform the work* or any of its members, from bidding on construction projects. (Attach documents as necessary.)

Explain briefly the events leading to such exclusion. (Attach documents as necessary.)

Attach copies of any letters, etc. which rescind exclusions.

3.1.6. Has the Contractor ever been denied Prequalification by any Public body in North Carolina in the last six years? If so, provide the date, the name and address of the entity, the reason for denial, and attach a copy of the notice of denial. **[NOTE: Please provide accurate and complete information when responding to this question. The Owner and Architect have prequalified numerous projects in the past, and maintain a database of those Contractors whom have been disqualified on those projects; as well as other projects. Incorrect and/or misleading information are grounds for possible rejection.]**

3.1.7. Has the Contractor ever been alleged to have been in substantial noncompliance with the terms and conditions of a prior construction contract with a public body?

3.1.8. Have the North Carolina Qualifications Board, OSHA, or any other regulating agency found the Contractor to be in violation of applicable safety violations associated with the any construction project.

If so, provide the name of the Project, Owner and Architect/Engineer, including Company name, address and phone number, associated with the contract, and an explanation of the allegations and any resolution or current status of such allegations.

4. EXPERIENCE

4.1. List *all* construction projects that **the specific office which will perform this work** has *in progress*. Do **not** include projects being performed by a home office or branch office other than the specific office that will perform this work. Include for each project listed, the following:

4.1.1. Owner's name, address, project location, and contact person with phone number of each project. (This is critical information and will expedite the evaluation process, should the Owner and/or Architect contact the reference.)

4.1.2. Total construction Contract Amount.

4.1.3. Architect's firm name, telephone number, and appropriate contact person. (This is critical information and will expedite the evaluation process, should the Owner and/or Architect contact the reference.)

4.1.4. Name of the Project Manager and Site Superintendent who had direct responsibility for said project[s].

4.1.5. Clearly indicate those projects which will receive involvement of the *Project Management Team* for this project as indicated under Subparagraph 4.4.1:

4.2. Attach a list of **all** projects (detention, or otherwise), including their total construction value, that the *office to perform the work* has successfully *completed;* **and** that had involvement of one or more of those identified as the Project Management Team.

For paragraph 4.2, **limit** the list to projects performed by **the Project Management Team** or any member of the Project Management Team. Do not include projects being performed by a home office, branch office other than the specific office that will perform this work, or **projects that did not involve one or both of those identified as the Project Management Team**. Include for each project listed, the following:

4.2.1. Owner's name, address, project location, and contact person with phone number of each project. (This is critical information and will expedite the evaluation process, should the Owner and/or Architect contact the reference.)

4.2.2. Total construction Contract Amount.

4.2.3. Architect's firm name, telephone number, and appropriate contact person. (This is critical information and will expedite the evaluation process, should the Owner and/or Architect contact the reference.)

4.2.4. Name of the Project Manager and Site Superintendent who had direct responsibility for said project[s].

4.2.5. Original construction contract substantial completion date and the actual substantial completion date of each project. If project was not substantially completed on time, please explain why.

4.3. If the *office to perform the work* has **few or no completed** projects responsive to paragraph 4.2, provide the same information indicated above on other projects you contend are relevant for the Owner to consider regarding the scope, project complexity, and nature of your experience.

4.4. Describe the management system and scheduling techniques which would be employed to assure that this Project is maintained on schedule and with sufficient quality control and safety management systems:

4.4.1. Attach a listing of the personnel that are to comprise the Project Management Team (*i.e.*, Project Manager and Site Superintendent) for this project. Include the following information for each team member:

4.4.1.1. Name, general qualifications, and résumé.
4.4.1.2. Position and duties within proposed Team.
4.4.1.3. Length of time with the *office to perform the work.*
4.4.1.4. Experience, limited to those projects that comply with Part B, Item D3; and Part D, Item 4.2
4.4.1.5. Experience for all projects.

5. **SURETY**

5.1. Certify below that the Contractor will have sufficient financial ability to perform the contract that would result from such procurement; and if a bond is required to ensure performance of a contract, that the Contractor can acquire a surety bond from a corporation included on the United States Treasury list of acceptable surety corporations in the amount and type (100% Performance and Payment Bond) required by the public body; and shall be sufficient to establish the financial ability of such Contractor to perform the contract resulting from such procurement.

Yes _____ No ____

5.2. Surety:

5.2.1. Name of surety/bonding company:

5.2.1.1. Rating of surety/bonding company (according to Bests Key Rating Guide; list other recognized rating company if not from above.)

5.2.2. Name, address, and phone number of agent:

5.2.3. Current bonding capacity with a contract surety/bonding company:

5.2.3.1. For any single project:

5.2.3.2. For all projects:

5.2.3.3. Current line of bonding credit that company has extended to the Contractor (*i.e.*, current outstanding bonds).

5.2.4. Have Performance or Payment Bond claims been made to a surety for this Contractor on any project, past or present, within the last six years? If the answer is yes, please describe the claim, provide the name and address of the company or person making the claim, and state the resolution of the claim.

5.2.5. Has any company refused to bond the Contractor on any project in the last six years? If the answer is yes, provide the name and address of the surety company and specify the reasons given for the refusal:

6. **FINANCING** *(Financial information will be kept confidential)*

6.1. Has the Contractor ever had a Bankruptcy Petition filed in its name, voluntarily or involuntarily?

Yes _____No ____

6.1.1. If the answer is yes, specify the date, circumstances, and resolution.

6.2. Is the Contractor currently in default on any loan agreement or financing agreement with any bank, financial institution, surety, or other entity?

Yes _____No ____

6.2.1. If the answer is yes, specify details, circumstances, and prospects for resolution.

7. **OTHER**

7.1. List and/or attach any additional information that the Contractor believes will assist the Owner in evaluating its qualifications for this Project.

The undersigned hereby acknowledges receipt of Addenda (if any):

Addendum No. _____, dated _____

Addendum No. _____, dated _____

Addendum No. _____, dated _____

The undersigned Contractor is/will be a Building Contractor (Unlimited) under the North Carolina Code of Laws. The undersigned Contractor agrees to comply with and be bound by this Prequalification Procedure. The undersigned hereby agrees that the Prequalification Procedure does not constitute or give rise to any contract with Wayne County.

The undersigned certifies under oath that the information contained in the Application, Qualification Statement, and Questionnaire and attachments thereto, and any other information submitted with this Application is complete, true, and correct so as not to be misleading or untruthful.

_____ (Seal if Corporation)

(Firm Name)

_____

(Address)

_____

(City, State, Zip Code)

_____

(Signature)

_____ _____

(Title) Date

NOTARY:

STATE of _____ County of _____.

Subscribed and sworn to before me this _____ day of _____, 2020.

_____

Notary Public Signature

My Commission expires _____

Notary Seal

END OF CONTRACTOR'S QUALIFICATION STATEMENT AND QUESTIONNAIRE

County of Wayne



PREQUALIFICATION POLICY

Updated & Approved by the Board of Commissioners
October 19, 2021

Prequalification Policy-Capital Improvement Projects

1. Purpose

North Carolina General Statute 143-135.8 allows for the prequalification of bidders for any construction or repair project undertaken by a governmental entity when the board or governing body adopts an objective prequalification policy.

The purpose of this prequalification process is to impartially evaluate a contractor, and to properly determine by its responsible business practices, work experience, manpower, and equipment that it is qualified to bid on a construction project. The award of contracts should be the result of open competition in bidding; impartiality in the selection of contractors; integrity in business practices; and, skillful and safe performance of public contracts.

2. Applicability

The County may utilize this policy as needed for construction and repair projects when using either Separate-prime bidding, Single-prime bidding, or Dual bidding as listed in G.S. 143-128(a1)(1) through 143-128(a1)(3). If a grant funded project has specific procedures or polices the County shall follow those if required.

This policy applies to all Wayne County departments and employees. Where there is conflict with any department-specific policy, this document will supersede.

3. Policy

3.1 Application

Each prospective bidder on contracts (also called "firm" or "applicant" below) identified for prequalification by the Bid Agent shall apply on the approved prequalification application form in order to become prequalified. The process for awarding first tier subcontractors by construction managers pursuant to the Construction Manager at Risk ("CM at Risk") process shall follow guidelines and forms laid out in the North Carolina State Construction Manual.

3.1.1 The prequalification application form will require information to be provided on the ownership of the firm, experience of firm's personnel, any affiliations with other construction firms, bonding

capacity, financial resources, the type of work performed by the firm, and other objective criteria rationally related to the particular contract to be awarded.

3.1.2 The Bid Agent shall ensure that applications prepared for the projects comply with this policy and State law. The application is to be submitted by the deadline established in the notice of prequalification. The act of submitting the application does not automatically permit the firm to submit a bid. Incomplete applications will be rejected or returned for further detail or correction in the sole discretion of the County.

3.1.3 The Bid Agent shall solicit directly for the prequalification vendors certified by the State Office of Historically Underutilized Businesses (HUB), along with those that have identified themselves as a Woman or Minority-Owned Business Enterprise (WMBE) with the County, and provide the services needed for the project. This should be done in addition to any other processes or advertisements used to identify and solicit potential bidders.

3.2 Assessment and Scoring of Applications

The prequalification application form, assessment tool and criteria scoring system shall be developed and adopted by the Purchasing Department for each project and by the County Manager or designee for each specific project of other County departments. The assessment tool will include the prequalification scoring values and minimum required score for prequalification on that project. The application shall, at a minimum, address the following items:

3.2.1 *Organizational Structure* - The firm shall provide a list of all owners, officers, partners, or individuals authorized to represent, conduct business, or sign legal documents for the firm. This list must include the full legal name, typed or printed in a clear legible form. Firms experiencing changes in ownership, organizational structure, or material changes in assets must inform the Bid Agent prior to the award of a contract. Failure of the firm to comply with this requirement may result in the termination of any contract awarded by the County.

3.2.2 *Classification* - The firm shall indicate the type(s) of work the firm's workforce and equipment normally perform, licensure, and other pertinent information.

3.2.3 *Experience* - The firm shall furnish a history documenting experience with projects of similar size, scope, or complexity involving the type(s) of work for which prequalification is requested.

3.2.4 *Litigation/Claims* - The firm will be required to submit information regarding its litigation history, including litigation with owners and subcontractors.

3.2.5 *Timeliness* - Firms must provide information on its success at completing projects on time, including the payment of liquidated damages.

3.2.6 *Capacity* - Firms shall demonstrate sufficient bonding capacity, insurance and resources for the project. Firms must provide relevant information on the personnel that will be directly responsible for the work, including the location of the office that will be primarily responsible for work.

3.2.7 *Safety* - Firms shall also demonstrate an acceptable safety history. Firms must provide copies of any complaints, safety violations or reports from the North Carolina Qualifications Board, OSHA, or any other regulating agency associated with any construction project.

3.2.8 *Legal Authorization* - The Applicant must provide a copy of their North Carolina Contractor's License. If a statement is required, the Applicant shall identify the states in which they are licensed for this type ofwork.

3.3 Prequalification Committee

The Project Manager shall establish a Prequalification Committee for each project to review and score applications submitted by the firms to determine the prequalification eligibility.

3.3.1 *Review of Applications* - The Prequalification Committee shall use an objective assessment process and criteria for that specific project.

3.3.1.1 The prequalification criteria shall not require the firm to have previously been awarded a construction or repair project by the County.

3.3.1.2 The prequalification criteria used by the Prequalification Committee shall include prequalification scoring values and the minimum required score to be prequalified for the project.

3.3.1.3 The Prequalification Committee shall approve or deny the applications in accordance with the prequalification criteria and scoring system.

3.3.2 *Notice of Decision* - All firms that submitted applications for prequalification shall be promptly notified of the prequalification committee's decision, including the reason for denial if applicable, via e-mail. Notice shall be provided prior to the advertisement of bids for the project and with sufficient time for the firm to protest the denial of prequalification.

3.3.3 Informal Meeting - Upon denial, the applicant may request an informal meeting with the County to receive feedback and suggestions for improvement.

3.3.4 *Protest* - Firms wishing to protest the decision shall follow the protest process described below.

3.4 Protests

The firm may protest the denial of prequalification as noted below.

3.4.1 General *Rules for Protests*

3.4.1.1 Firms submitting prequalification applications shall be provided an e-mail address for communication with the Project Manager during the protest process.

3.4.1.2 The firm shall provide at least two e-mail addresses for use by the Project Manager in communicating with the firm. All decisions related to protests or administrative review will be communicated to the firm via e-mail.

3.4.1.3 All written protests or requests for administrative review shall clearly identify the project and the Project Manager, clearly articulate the reasons for the review, and attach any documents or additional information in support of the firm's position.

3.4.1.4 The bid opening cannot occur until the protest process is completed. The bid opening must be scheduled in order to allow sufficient time for a bidder that is prequalified as a result of a protest to submit a bid on that project. Bids received from firms who have been ruled disqualified to bid shall not be opened.

3.4.1.5 A firm's failure to comply with any requirements of the protest procedures of this section shall result in the firm's protest being terminated and considered resolved.

3.4.2 *Initial Protest*

3.4.2.1 A written protest must be received by the Project Manager, or designee, within two business days of notice of denial. The Project Manager, or designee, will contact the firm and set up a date and time to discuss the protest.

3.4.2.2 If upon review, the Project Manager, or designee, determines that the firm meets the criteria for prequalification, the firm shall be notified that it is prequalified to bid on the project, and allowed to participate in the bid process.

3.4.2.3 If the Project Manager, or designee, upholds the denial, the firm shall be notified in writing by e-mail.

3.4.3 *Request for Administrative Review (Final Protest)*

3.4.3.1 If the firm desires further review after receiving the decision of the Project Manager, the firm may request an administrative review and final decision by the County Manager or designee. A written request for administrative review must be received by the County Manager or designee within two business days of the firm's receipt of the decision from the Project Manager, or designee. The County Manager or designee will contact the firm and set up a date and time for the administrative review.

3.4.3.2 If, upon review, the County Manager or designee determines that the firm meets the criteria for prequalification, the firm shall be notified that it is prequalified to bid on the project and allowed to participate in the bid process.

3.4.3.3 If the County Manager or designee upholds the denial, the firm shall be notified in writing by e-mail. The decision of the County Manager or designee on the protest shall be final.

4 Policy Non-Compliance

Employees willfully violating the terms and conditions of this policy may be subject to appropriate disciplinary action, up to and including dismissal.

5 Definitions

5.1 Bid Agent – Person assigned the responsibility to prepare the request for qualification, bid, and contract documents, advertise bids and proposals, and open bids for contracts under the direction of the Project Manager. The Bid Agent may be an employee of the County or a professional services consultant retained by the County under an approved contract.

5.2 Prequalification – A process of evaluating and determining whether potential bidders have the skill, judgment, integrity, sufficient financial resources, and ability necessary for the faithful performance of a contract for construction or repair work.

5.3 Project Manager – Employee of the department responsible for a construction, repair, or purchasing project requiring a contract who shall be assigned the responsibility for managing the project and representing the department in matters relating to the project.

§ 143-135.8. Prequalification.

(a) Except as provided in this section, bidders may not be prequalified for any construction or repair work project.

(b) A governmental entity may prequalify bidders for a particular construction or repair work project when all of the following apply:

(1) The governmental entity is using one of the construction methods authorized in G.S. 143-128(a1)(1) through G.S. 143-128(a1)(3).

(2) The board or governing body of the governmental entity adopts an objective prequalification policy applicable to all construction or repair work prior to the advertisement of the contract for which the governmental entity intends to prequalify bidders.

(3) The governmental entity has adopted the assessment tool and criteria for that specific project, which must include the prequalification scoring values and minimum required score for prequalification on that project.

(c) The objective prequalification policy adopted by a governmental entity pursuant to subdivision (2) of subsection (b) of this section shall meet all of the following criteria:

(1) Must be uniform, consistent, and transparent in its application to all bidders.

(2) Must allow all bidders who meet the prequalification criteria to be prequalified to bid on the construction or repair work project.

(3) Clearly state the prequalification criteria, which must comply with all of the following:

a. Be rationally related to construction or repair work.

b. Not require that the bidder has previously been awarded a construction or repair project by the governmental entity.

c. Permit bidders to submit history or experience with projects of similar size, scope, or complexity.

(4) Clearly state the assessment process of the criteria to be used.

(5) Establish a process for a denied bidder to protest to the governmental entity denial of prequalification, which process shall be completed prior to the opening of bids under G.S. 143-129(b) and which allows sufficient time for a bidder subsequently prequalified pursuant to a protest to submit a bid on the contract for which the bidder is subsequently prequalified.

(6) Outline a process by which the basis for denial of prequalification will be communicated in writing, upon request, to a bidder who is denied prequalification.

(d) If the governmental entity opts to prequalify bidders, bids submitted by any bidder not prequalified shall be deemed nonresponsive. This subsection shall not apply to bidders initially denied prequalification that are subsequently prequalified pursuant to a protest under the governmental entity's prequalification policy.

(e) Prequalification may not be used for the selection of any qualification-based services under Article 3D of this Chapter, G.S. 143-128.1A, G.S. 143-128.1B, G.S. 143-128.1C, or the selection of the construction manager at risk under G.S. 143-128.1.

(f) For purposes of this section, the following definitions shall apply:

(1) Governmental entity. – As defined in G.S. 143-128.1B(a)(6).

(2) Prequalification. – A process of evaluating and determining whether potential bidders have the skill, judgment, integrity, sufficient financial resources, and ability necessary to the faithful performance of a contract for construction or repair work. (1995, c. 367, s. 8; 2014-42, s. 1.)

Discussion Materials

Wayne County, North Carolina

WAYNECOUNTY
THE GOOD LIFE. GROWN HERE

May 17, 2022

DAVENPORT
PUBLIC FINANCE
1863

Member NYSE | FINRA | SIPC

Contents / Agenda

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4 General Fund Credit Rating Overview

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Topics for Discussion

- Credit Ratings and Peer Comparative Introduction.
- General Fund Financial Performance.
- Existing Tax Supported Debt Profile.
- Existing Debt Affordability Overview
- Capital Improvement Plan.
  - Proposed FY 2023 – 2027 CIP Sources and Uses.
  - Proposed Tax Supported Debt Profile and Policies.
  - CIP Cash Flow Impacts.
- School Funding Agreement Analysis.

General Fund Credit Rating Overview

Credit Rating Overview and Peer Comparatives

Credit Rating Overview

- The County is currently rated:
  - Aa2 by Moody's Investors Service (6/2/2017, 10/14/2021 AICR)
  - AA by Standard and Poor's (6/1/2017)

Moody's Investors Service	Standard & Poor's	Fitch Ratings
Aaa	AAA	AAA
Aa1	AA+	AA+
Aa2	**AA**	AA
Aa3	AA-	AA-
A1	A+	A+
A2	A	A
A3	A-	A-
Baa1	BBB+	BBB+
Baa2	BBB	BBB
Baa3	BBB-	BBB-
	Non Investment Grade	

Peer Comparatives

- The following pages contain peer comparatives based on the below Moody's rating categories.
  - National Counties
    - Aa1 123 Credits
    - Aa2 221 Credits
    - Aa3 160 Credits
  - North Carolina County Medians
    - Aa1 14 Credits
      - Brunswick, Cabarrus, Carteret, Catawba, Chatham, Cumberland, Dare, Davidson, Gaston, Henderson, Johnston, Moore, Onslow, Pitt
    - Aa2 21 Credits
      - Alamance, Burke, Cleveland, Davie, Franklin, Granville, Harnett, Hoke, Lee, Lenoir, Lincoln, Macon, Nash, Pender, Randolph, Rockingham, Rowan, Surry, Watauga, Wayne, Wilson
    - Aa3 10 Credits
      - Beaufort, Bladen, Columbus, Duplin, Montgomery, Richmond, Rutherford, Sampson, Warren, Wilkes
- The data shown in the peer comparatives is from Moody's Municipal Financial Ratio Analysis database. The figures shown are derived from the most recent financial statement available as of April 25, 2022 (predominately FY 2021 figures).

Rating Agency Methodology Overview

Moody's

Category	Rating Percentage	Short Term Control	Long Term Control
Economy / Tax Base	30%		✓
Finances	30%	✓	✓
Management	20%	✓	✓
Debt / Pensions	20%	✓	✓

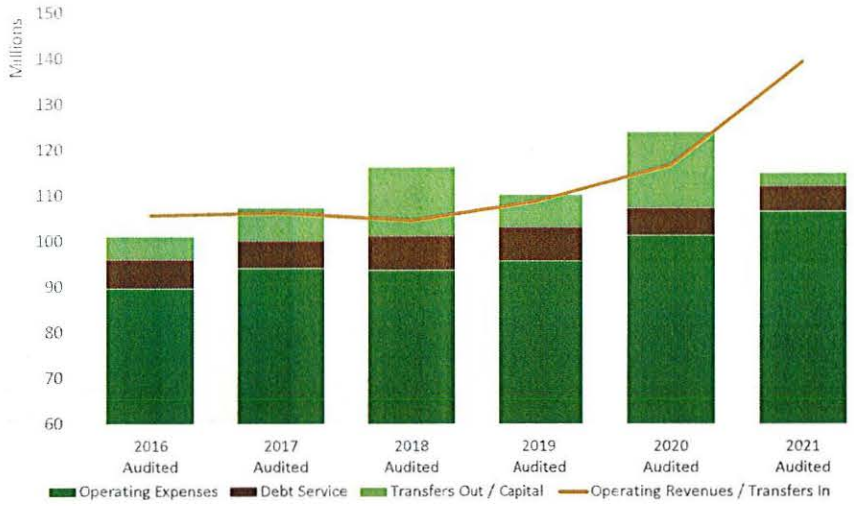
S&P

Category	Rating Percentage	Short Term Control	Long Term Control
Institutional Framework	10%		✓
Economy	30%		✓
Management	20%	✓	✓
Budget Flexibility	10%	✓	✓
Budgetary Performance	10%	✓	✓
Liquidity	10%	✓	✓
Debt and Contingent Liabilities	10%	✓	✓

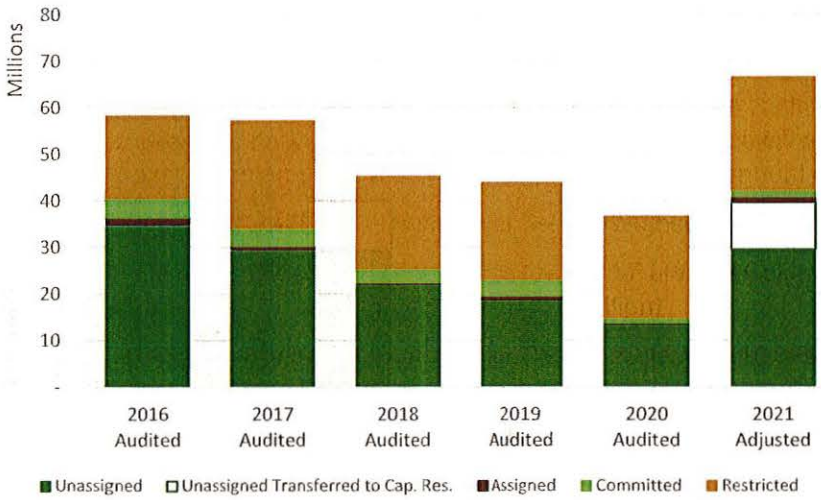
General Fund Operations and Fund Balance

General Fund Financial Performance

General Fund Revenues vs. Expenditures



General Fund Balance



Observations

- Historically, the County's operating revenues have exceeded operating expenditures, resulting in a structurally balanced budget and annual operating surpluses.
- Between FY 2015 and FY 2021, the County invested over $53.6 million in pay-as-you-go capital (with $9.5 million being reimbursed) :

Capital Project Funding - Pay-Go and Reserves

	Fiscal Year		Amount
1	2015	$	20,900,000
2	2016		-
3	2017		4,000,000
4	2018		12,500,000
5	2019		1,606,559
6	2020		6,469,762
7	2021		8,185,929
8	**Total**	**$**	**53,662,250**
9	Less: Reimbursements		(9,497,164)
10	**Net Capital Project Funding**	**$**	**44,165,086**

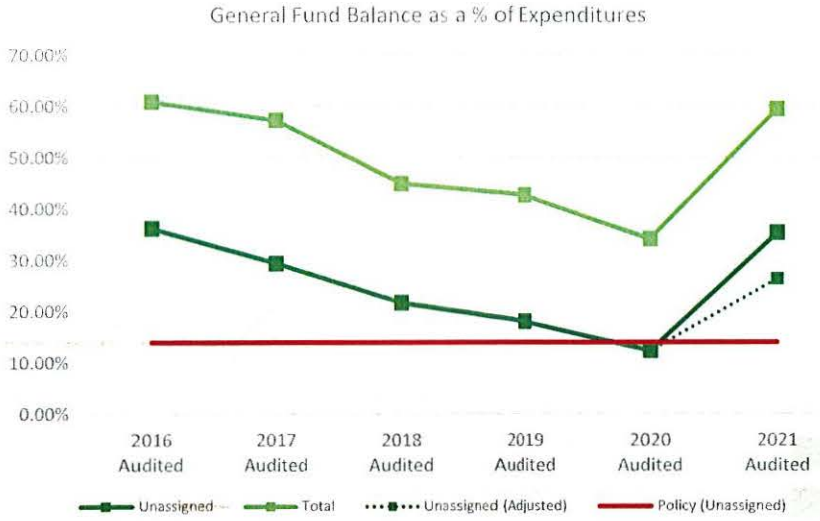
Note: See Appendix B for Details

- In addition to the cash funding of capital projects, the County has also funded capital projects through three debt financings which have resulted in an increase an annual debt service payments:
  - 2014 Installment Financing for School Projects ($38.4 million)
  - 2017 Limited Obligation Bonds for School and County Projects ($35.9 million)
  - 2020 Installment Financing for County Projects ($10 million)
- The capital investment in the major capital projects outlined above totals over $125 million.

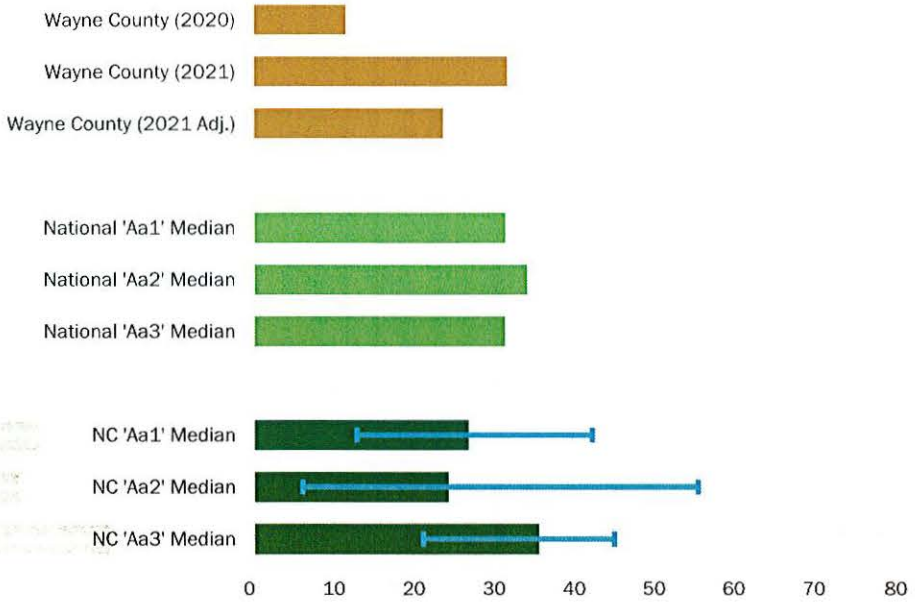
Source: County Audits

General Fund Balance Performance and Policy

General Fund Balance as a % of Expenditures



Unassigned Fund Balance as a % of Revenue Peer Comparatives



The County has an adopted Financial Policy to maintain a minimum Unassigned General Fund Balance of at least 14% of General Fund Expenditures.

The County's General Fund Balance and Fund Balance Percentages have declined in recent years due to Capital Investment.

- In FY 2021, Fund Balance was restored to more historical levels and is currently in line with Moody's 'Aa' rated North Carolina counties.

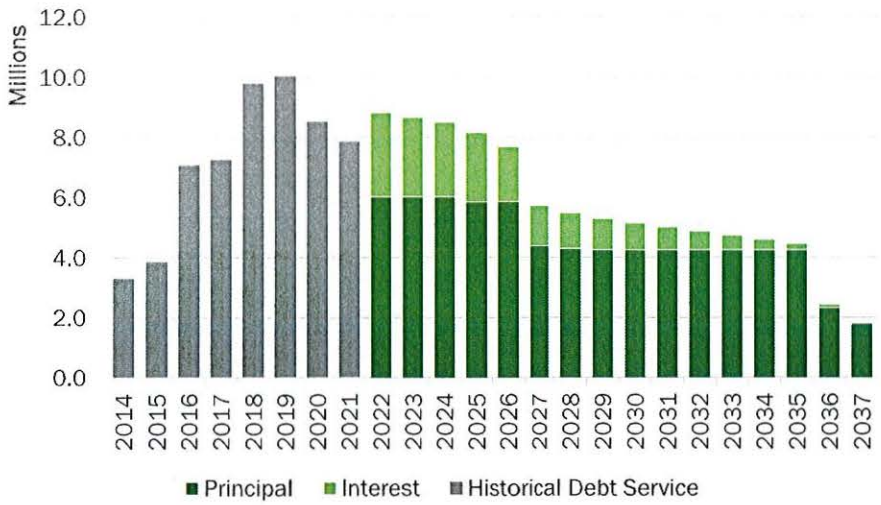
Going forward, the County's ability to utilize Fund Balance to fund Capital projects may be limited.

Source: County Audits and Moody's MFRA

Existing Tax Supported Debt Profile

Existing Tax Supported Debt

Tax Supported Debt Service



Par Outstanding – Estimated as of 6/30/2021

Type	Par Amount
County Debt	$24,159,906
School Debt	$48,561,148
Total	**$72,721,054**

Notes:
- 2011 QSCBs shown gross of Federal Subsidy.

Tax Supported Debt Service

FY	Principal	Interest	Total	10-yr Payout
Total	72,721,054	19,112,450	91,833,504	
2022	6,051,305	2,786,422	8,837,727	70.8%
2023	6,046,305	2,631,996	8,678,300	74.5%
2024	6,051,305	2,467,025	8,518,330	79.0%
2025	5,876,305	2,301,805	8,178,109	84.5%
2026	5,885,313	1,825,584	7,710,897	91.5%
2027	4,408,877	1,343,879	5,752,755	95.8%
2028	4,319,646	1,193,537	5,513,183	100.0%
2029	4,277,000	1,037,959	5,314,959	100.0%
2030	4,266,000	900,641	5,166,641	100.0%
2031	4,276,000	763,745	5,039,745	100.0%
2032	4,276,000	626,449	4,902,449	100.0%
2033	4,276,000	489,152	4,765,152	100.0%
2034	4,276,000	351,856	4,627,856	100.0%
2035	4,276,000	214,560	4,490,560	100.0%
2036	2,344,000	121,891	2,465,891	100.0%
2037	1,815,000	55,950	1,870,950	100.0%

Summary of Prepayment Provisions for Loans Outstanding Beyond FY 2022

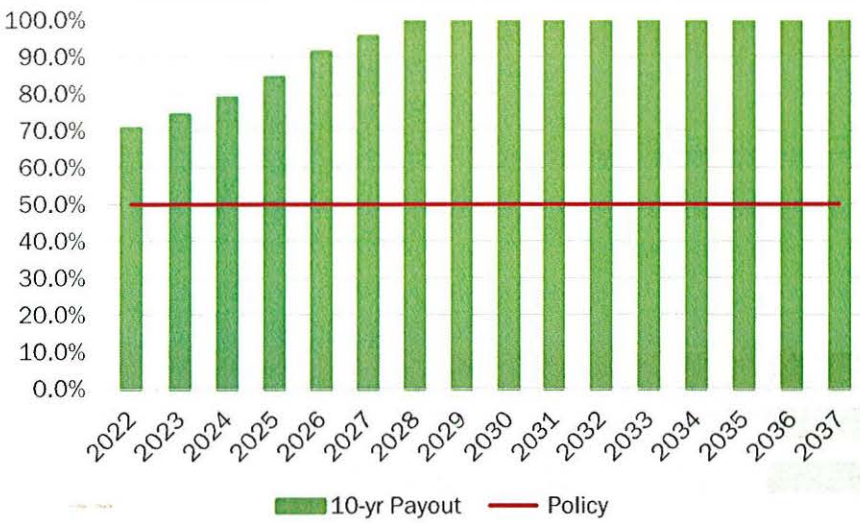
Loan	Interest Rate	Prepayment Language
2011 IPC - QSCB (BB&T)	4.33% [1]	Current at Par
2014 IPC (SunTrust)	2.75%	Current (Make Whole Call)
Limited Obligation Bonds, Series 2017	3.00% - 5.00%	6/1/2027 at Par
2017 USDA Loans	0.00%	Current at Par
2020 IFA (Truist)	1.50% - 2.18%	Current at 101%, Then 100% after 3/1/2028

[1] Coupon is shown gross of federal tax credit subsidy.

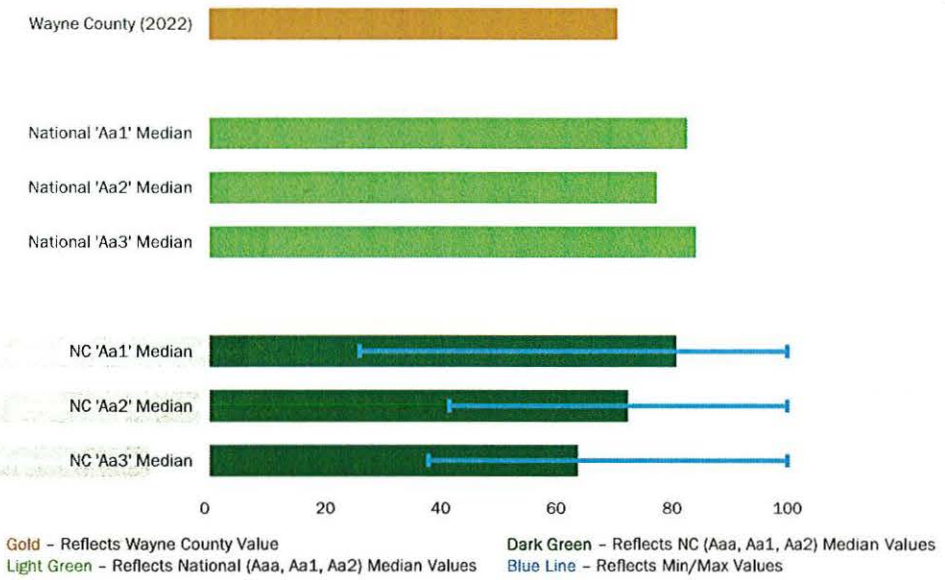
Source: 2021 Audit and LGC Bond Ledger

Key Debt Ratio: Tax Supported Payout Ratio

10-Year Payout Ratio



10-year Payout Ratio Peer Comparative



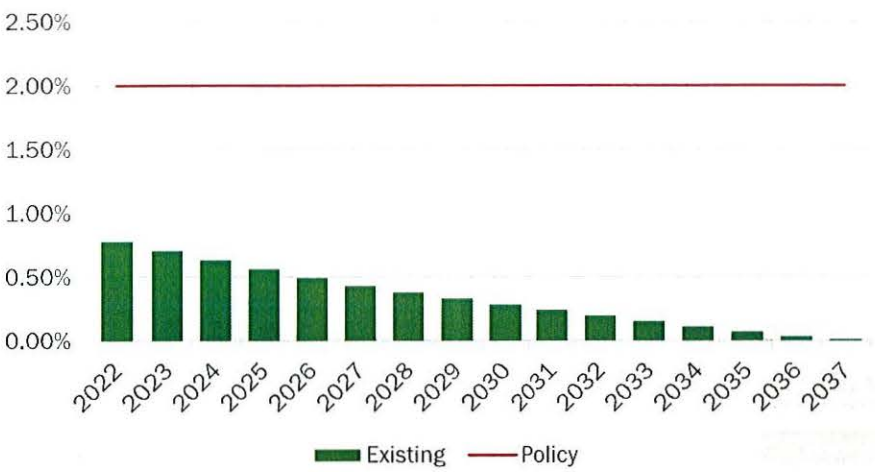
- Existing 10-year Payout Ratio
  - FY 2022: 70.8%
- The 10-Year Payout Ratio measures the amount of principal to be retired in the next 10 years.
- This ratio is an important metric that indicates whether or not a locality is back-loading its debt.
- The County has a policy establishing a minimum aggregate 10-year Payout Ratio for all tax supported debt of 50%.

- Rating Considerations:
  - Moody's: Moody's rating criteria for General Obligation credits allows for a scorecard adjustment if an issuer has unusually slow or rapid amortization of debt principal.
  - S&P: A payout ratio greater than 65% results in a one point positive qualitative adjustment to the Debt & Contingent Liabilities section of S&P's General Obligation rating methodology.

Source: LGC Bond Ledger, 2021 Audit, Moody's Investors Service, and S&P

Key Debt Ratio: Debt to Assessed Value

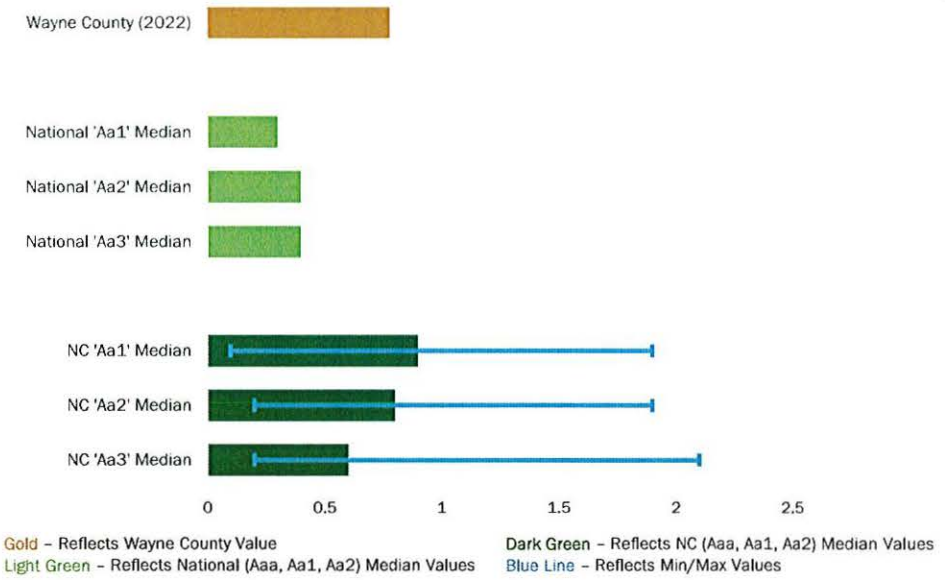
Debt to Assessed Value



- Existing Debt to Assessed Value
  - FY 2022: 0.79%
- Assumed Future Growth Rates
  - 2022 Estimated Assessed Value*: $9,244,546,413
  - 2023 Estimated Assessed Value*: $9,319,664,770
  - 2024 and Beyond: 1.25%
- The County has a policy that sets a maximum Debt to Assessed Value of 2.00%.

*Per County Staff.

Debt to Assessed Value Peer Comparative

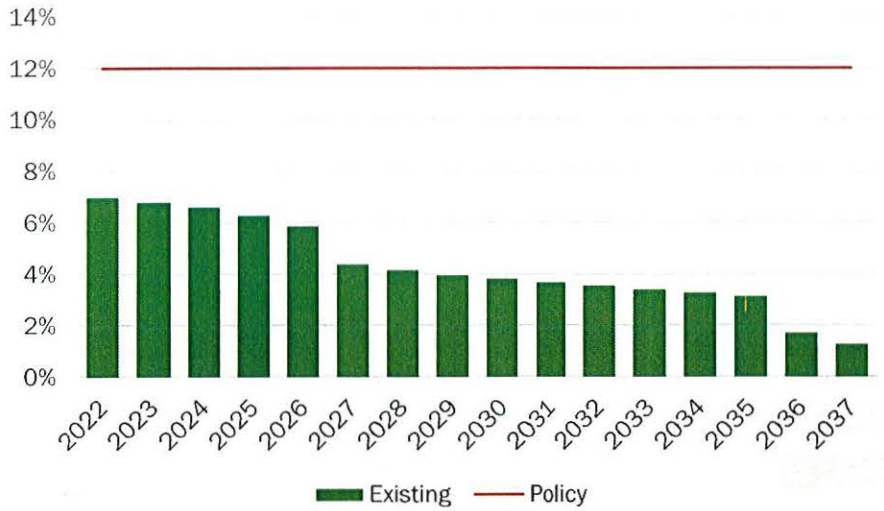


- Rating Considerations:
  - Moody's: Criteria for General Obligation Credits defines categories of Debt to Assessed Values as:
    - Very Strong (Aaa): < 0.75%
    - **Strong (Aa): 0.75% - 1.75%**
    - Moderate (A): 1.75% - 4.00%
    - Weak – Very Poor (Baa and below): > 4.00%
  - S&P: A positive qualitative adjustment is made to the Debt and Contingent Liabilities score for a debt to market value ratio below 3.00%, while a negative adjustment is made for a ratio above 10.00%.

Source: LGC Bond Ledger, 2021 Audit, Moody's Investors Service, and S&P

Key Debt Ratio: Debt Service vs. Expenditures

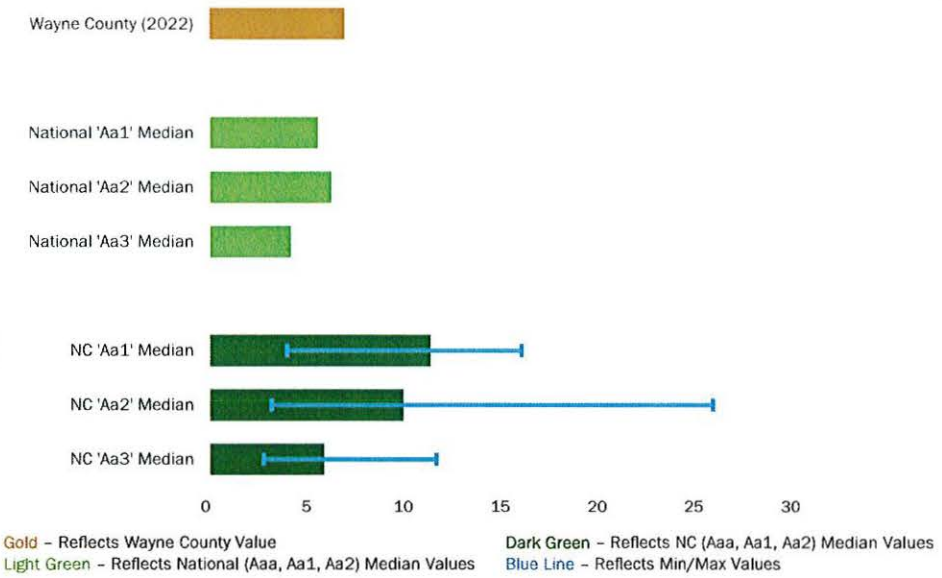
Debt Service vs. Governmental Expenditures



- Existing Debt Service vs. Expenditures
  - FY 2022: 7.01%
- Assumed Future Growth Rates
  - 2021 Adjusted Expenditures: $115,712,728
  - 2022 and Beyond: 1.25%
- The County has a policy that sets a maximum Debt Service to Expenditures of 12.00%.

Note: Governmental Expenditures represent the ongoing operating expenditures of the Town. In this analysis, debt service and capital outlay expenditures are excluded.

Debt Service vs. Expenditures Peer Comparative



Gold – Reflects Wayne County Value
Light Green – Reflects National (Aaa, Aa1, Aa2) Median Values
Dark Green – Reflects NC (Aaa, Aa1, Aa2) Median Values
Blue Line – Reflects Min/Max Values

- Rating Considerations:
  - Moody's: Moody's criteria allows for a scorecard adjustment if an issuer has very high or low debt service relative to its budget Percent.
  - S&P: The Debt and Contingent Liabilities section defines categories of Net Direct Debt as a % of Total Governmental Funds Expenditures as follows:
    - **Very Strong: <8%**
    - Strong: 8% to 15%
    - Adequate: 15% - 25%
    - Weak: 25% - 35%
    - Very Weak: > 35%

Source: LGC Bond Ledger, 2021 Audit, Moody's Investors Service, and S&P

Existing Debt Affordability Overview

County Debt Service and Capital

School Capital Funding Agreements

County Debt Affordability Analysis

Existing Revenues Available for Debt Service and Capital

- The County has developed a budget plan for County debt and capital funding including the following revenue sources:
  - Fixed General Fund Appropriation of $2,427,937 equal to FY 2022 Debt Service Budget. Assumed to be held constant in future years.
  - Dedicated Tax Rate of 4.4 Cents for Capital Reserve beginning in FY 2022. 1.25% annual growth assumed.
  - Additional Fixed General Fund Appropriation of $880,000 for Capital Reserve beginning in FY 2022.
  - Receipts for Radio Loans from Volunteer Fire Departments to pay Debt Service on the County's 2020 IFA.
  - Fixed General Fund Budget Appropriation of $1,141,250 for recurring capital including Sheriff Vehicles ($465,000), EMS Vehicles ($206,250), General Government Vehicles ($220,000) and IT Replacement ($250,000).
  - Street Assessment Revenues tied to 2017 LOBs Street Improvement project.
  - Other Revenues include projected Private Donor Receipts and a HAVA grant in FY 2023.

A	B	C	D	E	F	G	H	I
	Revenue Available for DS							
FY	FY 2022 General Fund DS Budget Appropriation	4.4 Cents Dedicated to Capital Reserve in FY 2022	FY 2022 General Fund Withheld from Operations	Receipts for Radio Loans[1]	Annual CIP Pay-Go Budget	Assessment Revenues[2]	Other Revenues / Fund Balance[3]	Total Existing Revenues Available
2023	2,427,937	4,034,224	880,000	29,755	1,141,250	159,830	76,694	8,749,690
2024	2,427,937	4,084,651	880,000	28,335	1,141,250	155,467	-	8,717,641
2025	2,427,937	4,135,710	880,000	27,930	1,141,250	146,390	-	8,759,216
2026	2,427,937	4,187,406	880,000	27,525	1,141,250	137,800	-	8,801,918
2027	2,427,937	4,239,748	880,000	4,120	1,141,250	127,207	-	8,820,263
2028	2,427,937	4,292,745	880,000	4,060	1,141,250	107,343	-	8,853,335
2029	2,427,937	4,346,405	880,000	-	1,141,250	15,759	-	8,811,350
2030	2,427,937	4,400,735	880,000	-	1,141,250	-	-	8,849,922
2031	2,427,937	4,455,744	880,000	-	1,141,250	-	-	8,904,931
2032	2,427,937	4,511,441	880,000	-	1,141,250	-	-	8,960,628
2033	2,427,937	4,567,834	880,000	-	1,141,250	-	-	9,017,021
2034	2,427,937	4,624,932	880,000	-	1,141,250	-	-	9,074,119
2035	2,427,937	4,682,743	880,000	-	1,141,250	-	-	9,131,930
2036	2,427,937	4,741,278	880,000	-	1,141,250	-	-	9,190,465
2037	2,427,937	4,800,544	880,000	-	1,141,250	-	-	9,249,731
2038	2,427,937	4,860,550	880,000	-	1,141,250	-	-	9,309,737
2039	2,427,937	4,921,307	880,000	-	1,141,250	-	-	9,370,494
2040	2,427,937	4,982,824	880,000	-	1,141,250	-	-	9,432,011
2041	2,427,937	5,045,109	880,000	-	1,141,250	-	-	9,494,296
2042	2,427,937	5,108,173	880,000	-	1,141,250	-	-	9,557,360
2043	2,427,937	5,172,025	880,000	-	1,141,250	-	-	9,621,212
2044	2,427,937	5,236,675	880,000	-	1,141,250	-	-	9,685,862
2045	2,427,937	5,302,134	880,000	-	1,141,250	-	-	9,751,321
2046	2,427,937	5,368,410	880,000	-	1,141,250	-	-	9,817,597
2047	2,427,937	5,435,515	880,000	-	1,141,250	-	-	9,884,702
Total				121,725		849,796	76,694	

Notes:

[1] Assumes Arrington, Indian Springs, and Mount Olive Volunteer Fire Departments repay allocable share of 5-year borrowing and Polly Watson repays 7-year borrowing. Payments received Fiscal Year prior to Debt Service payment and shown in year of Debt Service payment.

[2] Projected Assessment Revenues from 2017 Street Project provided by County Staff as of 5/2/2022. Revenues projected to be able to fund Debt Service on the Street Assessment portion of the 2017 LOBs.

[3] Includes projected Private Donor Receipts from Pledges to support the Maxwell Center Construction in FY 2023 and a $86,164.91 HAVA grant received by the Board of Elections used to fund debt service in FY 2022 and FY 2023 on the Voting Equipment that was financed as part of the 2020 Installment Financing Agreement.

Debt Affordability Analysis

County Debt Service and Capital – Existing Debt Only

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
	Debt Service Requirements								Revenue Available for DS			Debt Service Cash Flow Surplus (Deficit)					
FY	Existing Debt Service	CIP Debt Service	One-Time Pay Go Capital[1]	Annual CIP Pay Go	Vehicle Pay Go[2]	IT Maintenance Pay Go	Other Uses (Sources)[3]	Total	Existing Revenues Sources[4]	DSS Reimbursement[5]	Total Revenues Available	Surplus/ (Deficit)	Revenue From Prior Tax Impact	Capital Reserve Utilized	Adjusted Surplus/ (Deficit)	Estimated Incremental Tax Equivalent	County Capital Reserve Fund Balance[6]
																	16,185,231
2023	2,719,371	-	-	-	891,250	250,000	-	3,860,621	8,749,690	-	8,749,690	4,889,069	-	-	4,889,069	-	22,749,299
2024	2,658,033	-	-	-	891,250	250,000	-	3,799,283	8,717,641	-	8,717,641	4,918,358	-	-	4,918,358	-	27,667,657
2025	2,416,695	-	-	-	891,250	250,000	-	3,557,945	8,759,216	-	8,759,216	5,201,271	-	-	5,201,271	-	32,868,928
2026	2,380,357	-	-	-	891,250	250,000	-	3,521,607	8,801,918	-	8,801,918	5,280,311	-	-	5,280,311	-	38,149,239
2027	1,927,284	-	-	-	891,250	250,000	-	3,068,534	8,820,263	-	8,820,263	5,751,729	-	-	5,751,729	-	43,900,968
2028	1,792,331	-	-	-	891,250	250,000	-	2,933,581	8,853,335	-	8,853,335	5,919,755	-	-	5,919,755	-	49,820,722
2029	1,697,711	-	-	-	891,250	250,000	-	2,838,961	8,811,350	-	8,811,350	5,972,389	-	-	5,972,389	-	55,793,111
2030	1,642,848	-	-	-	891,250	250,000	-	2,784,098	8,849,922	-	8,849,922	6,065,823	-	-	6,065,823	-	61,858,934
2031	1,609,407	-	-	-	891,250	250,000	-	2,750,657	8,904,931	-	8,904,931	6,154,274	-	-	6,154,274	-	68,013,208
2032	1,560,566	-	-	-	891,250	250,000	-	2,701,816	8,960,628	-	8,960,628	6,258,812	-	-	6,258,812	-	74,272,020
2033	1,516,925	-	-	-	891,250	250,000	-	2,658,175	9,017,021	-	9,017,021	6,358,846	-	-	6,358,846	-	80,630,866
2034	1,473,284	-	-	-	891,250	250,000	-	2,614,534	9,074,119	-	9,074,119	6,459,585	-	-	6,459,585	-	87,090,451
2035	1,429,642	-	-	-	891,250	250,000	-	2,570,892	9,131,930	-	9,131,930	6,561,038	-	-	6,561,038	-	93,651,489
2036	1,389,001	-	-	-	891,250	250,000	-	2,530,251	9,190,465	-	9,190,465	6,660,213	-	-	6,660,213	-	100,311,702
2037	819,510	-	-	-	891,250	250,000	-	1,960,760	9,249,731	-	9,249,731	7,288,971	-	-	7,288,971	-	107,600,672
2038	-	-	-	-	891,250	250,000	-	1,141,250	9,309,737	-	9,309,737	8,168,487	-	-	8,168,487	-	115,769,160
2039	-	-	-	-	891,250	250,000	-	1,141,250	9,370,494	-	9,370,494	8,229,244	-	-	8,229,244	-	123,998,404
2040	-	-	-	-	891,250	250,000	-	1,141,250	9,432,011	-	9,432,011	8,290,761	-	-	8,290,761	-	132,289,165
2041	-	-	-	-	891,250	250,000	-	1,141,250	9,494,296	-	9,494,296	8,353,046	-	-	8,353,046	-	140,642,210
2042	-	-	-	-	891,250	250,000	-	1,141,250	9,557,360	-	9,557,360	8,416,110	-	-	8,416,110	-	149,058,320
2043	-	-	-	-	891,250	250,000	-	1,141,250	9,621,212	-	9,621,212	8,479,962	-	-	8,479,962	-	157,538,282
2044	-	-	-	-	891,250	250,000	-	1,141,250	9,685,862	-	9,685,862	8,544,612	-	-	8,544,612	-	166,082,894
2045	-	-	-	-	891,250	250,000	-	1,141,250	9,751,321	-	9,751,321	8,610,071	-	-	8,610,071	-	174,692,965
2046	-	-	-	-	891,250	250,000	-	1,141,250	9,817,597	-	9,817,597	8,676,347	-	-	8,676,347	-	183,369,312
2047	-	-	-	-	891,250	250,000	-	1,141,250	9,884,702	-	9,884,702	8,743,452	-	-	8,743,452	-	192,112,764
															Total Tax Effect	0.00¢	
Total	27,032,966	-	-	-	22,281,250	6,250,000	-	55,564,216				Total		-			

Notes:

1 FY 2023 - 2027 based on CIP. Future years are assumed to be level annual funding of $1,500,000.

2 Represents $465,000 for Sheriff / Detention ; $206,250 for EMS ; $220,000 for Other Departments.

3 The County is assumed to advance $4,574,680 to the Community College for the CITE Building in FY 2023, representing half of the SCIF Grant received from the State. This is expected to be reimbursed by the Community College in two installments in FY 2024 and FY 2025 upon receipt of the SCIF distributions.

4 Includes the County's FY 2022 General Fund Debt Service Budget Appropriation, 4.4 cents dedicated to Capital Reserve in FY 2022, $880,000 additional fixed General Fund contribution beginning in FY 2022, Receipts for Radio Loans, Annual CIP Pay-Go Budget for recurring projects, Assessment Revenues and Other Revenues in FY 2023.

5 Assumes that for the DSS/Health building borrowing, DSS represents 50% of the building and DSS reimburses an estimated 50% of the DSS interest share and an estimated 50% of a 40-year level depreciation schedule.

6 Per County Staff, represents estimated FY 2022 County Capital Reserve Fund Balance of $10,966,809, $3,924,318 from the 4.4 cents dedicated to Capital Reserve in FY 2022, General Fund contribution of $880,000 withheld from operations in FY 2022 and the Streets Assessment Revenues Balance of $414,103.88 as of 5/9/2022.

Note: School Debt Service and Capital Accounted for under School Funding Agreement.

- FY 2023 Value of a Penny[7]: $916,869
- 2024 Growth and Beyond: 1.25%

- Note: Does not include operating costs or School Capital funded through the School Funding Agreement.

[7] per County staff. Assumes a 98.38% collection rate.

School Capital Funding Agreement

Overview

- The County entered into an agreement with the Schools on January 9, 2017 to fund school capital needs.
  - The County has agreed to set aside $2 million of sales tax annually for school capital.
  - The balance of the sales tax collected will be earmarked for school debt service.
  - School Lottery Funds will be used to first pay debt service on School related debt.
  - A condition of the agreement is that the County will no longer be required to transfer money to operate / maintain Edgewood Community Development School.
    - As a result, the County will be able to free up $527,000 of annual funds to dedicate to debt service / capital beginning in FY 2019. The County provided these funds to Wayne County Schools for continued operational support in FY 2020 and 2021 with funds available for debt service and capital beginning in FY 2022.
  - Should there be a shortfall in a given year due to a mutually agreed upon project, the County will pay the difference in debt service.

- As of 6/30/2022, the School Capital Reserve Balance is estimated to be $1,218,337.

School Funding Agreement Cash Flow Analysis

School Debt Service and Capital – Existing Debt Only

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S
	Debt Service Requirements					Revenue Available for DS							Debt Service Cash Flow Surplus (Deficit)					
FY	Existing Debt Service	CIP Debt Service	School Pay-as-you-go[1,6]	Other Pay-as-you-go[2]	Total	Restricted Sales Tax[3]	Lottery Dedicated to Debt Service[4]	Edgewood Community School Savings	QSCB Subsidy[5]	Fremont STARS Funds[6]	County Required Contribution	Total Revenues Available	Surplus/ (Deficit)	Revenue From Prior Tax Impact	Capital Reserve Utilized	Adjusted Surplus/ (Deficit)	Estimated Incremental Tax Equivalent	School Sales Tax Capital Reserve Fund Balance[7]
																		1,218,337
2023	5,958,929	-	2,407,319	-	8,366,249	7,612,116	1,275,000	527,000	612,479	407,319	-	10,433,914	2,067,665	-	-	2,067,665	-	3,286,002
2024	5,860,297	-	2,407,319	-	8,267,616	7,612,116	1,275,000	527,000	612,479	407,319	-	10,433,914	2,166,298	-	-	2,166,298	-	5,452,300
2025	5,761,414	-	2,000,000	-	7,761,414	7,612,116	1,275,000	527,000	612,479	-	-	10,026,595	2,265,180	-	-	2,265,180	-	7,717,480
2026	5,330,540	-	2,000,000	-	7,330,540	7,612,116	1,275,000	527,000	306,239	-	-	9,720,355	2,389,816	-	-	2,389,816	-	10,107,296
2027	3,825,471	-	2,000,000	-	5,825,471	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,588,645	-	-	3,588,645	-	13,695,941
2028	3,720,853	-	2,000,000	-	5,720,853	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,693,264	-	-	3,693,264	-	17,389,204
2029	3,617,248	-	2,000,000	-	5,617,248	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,796,869	-	-	3,796,869	-	21,186,073
2030	3,523,793	-	2,000,000	-	5,523,793	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,890,324	-	-	3,890,324	-	25,076,396
2031	3,430,338	-	2,000,000	-	5,430,338	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,983,779	-	-	3,983,779	-	29,060,175
2032	3,341,883	-	2,000,000	-	5,341,883	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,072,234	-	-	4,072,234	-	33,132,408
2033	3,248,228	-	2,000,000	-	5,248,228	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,165,889	-	-	4,165,889	-	37,298,297
2034	3,154,573	-	2,000,000	-	5,154,573	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,259,544	-	-	4,259,544	-	41,557,840
2035	3,060,918	-	2,000,000	-	5,060,918	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,353,199	-	-	4,353,199	-	45,911,039
2036	1,076,890	-	2,000,000	-	3,076,890	7,612,116	1,275,000	527,000	-	-	-	9,414,116	6,337,226	-	-	6,337,226	-	52,248,265
2037	1,051,440	-	2,000,000	-	3,051,440	7,612,116	1,275,000	527,000	-	-	-	9,414,116	6,362,676	-	-	6,362,676	-	58,610,941
2038	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	66,025,057
2039	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	73,439,173
2040	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	80,853,289
2041	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	88,267,405
2042	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	95,681,521
2043	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	103,095,637
2044	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-		-	9,414,116	7,414,116	-	-	7,414,116	-	110,509,753
																Total Tax Effect	0.00¢	
Total	55,962,811	-		-	120,777,450				2,143,675	814,639	-	181,826,517	Total		-			

Notes:

[1] Annual Capital Outlay of $2,000,000 per School Funding Agreement.

[2] Represents the estimated County funding match for the $25.2 Million Fremont Elementary School Project.

[3] FY 2023 estimates per County staff and assumed to remain level in future years.

[4] FY 2023 per County staff; future years are assumed to equal $1,275,000 with 0% growth.

[5] FY 2023 and beyond based on 5.7% sequestration rate. Actual subsidy received may vary due to federal sequestration.

[6] Fremont STARS remaining Fund Balance of $1,221,957.81 assumed to fund School Pay-as-you-go projects from FY 2022 through FY 2024.

[7] Estimate per County Staff.

- FY 2023 Value of a Penny[8]: $916,869
- 2024 Growth and Beyond: 1.25%

[8] per County staff. Assumes a 98.38% collection rate.

County Capital Improvement Plan

Proposed FY 2023 – 2027 CIP Sources and Uses

Proposed Tax Supported Debt Profile and Policies

CIP Cash Flow Impacts

County Draft CIP Summary

	Fiscal Year	2023	2024	2025	2026	2027	Total
1	**Uses of Funds**						
2	School Funding Agreement	2,407,319	2,407,319	2,000,000	2,000,000	2,000,000	10,814,639
3	FY 2023 Major Capital Projects - Schools[1]	45,200,000	-	-	-	-	45,200,000
4	FY 2023 Major Capital Projects - County[1,2]	65,000,000	-	-	-	-	65,000,000
5	General Fund Departments	7,803,571	3,746,840	1,033,402	6,342,332	639,947	19,566,092
6	Jetport	50,000	1,894,000	1,935,000	50,000	50,000	3,979,000
7	Wayne Community College - Renovation Project[2]	600,000	600,000	600,000	600,000	-	2,400,000
8	Annual GF Vehicles	1,627,400	891,250	891,250	891,250	891,250	5,192,400
9	Annual IT	250,000	500,000	500,000	500,000	500,000	2,250,000
10	**Total**	**122,938,290**	**10,039,409**	**6,959,652**	**10,383,582**	**4,081,197**	**154,402,131**
11							
12							
13	**Sources of Funds**						
14	Departmental Funding	275,195	1,954,000	1,995,000	110,000	50,000	4,384,195
15	ARPA Funding	7,665,496	2,122,136	1,396,250	-	-	11,183,882
16	DSS State Funding	30,000	63,386	-	-	-	93,386
17	School Funding Agreement / Pay-Go	3,607,319	2,407,319	2,000,000	2,000,000	2,000,000	12,014,639
18	Debt Funding	65,000,000	-	-	-	-	65,000,000
19	State Appropriation	20,000,000	-	-	-	-	20,000,000
20	Grant Funding	24,000,000	-	-	-	-	24,000,000
21	Pay-Go / Fund Balance	2,360,280	3,492,568	1,568,402	8,273,582	2,031,197	17,726,029
22	**Total**	**122,938,290**	**10,039,409**	**6,959,652**	**10,383,582**	**4,081,197**	**154,402,131**

Notes:

- Solid Waste Fund Expenditures Excluded.

[1] FY 2023 Major Capital Projects include the Health/DSS Building, Detention Center, Rosewood Middle School, Fremont Elementary School and Community College CITE Building.

[2] Amounts shown for Community College projects reflect only the County contribution. The total Community College CITE Building cost is estimated to be $12,199,360 and the total Community College Renovation cost is estimated to be $3,909,979. Additional funding sources include State Bond Funding, SCIF Grant and other Community College funds available.

County Draft CIP Detail

Uses of Funds

Uses of Funds						
Fiscal Year	2023	2024	2025	2026	2027	Total
FY 2023 Major Capital Projects						
DSS/Health Building	32,000,000	-	-	-	-	32,000,000
Detention Center	30,000,000	-	-	-	-	30,000,000
Rosewood Middle School	20,000,000	-	-	-	-	20,000,000
Fremont Elementary School	25,200,000	-	-	-	-	25,200,000
CITE Building (Community College)[1]	3,000,000	-	-	-	-	3,000,000
Subtotal	110,200,000	-	-	-	-	110,200,000
County General Fund Departments						
Board of Commissioners	192,019	-	-	-	-	192,019
Board of Elections	126,220	-	-	-	-	126,220
Coop Extension-4H	30,000	-	-	-	-	30,000
Emergency Management	1,132,875	-	-	-	-	1,132,875
Emergency Medical	1,281,346	716,108	-	-	-	1,997,454
911	172,557	198,709	35,336	-	-	406,602
Facilities Maintenance	582,753	768,956	262,151	77,332	35,332	1,726,524
Fleet Management	-	500,000	-	-	-	500,000
Finance	175,000	175,000	-	-	-	350,000
GIS	25,888	106,652	-	-	-	132,540
Inspections	-	-	27,915	-	29,615	57,530
ITS	1,600,000	-	-	-	-	1,600,000
Library	-	137,500	100,000	100,000	-	337,500
Maxwell	-	540,000	-	5,600,000	100,000	6,240,000
Reval	52,638	60,000	60,000	60,000	-	232,638
Register of Deeds	30,000	30,000	30,000	30,000	-	120,000
Sewer Division	-	-	43,000	-	-	43,000
Jail	348,275	-	-	-	-	348,275
Sheriff's Office	2,054,000	9,778	-	-	-	2,063,778
DSS	-	29,137	-	-	-	29,137
Jetport	50,000	1,894,000	1,935,000	50,000	50,000	3,979,000
Wayne Community College - Renovation Project[1]	600,000	600,000	600,000	600,000	-	2,400,000
School Annual CIP Funding	2,407,319	2,407,319	2,000,000	2,000,000	2,000,000	10,814,639
Subtotal	10,860,890	8,173,159	5,093,402	8,517,332	2,214,947	34,859,731
Annual General Fund Vehicles						
General Government	220,000	220,000	220,000	220,000	220,000	1,100,000
EMS	942,400	206,250	206,250	206,250	206,250	1,767,400
Sheriff's Office	465,000	465,000	465,000	465,000	465,000	2,325,000
Subtotal	1,627,400	891,250	891,250	891,250	891,250	5,192,400
Annual General Fund Equipment						
Stryker Power Pro XT Stretcher - 4	-	125,000	125,000	125,000	125,000	500,000
Axon Car and Body Cameras Allocation	-	350,000	350,000	350,000	350,000	1,400,000
Subtotal	-	475,000	475,000	475,000	475,000	1,900,000
Annual IT						
Desktop Computer Replacement Allocation	250,000	250,000	250,000	250,000	250,000	1,250,000
SAN Infrastructure Replacement Allocation	-	250,000	250,000	250,000	250,000	1,000,000
Subtotal	250,000	500,000	500,000	500,000	500,000	2,250,000
Total Uses	**122,938,290**	**10,039,409**	**6,959,652**	**10,383,582**	**4,081,197**	**154,402,131**

[1] Amounts shown for Community College Projects reflect only the County contribution. The total Community College CITE Building cost is estimated to be $12,199,360 and the total Community College Renovation cost is estimated to be $3,909,979. Additional funding sources include State Bond Funding, SCIF Grant and other Community College funds available.

County Draft CIP Detail

Sources of Funds

Sources of Funds

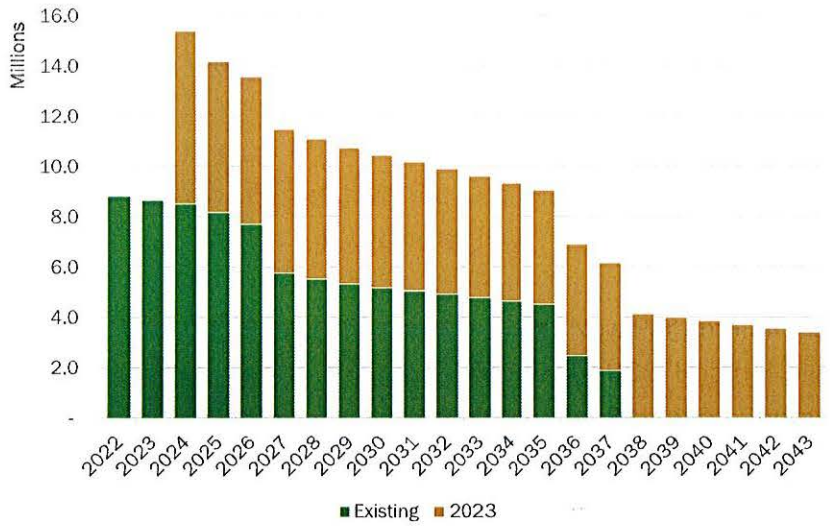
Fiscal Year	2023	2024	2025	2026	2027	Total
Other Sources						
ARPA Funds	7,665,496	2,122,136	1,396,250	-	-	11,183,882
Reval Fund	52,638	60,000	60,000	60,000	-	232,638
Jetport Fund	50,000	1,894,000	1,935,000	50,000	50,000	3,979,000
Coop Extension 4-H	30,000	63,386	-	-	-	93,386
State Appropriation (Rosewood Middle)	20,000,000					
NBPSCF Grant (Fremont Elementary)	24,000,000	-	-	-	-	24,000,000
911 Restricted Fund	172,557	-	-	-	-	172,557
School Funding Agreement	2,407,319	2,407,319	2,000,000	2,000,000	2,000,000	10,814,639
Additional School Pay-Go	1,200,000	-	-	-	-	1,200,000
Subtotal	55,578,010	6,546,841	5,391,250	2,110,000	2,050,000	51,676,102
Debt Funding						
Short Term (5 Years)	-	-	-	-	-	-
Mid Term (10 Years)	-	-	-	-	-	-
Long Term (20 Years)	65,000,000	-	-	-	-	65,000,000
Total	65,000,000	-	-	-	-	65,000,000
General Fund Pay-Go / Fund Balance						
Recurring Pay-Go	1,141,250	1,141,250	1,141,250	1,141,250	1,141,250	5,706,250
Pay-Go / Fund Balance[1]	1,219,030	2,351,318	427,152	7,132,332	889,947	12,019,779
Total	2,360,280	3,492,568	1,568,402	8,273,582	2,031,197	17,726,029
Total	**122,938,290**	**10,039,409**	**6,959,652**	**10,383,582**	**4,081,197**	**154,402,131**

[1] Note: For purposes of this funding analysis, future pay-go is assumed to be $1,500,000 per year plus Sheriff Vehicles, EMS Vehicles, General Government Vehicles and IT Replacement following the 5-year CIP horizon.

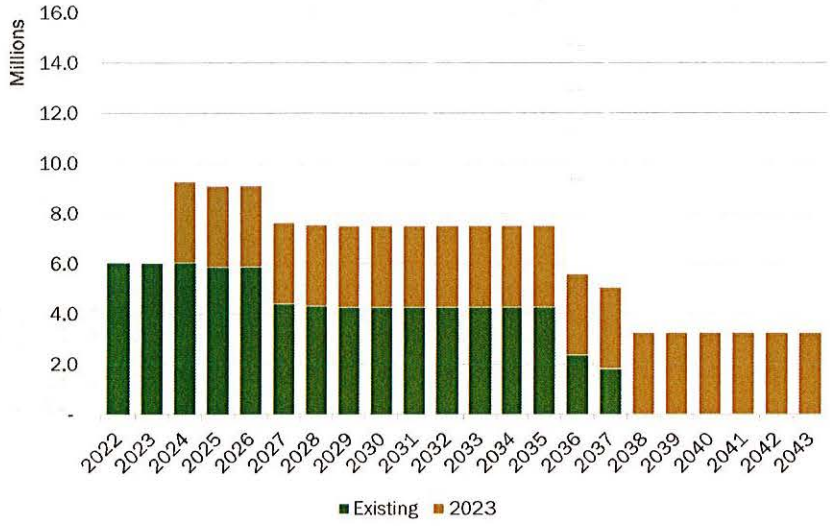
Proposed Debt Service

Existing and Proposed Debt Service

Proposed Debt Service



Proposed Principal



Assumptions

- Financing Assumptions:
  - Term: 20 Years
  - Amortization: Level Principal
  - Interest Rate: 4.50%
  - First Principal Payment: FY After Issuance
  - First Interest Payment: FY after Issuance (15 months)

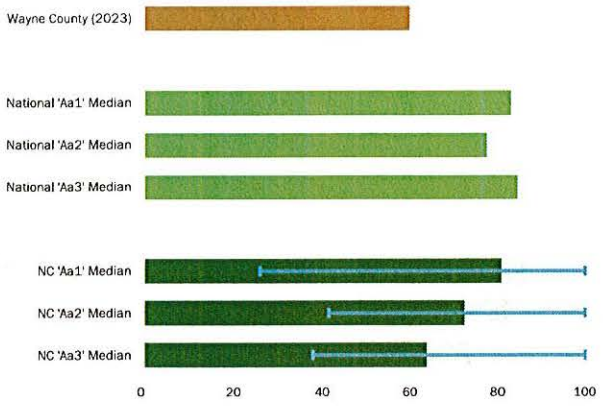
- New Par Amount Issued:
  - DSS/Health Building (FY 2023): $32,000,000
  - Detention Center (FY 2023): $30,000,000
  - CITE Building (FY 2023): $3,000,000
  - Total: $65,000,000

- Total New Debt Service:
  - DSS/Health Building (FY 2023): $47,480,000
  - Detention Center (FY 2023): $44,512,500
  - CITE Building (FY 2023): $4,451,250
  - Total: $96,443,750

Tax Supported Debt Policies

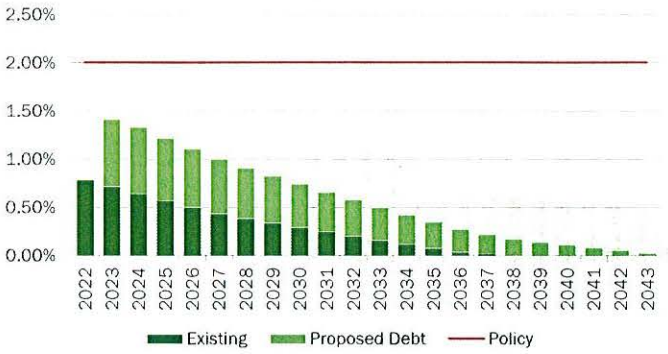
10 Year Payout Ratio

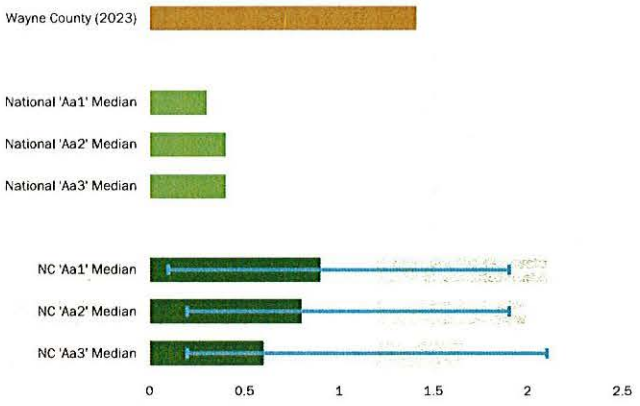




- FY23 10-year Payout Ratio: 59.9%
- The County has a policy establishing a minimum aggregate 10-year Payout Ratio for all tax supported debt of 50%.

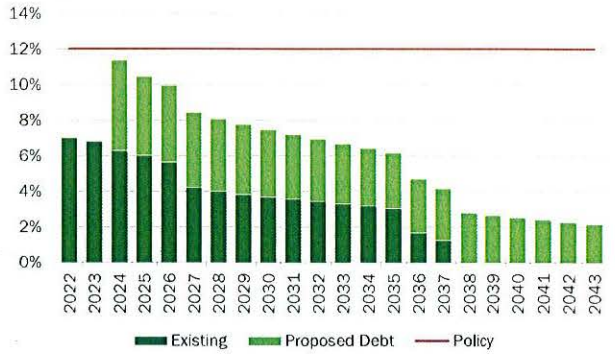
Debt to Assessed Value

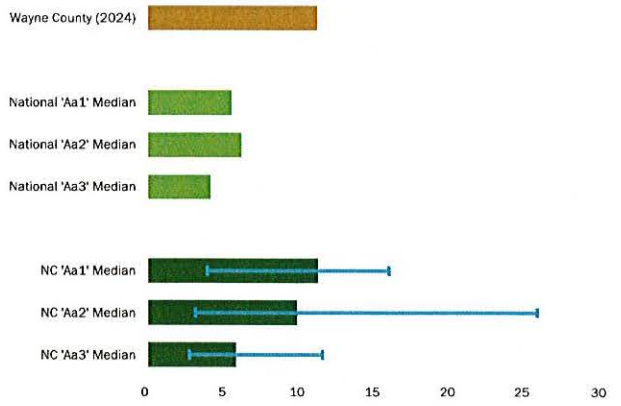




- FY23 Debt to Assessed Value: 1.41%
- The County has a policy that sets a maximum Debt to Assessed Value of 2.00%.

Debt Service vs. Expenditures





- FY24 DS vs. Expenditures : 11.38%
- The County has a policy that sets a maximum Debt Service to Expenditures of 12.00%.

Debt Affordability Analysis

County Debt Service and Capital – Existing and Proposed Debt Service

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
	Debt Service Requirements								Revenue Available for DS			Debt Service Cash Flow Surplus (Deficit)					
FY	Existing Debt Service	CIP Debt Service	One-Time Pay Go Capital[1]	Annual CIP Pay Go	Vehicle Pay Go[2]	IT Maintenance Pay Go	Other Uses (Sources)[3]	Total	Existing Revenues Sources[4]	DSS Reimbursement[5]	Total Revenues Available	Surplus/ (Deficit)	Revenue From Prior Tax Impact	Capital Reserve Utilized	Adjusted Surplus/ (Deficit)	Estimated Incremental Tax Equivalent	County Capital Reserve Fund Balance[6]
																	16,185,231
2023	2,719,371	-	1,219,030	-	891,250	250,000	4,574,680	9,654,331	8,749,690	200,000	8,949,690	(704,641)	-	(704,641)	-	-	17,155,589
2024	2,658,033	6,906,250	2,351,318	-	891,250	250,000	(2,287,340)	10,769,511	8,717,641	650,000	9,367,641	(1,401,870)	-	(1,401,870)	-	-	15,753,719
2025	2,416,695	6,028,750	427,152	-	891,250	250,000	(2,287,340)	7,726,507	8,759,216	542,000	9,301,216	1,574,709	-	-	1,574,709	-	17,328,428
2026	2,380,357	5,882,500	7,132,332	-	891,250	250,000	-	16,536,439	8,801,918	524,000	9,325,918	(7,210,521)	-	(7,210,521)	-	-	10,117,907
2027	1,927,284	5,736,250	889,947	-	891,250	250,000	-	9,694,731	8,820,263	506,000	9,326,263	(368,468)	-	(368,468)	-	-	9,749,439
2028	1,792,331	5,590,000	-	1,500,000	891,250	250,000	-	10,023,581	8,853,335	488,000	9,341,335	(682,245)	-	(682,245)	-	-	9,067,193
2029	1,697,711	5,443,750	-	1,500,000	891,250	250,000	-	9,782,711	8,811,350	470,000	9,281,350	(501,361)	-	(501,361)	-	-	8,565,832
2030	1,642,848	5,297,500	-	1,500,000	891,250	250,000	-	9,581,598	8,849,922	452,000	9,301,922	(279,677)	-	(279,677)	-	-	8,286,155
2031	1,609,407	5,151,250	-	1,500,000	891,250	250,000	-	9,401,907	8,904,931	434,000	9,338,931	(62,976)	-	(62,976)	-	-	8,223,179
2032	1,560,566	5,005,000	-	1,500,000	891,250	250,000	-	9,206,816	8,960,628	416,000	9,376,628	169,812	-	-	169,812	-	8,392,991
2033	1,516,925	4,858,750	-	1,500,000	891,250	250,000	-	9,016,925	9,017,021	398,000	9,415,021	398,096	-	-	398,096	-	8,791,087
2034	1,473,284	4,712,500	-	1,500,000	891,250	250,000	-	8,827,034	9,074,119	380,000	9,454,119	627,085	-	-	627,085	-	9,418,172
2035	1,429,642	4,566,250	-	1,500,000	891,250	250,000	-	8,637,142	9,131,930	362,000	9,493,930	856,788	-	-	856,788	-	10,274,960
2036	1,389,001	4,420,000	-	1,500,000	891,250	250,000	-	8,450,251	9,190,465	344,000	9,534,465	1,084,213	-	-	1,084,213	-	11,359,173
2037	819,510	4,273,750	-	1,500,000	891,250	250,000	-	7,734,510	9,249,731	326,000	9,575,731	1,841,221	-	-	1,841,221	-	13,200,393
2038	-	4,127,500	-	1,500,000	891,250	250,000	-	6,768,750	9,309,737	308,000	9,617,737	2,848,987	-	-	2,848,987	-	16,049,381
2039	-	3,981,250	-	1,500,000	891,250	250,000	-	6,622,500	9,370,494	290,000	9,660,494	3,037,994	-	-	3,037,994	-	19,087,375
2040	-	3,835,000	-	1,500,000	891,250	250,000	-	6,476,250	9,432,011	272,000	9,704,011	3,227,761	-	-	3,227,761	-	22,315,136
2041	-	3,688,750	-	1,500,000	891,250	250,000	-	6,330,000	9,494,296	254,000	9,748,296	3,418,296	-	-	3,418,296	-	25,733,431
2042	-	3,542,500	-	1,500,000	891,250	250,000	-	6,183,750	9,557,360	236,000	9,793,360	3,609,610	-	-	3,609,610	-	29,343,041
2043	-	3,396,250	-	1,500,000	891,250	250,000	-	6,037,500	9,621,212	218,000	9,839,212	3,801,712	-	-	3,801,712	-	33,144,753
2044	-	-	-	1,500,000	891,250	250,000	-	2,641,250	9,685,862	200,000	9,885,862	7,244,612	-	-	7,244,612	-	40,389,365
2045	-	-	-	1,500,000	891,250	250,000	-	2,641,250	9,751,321	200,000	9,951,321	7,310,071	-	-	7,310,071	-	47,699,436
2046	-	-	-	1,500,000	891,250	250,000	-	2,641,250	9,817,597	200,000	10,017,597	7,376,347	-	-	7,376,347	-	55,075,783
2047	-	-	-	1,500,000	891,250	250,000	-	2,641,250	9,884,702	200,000	10,084,702	7,443,452	-	-	7,443,452	-	62,519,235
															Total Tax Effect	0.00¢	
Total	27,032,966	96,443,750	12,019,779	30,000,000	22,281,250	6,250,000	-	194,027,745				Total		(11,211,761)			

Notes:

1 FY 2023 - 2027 based on CIP. Future years are assumed to be level annual funding of $1,500,000.

2 Represents $465,000 for Sheriff / Detention ; $206,250 for EMS ; $220,000 for Other Departments.

3 The County is assumed to advance $4,574,680 to the Community College for the CITE Building in FY 2023, representing half of the SCIF Grant received from the State. This is expected to be reimbursed by the Community College in two installments in FY 2024 and FY 2025 upon receipt of the SCIF distributions.

4 Includes the County's FY 2022 General Fund Debt Service Budget Appropriation, 4.4 cents dedicated to Capital Reserve in FY 2022, $880,000 additional fixed General Fund contribution beginning in FY 2022, Receipts for Radio Loans, Annual CIP Pay-Go Budget for recurring projects, Assessment Revenues and Other Revenues in FY 2023.

5 Assumes that for the DSS/Health building borrowing, DSS represents 50% of the building and DSS reimburses an estimated 50% of the DSS interest share and an estimated 50% of a 40-year level depreciation schedule.

6 Per County Staff, represents estimated FY 2022 County Capital Reserve Fund Balance of $10,966,809, $3,924,318 from the 4.4 cents dedicated to Capital Reserve in FY 2022, General Fund contribution of $880,000 withheld from operations in FY 2022 and the Streets Assessment Revenues Balance of $414,103.88 as of 5/9/2022.

- FY 2023 Value of a Penny[7]: $916,869
- 2024 Growth and Beyond: 1.25%

[7] per County staff. Assumes a 98.38% collection rate.

- Note: Does not include operating costs or School Capital funded through the School Funding Agreement.

School Funding Agreement Cash Flow Analysis

School Debt Service and Capital – Existing and Proposed Debt and Pay-Go

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S
	Debt Service Requirements					Revenue Available for DS							Debt Service Cash Flow Surplus (Deficit)					
FY	Existing Debt Service	CIP Debt Service	School Pay-as-you-go[1,6]	Other Pay-as-you-go[2]	Total	Restricted Sales Tax[3]	Lottery Dedicated to Debt Service[4]	Edgewood Community School Savings	QSCB Subsidy[5]	Fremont STARS Funds[6]	County Required Contribution	Total Revenues Available	Surplus/ (Deficit)	Revenue From Prior Tax Impact	Capital Reserve Utilized	Adjusted Surplus/ (Deficit)	Estimated Incremental Tax Equivalent	School Sales Tax Capital Reserve Fund Balance[7]
																		1,218,337
2023	5,958,929	-	2,407,319	1,200,000	9,566,249	7,612,116	1,275,000	527,000	612,479	407,319	-	10,433,914	867,665	-	-	867,665	-	2,086,002
2024	5,860,297	-	2,407,319	-	8,267,616	7,612,116	1,275,000	527,000	612,479	407,319	-	10,433,914	2,166,298	-	-	2,166,298	-	4,252,300
2025	5,761,414	-	2,000,000	-	7,761,414	7,612,116	1,275,000	527,000	612,479	-	-	10,026,595	2,265,180	-	-	2,265,180	-	6,517,480
2026	5,330,540	-	2,000,000	-	7,330,540	7,612,116	1,275,000	527,000	306,239	-	-	9,720,355	2,389,816	-	-	2,389,816	-	8,907,296
2027	3,825,471	-	2,000,000	-	5,825,471	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,588,645	-	-	3,588,645	-	12,495,941
2028	3,720,853	-	2,000,000	-	5,720,853	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,693,264	-	-	3,693,264	-	16,189,204
2029	3,617,248	-	2,000,000	-	5,617,248	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,796,869	-	-	3,796,869	-	19,986,073
2030	3,523,793	-	2,000,000	-	5,523,793	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,890,324	-	-	3,890,324	-	23,876,396
2031	3,430,338	-	2,000,000	-	5,430,338	7,612,116	1,275,000	527,000	-	-	-	9,414,116	3,983,779	-	-	3,983,779	-	27,860,175
2032	3,341,883	-	2,000,000	-	5,341,883	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,072,234	-	-	4,072,234	-	31,932,408
2033	3,248,228	-	2,000,000	-	5,248,228	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,165,889	-	-	4,165,889	-	36,098,297
2034	3,154,573	-	2,000,000	-	5,154,573	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,259,544	-	-	4,259,544	-	40,357,840
2035	3,060,918	-	2,000,000	-	5,060,918	7,612,116	1,275,000	527,000	-	-	-	9,414,116	4,353,199	-	-	4,353,199	-	44,711,039
2036	1,076,890	-	2,000,000	-	3,076,890	7,612,116	1,275,000	527,000	-	-	-	9,414,116	6,337,226	-	-	6,337,226	-	51,048,265
2037	1,051,440	-	2,000,000	-	3,051,440	7,612,116	1,275,000	527,000	-	-	-	9,414,116	6,362,676	-	-	6,362,676	-	57,410,941
2038	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	64,825,057
2039	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	72,239,173
2040	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	79,653,289
2041	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	87,067,405
2042	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	94,481,521
2043	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	101,895,637
2044	-	-	2,000,000	-	2,000,000	7,612,116	1,275,000	527,000	-	-	-	9,414,116	7,414,116	-	-	7,414,116	-	109,309,753
																Total Tax Effect	0.00¢	
Total	55,962,811	-		1,200,000	121,977,450				2,143,675	814,639	-	181,826,517	Total		-			

Notes:

[1] Annual Capital Outlay of $2,000,000 per School Funding Agreement.

[2] Represents the estimated County funding match for the $25.2 Million Fremont Elementary School Project.

[3] FY 2023 estimates per County staff and assumed to remain level in future years.

[4] FY 2023 per County staff; future years are assumed to equal $1,275,000 with 0% growth.

[5] FY 2023 and beyond based on 5.7% sequestration rate. Actual subsidy received may vary due to federal sequestration.

[6] Fremont STARS remaining Fund Balance of $1,221,957.81 assumed to fund School Pay-as-you-go projects from FY 2022 through FY 2024.

[7] Estimate per County Staff.

- FY 2023 Value of a Penny[8]: $916,869
- 2024 Growth and Beyond: 1.25%

[8] per County staff. Assumes a 98.38% collection rate.

FY 2023 Proposed Financing – Estimated Results

Current Market Public Sale vs. Planning Interest Rate ($65 Million Total Borrowing)

A	B	C	D	E	F	G
	Current Market Public Sale[1]			Planning Rate		
FY	Principal	Interest	Total	Principal	Interest	Total
6/30/2024	$ 2,995,000	$ 3,550,688	$ 6,545,688	$ 3,285,000	$ 3,691,688	$ 6,976,688
6/30/2025	2,990,000	2,690,800	5,680,800	3,285,000	2,805,525	6,090,525
6/30/2026	2,990,000	2,541,300	5,531,300	3,285,000	2,657,700	5,942,700
6/30/2027	2,990,000	2,391,800	5,381,800	3,285,000	2,509,875	5,794,875
6/30/2028	2,990,000	2,242,300	5,232,300	3,285,000	2,362,050	5,647,050
6/30/2029	2,990,000	2,092,800	5,082,800	3,285,000	2,214,225	5,499,225
6/30/2030	2,990,000	1,943,300	4,933,300	3,280,000	2,066,400	5,346,400
6/30/2031	2,990,000	1,793,800	4,783,800	3,280,000	1,918,800	5,198,800
6/30/2032	2,990,000	1,644,300	4,634,300	3,280,000	1,771,200	5,051,200
6/30/2033	2,990,000	1,494,800	4,484,800	3,280,000	1,623,600	4,903,600
6/30/2034	2,990,000	1,345,300	4,335,300	3,280,000	1,476,000	4,756,000
6/30/2035	2,990,000	1,195,800	4,185,800	3,280,000	1,328,400	4,608,400
6/30/2036	2,990,000	1,046,300	4,036,300	3,280,000	1,180,800	4,460,800
6/30/2037	2,990,000	896,800	3,886,800	3,280,000	1,033,200	4,313,200
6/30/2038	2,990,000	747,300	3,737,300	3,280,000	885,600	4,165,600
6/30/2039	2,990,000	597,800	3,587,800	3,280,000	738,000	4,018,000
6/30/2040	2,990,000	478,200	3,468,200	3,280,000	590,400	3,870,400
6/30/2041	2,990,000	358,600	3,348,600	3,280,000	442,800	3,722,800
6/30/2042	2,990,000	239,000	3,229,000	3,280,000	295,200	3,575,200
6/30/2043	2,985,000	119,400	3,104,400	3,280,000	147,600	3,427,600
Total	**$ 59,800,000**	**$ 29,410,388**	**$ 89,210,388**	**$ 65,630,000**	**$ 31,739,063**	**$ 97,369,063**

Par Amount	$ 59,800,000	$ 65,630,000
Premium	5,799,750	-
Total Sources	**$ 65,599,750**	**$ 65,630,000**
Project Fund	$ 65,000,000	$ 65,000,000
Cost of Issuance	300,000	300,000
Underwriter's Discount	299,000	328,150
Additional Proceeds	750	1,850
Total Uses	**$ 65,599,750**	**$ 65,630,000**

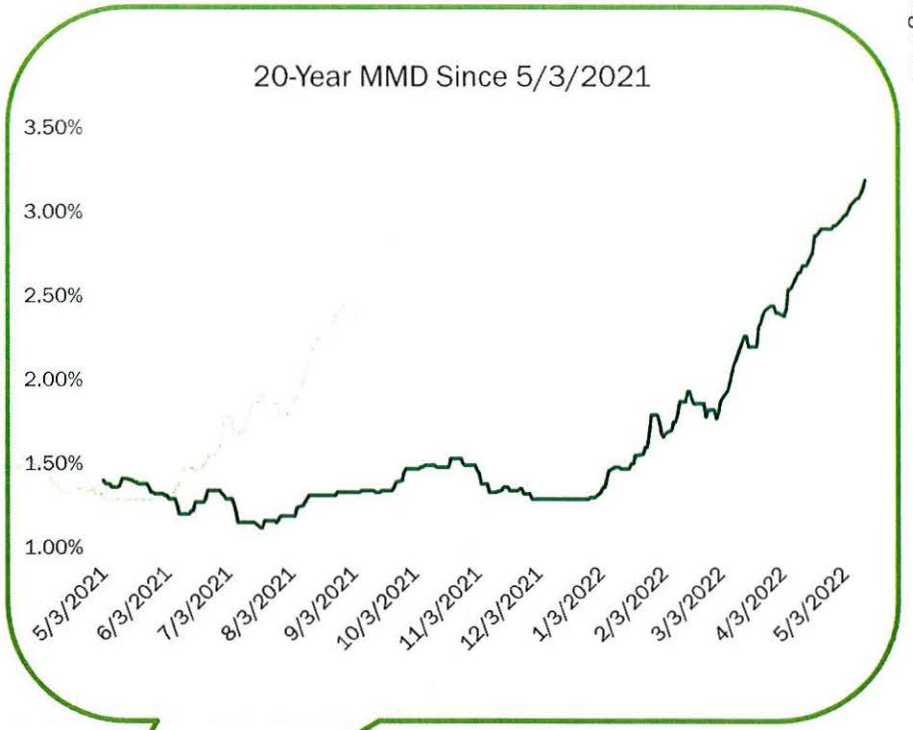
TIC / Interest Rate	**3.52%**	**4.50%**
All-In TIC	**3.58%**	**4.62%**

[1] Preliminary and subject to change. Current market interest rates as of 5/11/2022. Assumes a February 2023 Financing.

20-Year MMD Trends

Historical and Since May 2021

- In the past year, the 20-Year MMD rate has increased significantly after being at historically low levels since the summer of 2020.
  - Low: 1.08%
  - High: 5.94%
  - Average: 3.56%
  - Current (5/13): 3.19%





Appendix A

Draft CIP Expense Details

County CIP Expense Details

	Fiscal Year	2023	2024	2025	2026	2027	Total
1	**FY 2023 Major Capital Projects**						
2	DSS/Health Building	32,000,000	-	-	-	-	32,000,000
3	Detention Center	30,000,000	-	-	-	-	30,000,000
4	Rosewood Middle School	20,000,000	-	-	-	-	20,000,000
5	Fremont Elementary School	25,200,000	-	-	-	-	25,200,000
6	CITE Building (Community College)	3,000,000	-	-	-	-	3,000,000
7	Subtotal	110,200,000	-	-	-	-	110,200,000
8							
9	**Board of Commissioners**						
10	Audio for Board Room	177,000	-	-	-	-	177,000
11	Agenda Software	15,019	-	-	-	-	15,019
12	Subtotal	192,019	-	-	-	-	192,019
13							
14	**Board of Elections**						
15	Voting Machines	126,220	-	-	-	-	126,220
16	Subtotal	126,220	-	-	-	-	126,220
17							
18	**Coop Extension-4H**						
19	Agriculture Work Truck	30,000	-	-	-	-	30,000
20	Subtotal	30,000	-	-	-	-	30,000
21							
22	**Emergency Management**						
23	Fire Paging Upgrade	280,000	-	-	-	-	280,000
24	Upgrade Radio System Equipment	829,000	-	-	-	-	829,000
25	HazMat Tent	23,875	-	-	-	-	23,875
26	Subtotal	1,132,875	-	-	-	-	1,132,875
27							
28	**Emergency Medical**						
29	Staff Vehicles	-	37,058	-	-	-	37,058
30	Stryker Power Pro XT Stretcher - 4	379,677	-	-	-	-	379,677
31	Viper Update - 11	84,425	-	-	-	-	84,425
32	800 mgh radios - 11	39,798	-	-	-	-	39,798
33	Rosewood EMS Station - Purchase	-	679,050	-	-	-	679,050
34	EMS Station 3 Grantham	467,050	-	-	-	-	467,050
35	Monitors - 6	227,916	-	-	-	-	227,916
36	AED's - 10	22,480	-	-	-	-	22,480
37	Medic 6 - Madison Avenue Renovations	60,000	-	-	-	-	60,000
38	Subtotal	1,281,346	716,108	-	-	-	1,997,454

Short-Term Debt (5 Years)

Mid-Term Debt (10 Years)

Long-Term Debt (20 Years)

County CIP Expense Details

	Fiscal Year	2023	2024	2025	2026	2027	Total
39	**911**						
40	Vehicle Replacement	-	-	35,336	-	-	35,336
41	Emergency Fire and Police Dispatch	172,557	-	-	-	-	172,557
42	CAD to CAD Interface	-	34,060	-	-	-	34,060
43	Dispatch Consoles	-	164,649	-	-	-	164,649
44	Subtotal	172,557	198,709	35,336	-	-	406,602
45							
46	**Facilities Maintenance**						
47	Vehicle Replacement	-	52,624	26,819	42,000	-	121,443
48	Roofs on County Buildings	185,625	288,000	-	-	-	473,625
49	HVAC Replacements	248,528	155,000	225,000	25,000	25,000	678,528
50	Trailers	15,600	-	-	-	-	15,600
51	Hustler Mower	-	10,332	10,332	10,332	10,332	41,328
52	Old Jail Boiler	-	130,000	-	-	-	130,000
53	Equipment Shelter-Jetport	83,000	83,000	-	-	-	166,000
54	Jail Door hardware	50,000	50,000	-	-	-	100,000
55	Subtotal	582,753	768,956	262,151	77,332	35,332	1,726,524
56							
57	**Fleet Management**						
58	Fuel Farm	-	500,000	-	-	-	500,000
59	Subtotal	-	500,000	-	-	-	500,000
60							
61	**Finance**						
62	Timekeeping Project	175,000	175,000	-	-	-	350,000
63	Subtotal	175,000	175,000	-	-	-	350,000
64							
65	**GIS**						
66	Update Building Planametrics	25,888	-	-	-	-	25,888
67	Lidar 1M Postings	-	106,652	-	-	-	106,652
68	Subtotal	25,888	106,652	-	-	-	132,540
69							
70	**Inspections**						
71	Vehicle Replacement	-	-	27,915	-	29,615	57,530
72	Subtotal	-	-	27,915	-	29,615	57,530
73							
74	**ITS**						
75	SAN Infrastructure Replacement	1,200,000	-	-	-	-	1,200,000
76	Phone System Upgrade	250,000	-	-	-	-	250,000
77	Exchange Office Upgrade	150,000	-	-	-	-	150,000
78	Subtotal	1,600,000	-	-	-	-	1,600,000

Short-Term Debt (5 Years)

Mid-Term Debt (10 Years)

Long-Term Debt (20 Years)

County CIP Expense Details

	Fiscal Year	2023	2024	2025	2026	2027	Total
79	**Library**						
80	Storage Building	-	100,000	100,000	100,000	-	300,000
81	Steele Library Camera System	-	37,500	-	-	-	37,500
82	Subtotal	-	137,500	100,000	100,000	-	337,500
83							
84	**Maxwell**						
85	New Kitchen	-	-	-	-	100,000	100,000
86	Professional Washer & Dryer	-	40,000	-	-	-	40,000
87	Additional Exhibit/Meeting Space	-	-	-	5,600,000	-	5,600,000
88	Addition of Storage Area	-	250,000	-	-	-	250,000
89	A/V Unit	-	250,000	-	-	-	250,000
90	Subtotal	-	540,000	-	5,600,000	100,000	6,240,000
91							
92	**Reval**						
93	Aerial Photography	52,638	60,000	60,000	60,000	-	232,638
94	Subtotal	52,638	60,000	60,000	60,000	-	232,638
95							
96	**Register of Deeds**						
97	Online Index Books for Conveyances	30,000	30,000	30,000	30,000	-	120,000
98	Subtotal	30,000	30,000	30,000	30,000	-	120,000
99							
100	**Sewer Division**						
101	Vehicles	-	-	43,000	-	-	43,000
102	Subtotal	-	-	43,000	-	-	43,000
103							
104	**Jail**						
105	Washer & Dryer	8,400	-	-	-	-	8,400
106	Whole Body Scanner	316,000	-	-	-	-	316,000
107	Fingerprint Machine	23,875	-	-	-	-	23,875
108	Subtotal	348,275	-	-	-	-	348,275
109							
110	**Sheriff's Office**						
111	K-9 Units	15,500	-	-	-	-	15,500
112	Axon Car and Body Cameras	1,750,000	-	-	-	-	1,750,000
113	Command Truck - Radio Communications	153,500	-	-	-	-	153,500
114	KBT Breaching Tool	-	9,778	-	-	-	9,778
115	KBT Breaching Tool - Training Tool	5,000	-	-	-	-	5,000
116	SWAT Robot	100,000	-	-	-	-	100,000
117	Command Center Trailer w/port a john	30,000	-	-	-	-	30,000
118	Subtotal	2,054,000	9,778	-	-	-	2,063,778

Short-Term Debt (5 Years)

Mid-Term Debt (10 Years)

Long-Term Debt (20 Years)

County CIP Expense Details

	Fiscal Year	2023	2024	2025	2026	2027	Total
119	**DSS**						
120	Vehicle Replacement - County Dollars	-	29,137	-	-	-	29,137
121	Subtotal	-	29,137	-	-	-	29,137
122							
123	**Wayne Jetport**						
124	T Hangar Construction	-	-	1,300,000	-	-	1,300,000
125	Perimeter Fencing		1,661,000	-	-	-	1,661,000
126	Corporate Area Expansion-Phase II	-	-	585,000	-	-	585,000
127	Land Acquisiition-19.5 Acres	-	183,000	-	-	-	183,000
128	Terminal Building Improvements	50,000	50,000	50,000	50,000	50,000	250,000
129	Subtotal	50,000	1,894,000	1,935,000	50,000	50,000	3,979,000
130							
131	**Wayne Community College**						
132	Renovation Project	600,000	600,000	600,000	600,000	-	2,400,000
133	Subtotal	600,000	600,000	600,000	600,000	-	2,400,000
134							
135	**IT - Annual Program**						
136	Desktop Computer Replacement Allocation	250,000	250,000	250,000	250,000	250,000	1,250,000
137	SAN Infrastructure Replacement Allocation	-	250,000	250,000	250,000	250,000	1,000,000
138	Subtotal	250,000	500,000	500,000	500,000	500,000	2,250,000
139							
140	**Vehicles - Annual Program**						
141	General Government	220,000	220,000	220,000	220,000	220,000	1,100,000
142	EMS	942,400	206,250	206,250	206,250	206,250	1,767,400
143	Sheriff's Office	465,000	465,000	465,000	465,000	465,000	2,325,000
144	Subtotal	1,627,400	891,250	891,250	891,250	891,250	5,192,400
145							
146	**General Fund - Future Annual Programs**						
147	Stryker Power Pro XT Stretcher - 4	-	125,000	125,000	125,000	125,000	500,000
148	Axon Car and Body Cameras Allocation	-	350,000	350,000	350,000	350,000	1,400,000
149	Subtotal	-	475,000	475,000	475,000	475,000	1,900,000
150							
151	**Annual School Funding Agreement**						
152	School Annual CIP Funding	2,407,319	2,407,319	2,000,000	2,000,000	2,000,000	10,814,639
153	Subtotal	2,407,319	2,407,319	2,000,000	2,000,000	2,000,000	10,814,639
154							
155	**Grand Total**	**122,938,290**	**10,039,409**	**6,959,652**	**10,383,582**	**4,081,197**	**154,402,131**

Short-Term Debt (5 Years)

Mid-Term Debt (10 Years)

Long-Term Debt (20 Years)

Appendix B

Capital Project Funding – FY 2015 - 2021

Capital Project Funding

FY 2015 - 2020

	Capital Project Funding - Pay-Go and Reserves	FY	Amount
1	New Detention Facility	2015	$ 10,000,000
2	Maxwell Center	2015	4,000,000
3	Grantham / Spring Creek Schools	2015	6,900,000
4	911 EOC*	2017	4,000,000
5	School Renovations	2018	6,100,000
6	Meadowlane Classrooms	2018	1,400,000
7	WCC Advance Manufacturing Center	2018	3,500,000
8	New EMS Substations	2018	1,500,000
9	Corporate Area Expansion & Waterline	2019	590,218
10	New EMS Substations (Additional Costs)	2019	566,772
11	Maxwell Center Final Change Orders	2019	249,569
12	Dixie Trail Building Purchase	2019	200,000
13	911 EOC*	2020	425,000
14	Software*	2020	1,400,000
15	Election Equipment*	2020	293,056
16	Radio Town Project*	2020	3,379,109
17	Dixie Trail Building	2020	405,000
18	WCC Driving Pad	2020	200,000
19	Jetport Hanger	2020	150,000
20	Southern Wayne Gym	2020	217,598
21	911 Center	2021	5,582,792
22	Southern Wayne Gym	2021	2,603,137
23	**Total**		**$ 53,662,250**
24	Less: Reimbursements from Bonds / Grants		(9,497,164)
25	**Net Capital Project Funding**		**$ 44,165,086**

*Reimbursed from Bonds / Grants

Appendix C

Existing Debt Detail

Existing Tax Supported Debt Summary

Total Tax Supported Debt Service

FY	Principal	Interest	Total
Total	72,721,054	19,112,450	91,833,504
2022	6,051,305	2,786,422	8,837,727
2023	6,046,305	2,631,996	8,678,300
2024	6,051,305	2,467,025	8,518,330
2025	5,876,305	2,301,805	8,178,109
2026	5,885,313	1,825,584	7,710,897
2027	4,408,877	1,343,879	5,752,755
2028	4,319,646	1,193,537	5,513,183
2029	4,277,000	1,037,959	5,314,959
2030	4,266,000	900,641	5,166,641
2031	4,276,000	763,745	5,039,745
2032	4,276,000	626,449	4,902,449
2033	4,276,000	489,152	4,765,152
2034	4,276,000	351,856	4,627,856
2035	4,276,000	214,560	4,490,560
2036	2,344,000	121,891	2,465,891
2037	1,815,000	55,950	1,870,950

School Debt

FY	Principal	Interest	Total
Total	48,561,148	13,469,475	62,030,623
2022	4,014,428	2,053,384	6,067,812
2023	4,009,428	1,949,501	5,958,929
2024	4,014,428	1,845,869	5,860,297
2025	4,019,428	1,741,986	5,761,414
2026	4,014,436	1,316,104	5,330,540
2027	2,938,000	887,471	3,825,471
2028	2,937,000	783,853	3,720,853
2029	2,937,000	680,248	3,617,248
2030	2,937,000	586,793	3,523,793
2031	2,937,000	493,338	3,430,338
2032	2,942,000	399,883	3,341,883
2033	2,942,000	306,228	3,248,228
2034	2,942,000	212,573	3,154,573
2035	2,942,000	118,918	3,060,918
2036	1,015,000	61,890	1,076,890
2037	1,020,000	31,440	1,051,440

County Debt

FY	Principal	Interest	Total
Total	24,159,906	5,642,975	29,802,881
2022	2,036,877	733,038	2,769,915
2023	2,036,877	682,494	2,719,371
2024	2,036,877	621,156	2,658,033
2025	1,856,877	559,818	2,416,695
2026	1,870,877	509,480	2,380,357
2027	1,470,877	456,407	1,927,284
2028	1,382,646	409,684	1,792,331
2029	1,340,000	357,711	1,697,711
2030	1,329,000	313,848	1,642,848
2031	1,339,000	270,407	1,609,407
2032	1,334,000	226,566	1,560,566
2033	1,334,000	182,925	1,516,925
2034	1,334,000	139,284	1,473,284
2035	1,334,000	95,642	1,429,642
2036	1,329,000	60,001	1,389,001
2037	795,000	24,510	819,510

School Debt

IPCs / LOBs / COPs

$15,000,000
2011 IPC - QSCB (BB&T)

FY	Coupon	Principal	Interest	Total
Total		5,357,148	2,922,750	8,279,898
2022	4.330%	1,071,428	649,500	1,720,928
2023	4.330%	1,071,428	649,500	1,720,928
2024	4.330%	1,071,428	649,500	1,720,928
2025	4.330%	1,071,428	649,500	1,720,928
2026	4.330%	1,071,436	324,750	1,396,186
2027		-	-	-
2028		-	-	-
2029		-	-	-
2030		-	-	-
2031		-	-	-
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-

Dated Date: 10/7/2011 Next Call: Current
Purpose: Schools Insurance: N/A
Coupon Dates: Apr 1 / Oct 1 Maturity Date: Oct 1

Note: Coupon and Interest shown gross of federal tax credit subsidy. Principal shown is annual deposit to sinking fund ("SF") No earnings assumed on SF.

$38,452,000
2014 IPC (SunTrust) - Modified on 3/16/16

FY	Coupon	Principal	Interest	Total
Total		26,914,000	5,180,285	32,094,285
2022	2.750%	1,923,000	713,694	2,636,694
2023	2.750%	1,923,000	660,811	2,583,811
2024	2.750%	1,923,000	607,929	2,530,929
2025	2.750%	1,923,000	555,046	2,478,046
2026	2.750%	1,923,000	502,164	2,425,164
2027	2.750%	1,923,000	449,281	2,372,281
2028	2.750%	1,922,000	396,413	2,318,413
2029	2.750%	1,922,000	343,558	2,265,558
2030	2.750%	1,922,000	290,703	2,212,703
2031	2.750%	1,922,000	237,848	2,159,848
2032	2.750%	1,922,000	184,993	2,106,993
2033	2.750%	1,922,000	132,138	2,054,138
2034	2.750%	1,922,000	79,283	2,001,283
2035	2.750%	1,922,000	26,428	1,948,428
2036		-	-	-
2037		-	-	-

Dated Date: 7/16/2014 Next Call: Make Whole
Purpose: Schools Insurance: n/a
Coupon Dates: Feb 1 / Aug 1 Maturity Date: Aug 1

$19,680,000
Limited Obligation Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		16,290,000	5,366,440	21,656,440
2022	5.00%	1,020,000	690,190	1,710,190
2023	5.00%	1,015,000	639,190	1,654,190
2024	5.00%	1,020,000	588,440	1,608,440
2025	3.00% / 5.00%	1,025,000	537,440	1,562,440
2026	5.00%	1,020,000	489,190	1,509,190
2027	5.00%	1,015,000	438,190	1,453,190
2028	5.00%	1,015,000	387,440	1,402,440
2029	4.00%	1,015,000	336,690	1,351,690
2030	4.00%	1,015,000	296,090	1,311,090
2031	4.00%	1,015,000	255,490	1,270,490
2032	4.00%	1,020,000	214,890	1,234,890
2033	4.00%	1,020,000	174,090	1,194,090
2034	4.00%	1,020,000	133,290	1,153,290
2035	3.00%	1,020,000	92,490	1,112,490
2036	3.00%	1,015,000	61,890	1,076,890
2037	3.20% / 3.00%	1,020,000	31,440	1,051,440

Dated Date: 6/28/2017 Next Call: 6/1/2027
Purpose: Schools Insurance: n/a
Coupon Dates: Jun 1 / Dec 1 Maturity Date: Jun 1

County Debt

IPCs / LOBs / COPs

$11,000,000
Limited Obligation Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		9,280,000	3,283,560	12,563,560
2022	5.00%	430,000	382,760	812,760
2023	5.00%	430,000	361,260	791,260
2024	5.00%	430,000	339,760	769,760
2025	3.00% / 5.00%	430,000	318,260	748,260
2026	5.00%	430,000	298,060	728,060
2027	5.00%	425,000	276,560	701,560
2028	5.00%	670,000	255,310	925,310
2029	4.00%	670,000	221,810	891,810
2030	4.00%	670,000	195,010	865,010
2031	4.00%	670,000	168,210	838,210
2032	4.00%	670,000	141,410	811,410
2033	4.00%	670,000	114,610	784,610
2034	4.00%	670,000	87,810	757,810
2035	3.00%	670,000	61,010	731,010
2036	3.00%	670,000	40,910	710,910
2037	3.20% / 3.00%	675,000	20,810	695,810

Dated Date: 6/28/2017
Next Call: 6/1/2027
Purpose: Maxwell Center
Insurance: n/a
Coupon Dates: Jun 1 / Dec 1
Maturity Date: Jun 1

$1,910,000
Limited Obligation Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		1,075,000	238,320	1,313,320
2022	5.00%	205,000	49,520	254,520
2023	5.00%	200,000	39,270	239,270
2024	5.00%	200,000	29,270	229,270
2025	3.00% / 5.00%	35,000	19,270	54,270
2026	5.00%	40,000	17,620	57,620
2027	5.00%	35,000	15,620	50,620
2028	5.00%	40,000	13,870	53,870
2029	4.00%	40,000	11,870	51,870
2030	4.00%	35,000	10,270	45,270
2031	4.00%	40,000	8,870	48,870
2032	4.00%	35,000	7,270	42,270
2033	4.00%	40,000	5,870	45,870
2034	4.00%	35,000	4,270	39,270
2035	3.00%	35,000	2,870	37,870
2036	3.00%	35,000	1,820	36,820
2037	3.20% / 3.00%	25,000	770	25,770

Dated Date: 6/28/2017
Next Call: 6/1/2027
Purpose: Fiber / Software
Insurance: n/a
Coupon Dates: Jun 1 / Dec 1
Maturity Date: Jun 1

$1,820,000
Limited Obligation Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		1,460,000	486,580	1,946,580
2022	5.00%	90,000	61,780	151,780
2023	5.00%	90,000	57,280	147,280
2024	5.00%	90,000	52,780	142,780
2025	3.00% / 5.00%	80,000	48,280	128,280
2026	5.00%	85,000	44,380	129,380
2027	5.00%	90,000	40,130	130,130
2028	5.00%	95,000	35,630	130,630
2029	4.00%	95,000	30,880	125,880
2030	4.00%	90,000	27,080	117,080
2031	4.00%	95,000	23,480	118,480
2032	4.00%	95,000	19,680	114,680
2033	4.00%	90,000	15,880	105,880
2034	4.00%	95,000	12,280	107,280
2035	3.00%	95,000	8,480	103,480
2036	3.00%	90,000	5,630	95,630
2037	3.20% / 3.00%	95,000	2,930	97,930

Dated Date: 6/28/2017
Next Call: 6/1/2027
Purpose: Sewer
Insurance: n/a
Coupon Dates: Jun 1 / Dec 1
Maturity Date: Jun 1

County Debt

LPCs / LOBs / COPs

$1,535,000
Limited Obligation Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		915,000	158,000	1,073,000
2022	5.000%	150,000	45,250	195,250
2023	5.000%	155,000	37,750	192,750
2024	3.00% / 5.00%	155,000	30,000	185,000
2025	5.000%	150,000	22,250	172,250
2026	5.000%	155,000	15,250	170,250
2027	5.00%	150,000	7,500	157,500
2028		-	-	-
2029		-	-	-
2030		-	-	-
2031		-	-	-
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-

Dated Date: 6/28/2017
Next Call: 6/1/2027
Purpose: Street Assessment
Insurance: n/a
Coupon Dates: Jun 1 / Dec 1
Maturity Date: Jun 1

$2,318,767
2017 USDA Loans

FY	Coupon	Principal	Interest	Total
Total		1,429,906	-	1,429,906
2022	0.000%	231,877	-	231,877
2023	0.000%	231,877	-	231,877
2024	0.000%	231,877	-	231,877
2025	0.000%	231,877	-	231,877
2026	0.000%	231,877	-	231,877
2027	0.000%	231,877	-	231,877
2028	0.000%	38,646	-	38,646
2029		-	-	-
2030		-	-	-
2031		-	-	-
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-

Dated Date: unknown
Next Call: unknown
Purpose: Maxwell Center
Insurance: unknown
Coupon Dates: Monthly
Maturity Date: Monthly
Source: County Schedule
Per 5/3/2021 email from Allison Speight

County Debt

IPCs / LOBs / COPs

$1,982,000

2020 IFA (Truist) - Short-Term Advancement

FY	Coupon	Principal	Interest	Total
Total		1,982,000	88,011	2,070,011
2022	1.500%	395,000	28,161	423,161
2023	1.500%	395,000	23,805	418,805
2024	1.500%	395,000	17,880	412,880
2025	1.500%	395,000	11,955	406,955
2026	1.500%	394,000	6,030	400,030
2027	1.500%	4,000	120	4,120
2028	1.500%	4,000	60	4,060
2029		-	-	-
2030		-	-	-
2031		-	-	-
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-

Dated Date:	8/20/2020	Next Call:	Current (101%)
Purpose:	Voting Equp / Radios Finance / Planning Software	Insurance:	n/a
Coupon Dates:	Aug 1	Maturity Date:	Aug 1

$8,018,000

2020 IFA (Truist) - Long-Term Advancement

FY	Coupon	Principal	Interest	Total
Total		8,018,000	1,388,504	9,406,504
2022	2.180%	535,000	165,567	700,567
2023	2.180%	535,000	163,129	698,129
2024	2.180%	535,000	151,466	686,466
2025	2.180%	535,000	139,803	674,803
2026	2.180%	535,000	128,140	663,140
2027	2.180%	535,000	116,477	651,477
2028	2.180%	535,000	104,814	639,814
2029	2.180%	535,000	93,151	628,151
2030	2.180%	534,000	81,488	615,488
2031	2.180%	534,000	69,847	603,847
2032	2.180%	534,000	58,206	592,206
2033	2.180%	534,000	46,565	580,565
2034	2.180%	534,000	34,924	568,924
2035	2.180%	534,000	23,282	557,282
2036	2.180%	534,000	11,641	545,641
2037		-	-	-

Dated Date:	8/20/2020	Next Call:	Current (101%)
Purpose:	Communications System Call Center / OES Building	Insurance:	n/a
Coupon Dates:	Aug 1	Maturity Date:	Aug 1

Appendix D

Rating Reports

U.S. PUBLIC FINANCE

MOODY'S
INVESTORS SERVICE

ISSUER COMMENT
14 October 2021

RATING

General Obligation (or GO Related) [1]

Aa2	No Outlook

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CLIENT SERVICES

Americas	1-212-553-1653
Asia Pacific	852-3551-3077
Japan	81-3-5408-4100
EMEA	44-20-7772-5454

Wayne County, NC

Annual Comment on Wayne County

Issuer Profile

Wayne County is located in east central North Carolina and the county seat of Goldsboro is approximately 40 miles southeast of Raleigh. The county has a population of 123,603 and a moderate population density of 224 people per square mile. The county's median family income is $54,585 (4th quartile) and the August 2021 unemployment rate was 4.7% (3rd quartile) [2] . The largest industry sectors that drive the local economy are health services, retail trade, and manufacturing.

Credit Overview

Wayne County's credit position is strong and its Aa2 rating is equivalent to the median rating of Aa2 for US counties. Notable credit factors include a healthy financial position, a light debt burden, a small pension liability, a large tax base and an adequate resident wealth and income profile.

Finances: The financial position of the county is solid. Cash balance as a percent of operating revenue (25.4%) is under the US median. In addition, fund balance as a percent of operating revenue (21.7%) falls short of the US median.

Debt and Pensions: Wayne County has a small debt burden that is a credit strength relative to its Aa2 rating position. Net direct debt to full value (0.7%) is consistent with the US median. In addition, the pension liability of the county is low. For example, the Moody's-adjusted net pension liability to operating revenue (0.67x) is under the US median.

Economy and Tax Base: Overall, Wayne County has a satisfactory economy and tax base, but this factor is relatively unfavorable compared to its Aa2 rating. Full value ($8.8 billion) is consistent with the US median. Full value per capita ($70,961) approximates the US median and median family income equates to a low 70.6% of the US level.

Management and Governance: North Carolina counties have an institutional framework score [3] of "Aaa," or very strong. Property taxes, counties' main revenue source, are highly predictable and stable. Counties have moderate revenue-raising ability, given the cap; however, all rated counties maintain ample headroom under this cap. Expenditures, which are largely for personnel, are highly predictable and stable and counties have a high ability to reduce expenditures given modest fixed cost burdens and no collective bargaining units.

EXHIBIT 1

Key Indicators [4] [5] Wayne County

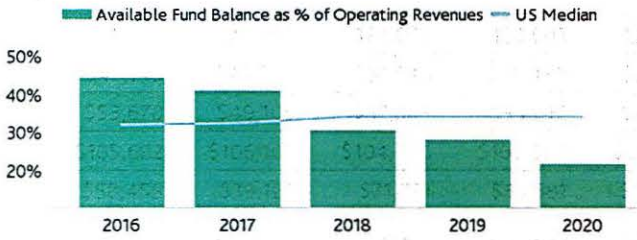
	2016	2017	2018	2019	2020	US Median	Credit Trend
Economy / Tax Base							
Total Full Value	$8,128M	$8,232M	$8,304M	$8,424M	$8,771M	$8,266M	Improved
Full Value Per Capita	$65,316	$66,126	$66,973	$68,158	$70,961	$88,050	Improved
Median Family Income (% of US Median)	76%	74%	71%	71%	71%	93%	Weakened
Finances							
Available Fund Balance as % of Operating Revenues	44.6%	41.1%	30.5%	28.1%	21.7%	34.3%	Weakened
Net Cash Balance as % of Operating Revenues	50.8%	46.3%	35.8%	31.9%	25.4%	39.5%	Weakened
Debt / Pensions							
Net Direct Debt / Full Value	0.7%	1.0%	0.9%	0.8%	0.7%	0.5%	Stable
Net Direct Debt / Operating Revenues	0.55x	0.75x	0.69x	0.61x	0.55x	0.56x	Stable
Moody's-adjusted Net Pension Liability (3-yr average) to Full Value	0.5%	0.7%	0.8%	0.8%	0.9%	1.2%	Stable
Moody's-adjusted Net Pension Liability (3-yr average) to Operating Revenues	0.41x	0.53x	0.61x	0.64x	0.67x	1.39x	Stable

	2016	2017	2018	2019	2020	US Median
Debt and Financial Data						
Population	124,447	124,496	124,002	123,603	123,603	N/A
Available Fund Balance ($000s)	$47,143	$43,565	$31,849	$30,485	$25,022	$26,112
Net Cash Balance ($000s)	$53,670	$49,105	$37,383	$34,615	$29,296	$30,464
Operating Revenues ($000s)	$105,682	$106,103	$104,476	$108,564	$115,266	$72,972
Net Direct Debt ($000s)	$58,455	$79,120	$71,731	$66,681	$63,557	$40,647
Moody's Adjusted Net Pension Liability (3-yr average) ($000s)	$43,753	$56,739	$63,812	$68,977	$77,205	$97,433

Source: Moody's Investors Service

EXHIBIT 2

Available fund balance as a percent of operating revenues decreased from 2016 to 2020

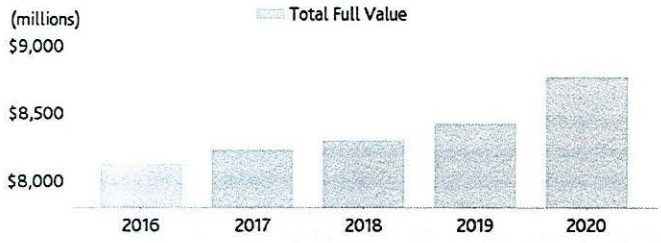


Source: Issuer financial statements, Moody's Investors Service

This publication does not announce a credit rating action. For any credit ratings referenced in this publication, please see the ratings tab on the issuer/entity page on www.moodys.com for the most updated credit rating action information and rating history.

EXHIBIT 3

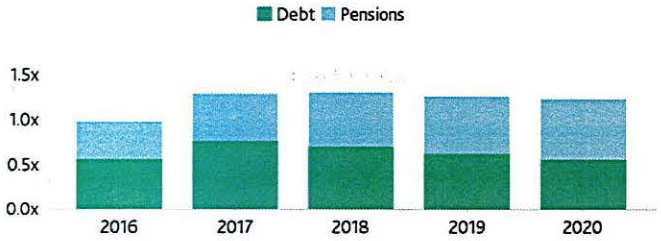
Full value of the property tax base increased from 2016 to 2020



Source: Issuer financial statements; Government data sources; Offering statements; Moody's Investors Service

EXHIBIT 4

Moody's-adjusted net pension liability to operating revenues increased from 2016 to 2020



Source: Issuer financial statements; Government data sources; Offering statements; Moody's Investors Service

Endnotes

1 The rating referenced in this report is the issuer's General Obligation (GO) rating or its highest public rating that is GO-related. A GO bond is generally backed by the full faith and credit pledge and total taxing power of the issuer. GO-related securities include general obligation limited tax, annual appropriation, lease revenue, non-ad valorem, and moral obligation debt. The referenced ratings reflect the government's underlying credit quality without regard to state guarantees, enhancement programs or bond insurance.

2 The demographic data presented, including population, population density, per capita personal income and unemployment rate are derived from the most recently available US government databases. Population, population density and per capita personal income come from the American Community Survey while the unemployment rate comes from the Bureau of Labor Statistics.

The largest industry sectors are derived from the Bureau of Economic Analysis. Moody's allocated the per capita personal income data and unemployment data for all counties in the US census into quartiles. The quartiles are ordered from strongest-to-weakest from a credit perspective: the highest per capita personal income quartile is first quartile, and the lowest unemployment rate is first quartile.

3 The institutional framework score assesses a municipality's legal ability to match revenues with expenditures based on its constitutionally and legislatively conferred powers and responsibilities. See US Local Government General Obligation Debt (July 2020) methodology report for more details.

4 For definitions of the metrics in the Key Indicators Table, US Local Government General Obligation Methodology and Scorecard User Guide (July 2014) . Metrics represented as N/A indicate the data were not available at the time of publication.

5 The medians come from our most recently published local government medians report, Medians - Tax base and revenue increases outpace growth of long-term liabilities (May 2021) which is available on Moodys.com. The medians presented here are based on the key metrics outlined in Moody's GO methodology and the associated scorecard.

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U.S. PUBLIC FINANCE

MOODY'S
INVESTORS SERVICE

CREDIT OPINION
2 June 2017

New Issue

Rate this Research

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Wayne County, NC

New Issue - Moody's Assigns Aa2 Issuer and Aa3 LOB Lease Ratings to Wayne County, NC

Summary Rating Rationale

Moody's Investors Service assigns an initial Aa2 Issuer rating (general obligation equivalent) to Wayne County, NC. Concurrently, Moody's assigns an intial Aa3 rating to Wayne County's $39.555 million Limited Obligation Bonds, Series 2017. The Aa2 Issuer Rating reflects the county's strong institutional presence of Seymour Johnston Air Force Base, healthy reserves, low debt and manageable pension profile despite below average wealth indices. The Aa3 LOB lease rating reflects the more essential nature of the majority of the financed assets (school buildings), adequate legal provisions for bond holders, the risk of non-appropriation and the strong long-term rating characteristics of the county itself.

Credit Strengths

» Stabilizing institutional presence of Seymour Johnson Air Force Base

» Local economy benefits from proximity to the Raleigh metro area

» Low debt burden

» Limited pension liability

Credit Challenges

» Elevated, but declining unemployment

» Below average wealth indices

» Some reliance on sales tax revenues

Rating Outlook

Outlooks are typically not assigned to debt of this limited amount.

Factors that Could Lead to an Upgrade

» Continued tax base expansion and diversification with improvements in wealth levels

» Sustained trend of surplus operations resulting in growth in reserves and liquidity

Factors that Could Lead to a Downgrade

» Deterioration of the county's tax base and demographic profile

» Significant increase in debt burden

Key Indicators

Exhibit 1

Wayne County	2012	2013	2014	2015	2016
Economy/Tax Base					
Total Full Value ($000)	$ 7,446,913	$ 7,709,519	$ 7,823,933	$ 7,938,784	$ 8,128,442
Full Value Per Capita	$ 60,831	$ 62,484	$ 63,049	$ 63,974	$ 65,036
Median Family Income (% of US Median)	78.2%	78.6%	79.4%	78.2%	76.6%
Finances					
Operating Revenue ($000)	$ 95,757	$ 99,285	$ 101,217	$ 101,709	$ 105,682
Fund Balance as a % of Revenues	55.3%	51.3%	69.5%	62.2%	55.3%
Cash Balance as a % of Revenues	58.8%	62.2%	66.6%	46.6%	50.8%
Debt/Pensions					
Net Direct Debt ($000)	$ 24,493	$ 22,981	$ 24,580	$ 60,973	$ 58,455
Net Direct Debt / Operating Revenues (x)	0.2x	0.2x	0.2x	0.6x	0.6x
Net Direct Debt / Full Value (%)	0.3%	0.3%	0.3%	0.9%	0.7%
Moody's - adjusted Net Pension Liability (3-yr average) to Revenues (x)	0.4x	0.5x	0.4x	0.5x	0.4x
Moody's - adjusted Net Pension Liability (3-yr average) to Full Value (%)	0.6%	0.7%	0.5%	0.7%	0.6%

Source: Moody's Investors Service, Wayne County, NC

Detailed Rating Considerations

Economy and Tax Base: Modest Growth Continues in Diversifying Tax Base Anchored by Institutional Presence

Wayne County's $8 billion tax base to remain stable given the presence of the Seymour Johnson Air Force Base and its location in eastern North Carolina (Aaa stable), just 50 miles from Raleigh (Aaa stable). Seymour Johnson Air Force Base is home to the Air Combat Command's 4th fighter wing and the 916th Air refueling wing. Seymour Johnson currently employs approximately 4,450 active duty military personnel, 775 civilian personnel and 1,375 reservists and generates approximately $621 million in annual economic impact for the county. The base is currently working on a number of improvements and in 2014, the Base broke ground on a 107,000 square foot, $54.3 million medical facility that is expected to be completed this summer.

While the presence of the base has had a significant impact on residential and commercial development, improved highway connections have also helped to spur growth. The I-795 highway, which goes through the county, provides easy access to I-95 and I-40 and Highway 44, which is now open to the county, represents a section of the future US 70 bypass expected to be opened in late 2017.

Tax base growth has averaged 2.4% annually the last five years. The county and city have developed several industrial parks to house various manufacturing and warehousing companies; ParkEast and Mount Olive industrial parks provide a total of 625 acres of space and have room for expansion. These sites can draw from an employment base of 250,000 within a 30 mile radius and officials report a number of new and expanding manufacturing operations over the last few years.

Additional development has occurred in downtown Goldsboro, officials reports that downtown has realized $77.4 million of investment ($43.5 million public and $33.9 million private), 212 net jobs, and 51 net businesses since the adoption of the 2007 Downtown Master Plan.

In July 2016, Wayne County and the City of Goldsboro held a groundbreaking for the new, $21.6 million, Maxwell Regional Agricultural and Convention Center that will house governmental agricultural services and offer event and meeting space.

The county's wealth levels are weak reflecting the large military population and agricultural sector. Unemployment rate is remains elevated but has declined to 5.3% in March down significantly from a high of 9.2% in 2011.

This publication does not announce a credit rating action. For any credit ratings referenced in this publication, please see the ratings tab on the issuer/entity page on www.moodys.com for the most updated credit rating action information and rating history.

Financial Operations and Reserves

Moody's expects the county to maintain a sound financial position given management's strong record of maintaining healthy fund balance levels in step with budgetary growth. The county has achieved six consecutive operating surpluses with the exception of fiscal 2015 due to planned pay-go financing after building reserves to a high of $70.4 million. In fiscal 2015 Transfers Out include: $10 million for the new Detention Facility, $4 million for the MRACC, $6.9 million for the Grantham/Spring Creek schools, and $6.1 million for other school renovations. Fiscal 2016 closed on a strong note with a $4.6 million operating surplus, growing the General Fund balance to $58.5 million or a healthy 55.3% of General Fund revenues. The unassigned portion increased to $34.8 million or 32.9% of General Fund revenues. The fiscal 2017 budget calls for use of $2.4 million of reserves but officials project a modest operating surplus.

LIQUIDITY

The county's liquidity remains strong with Operating Fund cash at $53.7 million or a healthy 50.8% of Operating Fund revenues at fiscal year-end 2016.

Debt and Pensions

The county has only a modest amount of outstanding debt totaling $53 million of lease appropriation installment purchase contracts. No GO backed debt is currently outstanding nor planned. The net direct debt burden is manageable at 0.7% of full valuation. The proposed payout of all debt including the current offering is slightly below average 60% in 10 years. The county has no new borrowing plans for next four years and a modest pay-go program.

DEBT STRUCTURE

All outstanding debt and the current offering are set at fixed interest rate mode.

DEBT-RELATED DERIVATIVES

The county is not party to any swap agreements.

PENSIONS AND OPEB

The county contributes to the North Carolina Local Government Employees Retirement System (NCLGERS), defined benefit retirement plan administered by the State of North Carolina. We determined the county's share of liability for the state-run plan in proportion to its contributions to the plan. The county also operates a small Law Enforcement Officers' Special Separation Allowance plan. Moody's uses the adjusted net pension liability to improve comparability of reported pension liabilities. The adjustments are not intended to replace the county's reported liability information, but to improve comparability with other rated entities. The county's adjusted net pension liability, under Moody's methodology for adjusting reported pension data, is $46.5 million, or approximately a moderate 0.44 times operating revenues.

The county has not been fully funding OPEB annual contribution requirements the last few years as it devises a strategy to address the liability. It addresses the annual cost on a pay-go basis and contributed 62.2% of the annual cost. The reported unfunded actuarial accrued liability was $23.6 million at 12/31/2014.

Management and Governance

North Carolina counties have an institutional framework score of "Aaa", or very strong. Counties operate under limited levy constraints. Pensions are well-funded. Counties have more limited mandates than cities, which supports this sector's overall operating consistency and maintenance of ample reserves.

County management typically budgets conservatively for expenditures, which has led to the maintenance of healthy reserves despite significant pay-go financing. Prudent policies include maintaining the unassigned General Fund balance at a minimum 14% of budget.

Legal Security: Satisfactory Legal Protections for Bond Holders; Essential Assets Pledged as Collateral

Bond proceeds from the Series 2017 LOBs will primarily finance school building improvements. The more essential nature of the majority of financed projects and pledged assets somewhat mitigates the risk of non-appropriation by the county, and that other legal provisions adequately protect bond holders. In the event of non-appropriation, the county would lose title to the financed schools and other facilities, which provides adequate collateralization of approximately 100% of outstanding principal under the Trust Indenture. The county will make payments under the Installment Purchase Contract directly to the Trustee, at least five days prior to debt service payment dates. Further strengthening security, the county has covenanted to include the appropriation in its preliminary budget, and it

must be removed from the annual budget by an affirmative vote of the county commission. Under the Installment Purchase Contract title insurance will also be secured by the county

Use of Proceeds

Bond proceeds from the Series 2017 LOBs will primarily finance school building improvements but $12 million has been earmarked for construction of the Maxwell Regional Agricultural and Convention Center.

Obligor Profile

The county is located 50 miles east of Raleigh (Aaa stable). The county spans 555 square miles with a population estimated at 124,355.

Methodology

The principal methodology used in this rating was US Local Government General Obligation Debt published in December 2016. The additional methodology used in the lease rating was Lease, Appropriation, Moral Obligation and Comparable Debt of US State and Local Governments published in July 2016. Please see the Rating Methodologies page on www.moodys.com for a copy of these methodologies.

Ratings

Exhibit 2

Wayne (County of) NC

Issue	Rating
Limited Obligation Bonds, Series 2017	Aa3
Rating Type	Underlying LT
Sale Amount	$39,555,000
Expected Sale Date	06/15/2017
Rating Description	Lease: Appropriation

Source: Moody's Investors Service

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Wayne County, North Carolina; General Obligation

Credit Profile

Rationale

S&P Global Ratings assigned its 'AA-' appropriation rating to Wayne County, N.C.'s series 2017 limited obligation bonds and at the same time, assigned its 'AA' underlying long-term rating to the county. The outlook for all ratings is stable.

The 2017 bonds are limited obligations of the county, subject to annual appropriation. Bond proceeds will be used to construct a new elementary school, build a convention center, and fund various other capital improvement projects.

The rating reflects our opinion of the county's:

- Weak economy, with projected per capita effective buying income at 72.3% of the national level and market value per capita of $64,889;
- Very strong management, with "strong" financial policies and practices under our Financial Management Assessment methodology;
- Strong budgetary performance, with an operating surplus in the general fund but a slight operating deficit at the total governmental fund level in fiscal 2016;
- Very strong budgetary flexibility, with an available fund balance in fiscal 2016 of 37% of operating expenditures;
- Very strong liquidity, with total government available cash at 58.7% of total governmental fund expenditures and 11.2x governmental debt service, and access to external liquidity we consider strong;
- Strong debt and contingent liability profile, with debt service carrying charges at 5.3% of expenditures and net direct debt that is 83.4% of total governmental fund revenue, as well as low overall net debt at less than 3% of market value; and
- Very strong institutional framework score.

Weak economy

We consider Wayne County's economy weak. The county has an estimated population of 125,368. The county has a projected per capita effective buying income of 72.3% of the national level and per capita market value of $64,889. Overall, the county's market value was stable over the past year at $8.1 billion in 2017. The county unemployment rate was 5.8% in 2016.

Wayne County is located approximately 50 miles southeast of Raleigh; the City of Goldsboro serves as the county seat. The diverse local economy is based on industry, agriculture, and governmental institutions as well as a wide range of wholesale and retail businesses. The area's economy is influenced by the presence of Seymour Johnson Air Force Base, as it is one of the county's largest employers with about 6,600 employees. The county and the city work together to ensure the base is an integral part of the local economy by ensuring sufficient services and amenities are available to

military personnel and their families.

Total assessed value in the county has increased 5.5% in the past five fiscal years, which equates to an average growth rate of 1.8% annually. The growth can be attributed to both residential and commercial development as well as the expansion of some existing businesses and the redevelopment of Goldsboro's downtown. Management expects modest taxable value growth to continue over the next two fiscal years.

The county has experienced significant growth in its sales tax revenues recently, which increased 21.7% between fiscal years 2011 and 2016. In addition to normal growth from more retail activity in the area, management attributes the sales tax growth to both a favorable change in county sales tax distributions and a recent expansion of what is considered taxable. The increase in sales tax revenues has helped offset the need for any changes to the ad valorem tax rate, which is expected to remain stable into fiscal 2018.

Very strong management

We view the county's management as very strong, with "strong" financial policies and practices under our Financial Management Assessment methodology, indicating financial practices are strong, well embedded, and likely sustainable.

Wayne County reviews historical revenues and expenditures when developing its budget and also works with the property appraiser and the League of Municipalities when projecting revenues. The budget can be amended as needed and the county reports budget-to-actual performance to the board monthly. In conjunction with budget preparation, the county develops a rolling five-year capital improvement plan that includes detailed cost information by project and identifies funding sources. It also tracks the useful life of all equipment to project when things will need to be replaced and monitors whether there will be any spikes in funding needs. Wayne County has a formal investment policy that requires at least 20% of investments to be liquid and all investments must mature within three years. Investment holdings and performance are reported to the board at least twice per year. The county's formal debt management policy specifies that debt amortization cannot exceed the useful life of the asset. The debt policy also includes quantitative metrics such as: at least 50% of principal must be paid within 10 years, net debt cannot exceed 2% of market value, debt service cannot exceed 12% of total governmental funds expenditures, and debt per capita must be less than $1,000. The county's reserve policy targets an available fund balance of at least 14% of general fund expenditures, which it typically exceeds. Wayne County does not have a formal long-term financial plan that includes multiple years of revenue and expenditure projections. However, it does informally plan for future revenues and expenditures during the budget development process in that management discusses and plans for any anticipated changes or additions to revenues or expenditures.

Strong budgetary performance

Wayne County's budgetary performance is strong in our opinion. The county had surplus operating results in the general fund of 5.7% of expenditures, but a slight deficit result across all governmental funds of 0.6% in fiscal 2016.

We adjusted for recurring transfers out of the general fund, and after these adjustments, the county experienced an operating surplus of approximately $5.7 million or 5.7% of general fund expenditures. Similarly, in fiscal years 2015 and 2014, operating results were also positive with surpluses of $6.0 million and $8.5 million, respectively, or 6.2% and 9.1% of general fund expenditures. In addition, across total governmental funds, we adjusted for one-time expenditures

for capital projects and the use of bond proceeds. After these adjustments, Wayne County experienced slight deficit operating results of about $644,000 or 0.6% of total governmental funds expenditures. Operating results across all governmental funds were positive in fiscal years 2015 and 2014.

The county budgeted for deficit operating results in the general fund in fiscal 2017 of $2.4 million, primarily due to costs associated with salaries and health insurance costs. Based on revenues tracking above budget fiscal-year-to-date and salary expenses expected to be less than budgeted, management expects to end fiscal 2017 with at least break-even results. As a result, we believe the county will likely maintain strong budgetary performance.

Very strong budgetary flexibility

Wayne County's budgetary flexibility is very strong, in our view, with an available fund balance in fiscal 2016 of 37% of operating expenditures, or $36.4 million. We expect the available fund balance to remain above 30% of expenditures for the current and next fiscal years, which we view as a positive credit factor.

The county's available fund balance has consistently remained above 30% of general fund expenditures over the past three fiscal years. In fiscal 2015, Wayne County cash-funded several capital projects with available reserves, which resulted in a decline in fund balance to a still very strong 33.6% from 38.0% in fiscal 2014, before increasing again to 36.7% in fiscal 2016. Although not expected to materialize, if the $2.4 million expenditure from reserves occurs as budgeted in fiscal 2017, the available fund balance would still remain very strong at around $34.0 million or approximately 33% of general fund expenditures. The county may fund additional capital projects from reserves over the next two years, but management expects to maintain available fund balance at similar levels in future. As a result, we believe Wayne County will likely maintain very strong budgetary flexibility.

Very strong liquidity

In our opinion, Wayne County's liquidity is very strong, with total government available cash at 58.7% of total governmental fund expenditures and 11.2x governmental debt service in 2016.

Although not a frequent issuer recently, Wayne County's access to the external market liquidity has been demonstrated through prior general obligation debt issuance as well as participation in several installment-purchase contracts over the past several years. The county's funds are held in bank deposit accounts and North Carolina Capital Management Trust's cash portfolio, which we do not consider aggressive.

The county entered into four privately placed installment purchase contracts between 2011 and 2015 to finance various capital improvements. The contracts allow for immediate acceleration as a remedy in an event of default. However, we believe Section 160A-20 of North Carolina statutes, which prohibits deficiency judgments for appropriation debt, mitigates liquidity risk.

Strong debt and contingent liability profile

In our view, Wayne County's debt and contingent liability profile is strong. Total governmental fund debt service is 5.3% of total governmental fund expenditures, and net direct debt is 83.4% of total governmental fund revenue. Overall net debt is low at 1.8% of market value, which is in our view a positive credit factor.

The 2017 bonds are limited obligations of the county, subject to annual appropriation. The county will use bond proceeds to construct a new elementary school, build a new convention center, and fund various other capital

improvement projects. The new school will be located near the air force base to serve the associated student population, which is also in close proximity to a sports complex currently under development. The county does not plan to issue any additional debt subsequent to the issuance of the 2017 bonds over the next four years.

Wayne County's combined required pension and actual other postemployment benefits (OPEB) contributions totaled 2.5% of total governmental fund expenditures in 2016. Of that amount, 1.9% represented required contributions to pension obligations, and 0.6% represented OPEB payments. The county made its full annual required pension contribution in 2016.

The county participates in two cost-sharing, multiple-employer, defined benefit pension plans that are administered by the state: the North Carolina Local Government Employees' Retirement System (LGERS) and the Registers of Deeds Supplemental Pension Fund. Wayne County also participates in the Law Enforcement Officers' Special Separation Allowance, which is a single-employer defined benefit pension plan. It consistently meets its annual required contributions for all three plans. The LGERS is by far the largest of these plans, and accounts for 94% of the county's required annual contributions. The LGERS had a strong funded ratio of 98.0% in fiscal 2016. The county also provides postemployment healthcare benefits through a single-employer defined benefit plan, which is funded on a pay-as-you-go basis.

Very strong institutional framework

The institutional framework score for North Carolina counties is very strong.

Outlook

The stable outlook reflects our opinion that Wayne County will continue to maintain strong budgetary performance and very strong reserves. Rating stability is also provided by the county's strong financial policies and practices. Therefore, we do not expect to change the rating within the two-year outlook period.

Upside scenario

If the county's economic indicators improve to levels we consider comparable with those of higher-rated peers, we could raise the rating.

Downside scenario

If Wayne County's financial performance were to experience significant deterioration, leading to sustained decreases in reserves, we could lower the rating.

Related Research

- S&P Public Finance Local GO Criteria: How We Adjust Data For Analytic Consistency, Sept. 12, 2013
- Alternative Financing: Disclosure Is Critical To Credit Analysis In Public Finance, Feb. 18, 2014
- 2016 Update Of Institutional Framework For U.S. Local Governments

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors,

have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is available to subscribers of RatingsDirect at www.globalcreditportal.com. All ratings affected by this rating action can be found on the S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.

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Appendix E

Policies

NORTH CAROLINA

WAYNE COUNTY

RESOLUTION #2014-__: A RESOLUTION ADOPTING AMENDED FINANCIAL POLICIES

WHEREAS, Wayne County operates under a set of duly adopted Financial Policies previously approved by the Board of Commissioners; and

WHEREAS, the County Manager and Finance Director have recommended a change to the fund balance portion of those policies in order to commit funds for certain capital projects that are anticipated for the immediate future; and

WHEREAS, the Board of Commissioners wishes to adopted these amended financial policies;

NOW, THEREFORE BE IT RESOLVED that the Financial Policy Guidelines, attached hereto and incorporated herein by reference, are hereby approved as the Financial Policy Guidelines for Wayne County, North Carolina.

This the 6th day of May, 2014.

George Wayne Aycock, Jr., Chairman
Wayne County Board of Commissioners

Financial Policy Guidelines

For:

Wayne County, North Carolina

Originally Adopted: April 18, 2006

Amended and Adopted: May 6, 2014

FINANCIAL POLICY GUIDELINES

Wayne County, North Carolina
Adopted Financial Policy Guidelines

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FINANCIAL POLICY GUIDELINES

Wayne County, North Carolina
Adopted Financial Policy Guidelines

FINANCIAL POLICY GUIDELINES - OBJECTIVES

This financial policy is a statement of the guidelines and goals that will influence and guide the financial management practice of Wayne County, North Carolina. A financial policy that is adopted, adhered to, and regularly reviewed is recognized as the cornerstone of sound financial management. Effective financial policy:

* Contributes significantly to the County's ability to insulate itself from fiscal crisis,

- Enhances short term and long term financial credit ability by helping to achieve the highest credit and bond ratings possible,
- Promotes long-term financial stability by establishing clear and consistent guidelines,
- Directs attention to the total financial picture of the County rather than single issue areas,
- Promotes the view of linking long-run financial planning with day to day operations, and
- Provides the County Staff, the County Board of Commissioners and the County citizens a framework for measuring the fiscal impact of government services against established fiscal parameters and guidelines.

To these ends, the following financial policy statements are presented.

FINANCIAL POLICY GUIDELINES

Wayne County, North Carolina
Adopted Financial Policy Guidelines

CAPITAL IMPROVEMENT BUDGET POLICIES

1. The County will consider all capital improvements in accordance with an adopted capital improvement program.

2. The County, in consultation with the Wayne County Public School and Community College Systems, will develop a five-year Capital Improvement Program and review and update the plan annually.

3. The County will enact an annual capital budget based on the five-year capital improvement plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections.

4. The County, in consultation with the Wayne County Public School and Community College Systems, will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

5. The County will use intergovernmental assistance to finance only those capital improvements that are consistent with the capital improvement plan and County priorities, and who's operating and maintenance costs have been included in operating budget forecasts.

6. The Capital Improvement Program will include the estimated costs for the County to maintain all County, Public School and Community College assets at a level adequate to protect the County's capital investment and to minimize future maintenance and replacement costs.

7. The Capital Improvement Program will include a projection of the County, County Public School and Community College System's equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.

8. The County, in consultation with the Wayne County Public School and Community College Systems, will identify the estimated costs and

potential funding sources for each capital project proposal before it is submitted for approval.

9. The County will attempt to determine the least costly and most flexible financing method for all new projects.

FINANCIAL POLICY GUIDELINES

Wayne County, North Carolina
Adopted Financial Policy Guidelines

DEBT POLICIES

1. The County will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues except where approved justification is provided.

2. The County will take a balanced approach to capital funding utilizing debt financing, Capital Reserves and pay-as-you go funding.

3. When the County finances capital improvements or other projects by issuing bonds or entering into capital leases, it will repay the debt within a period not to exceed the expected useful life of the project. Target debt ratios will be annually calculated and included in the review of financial trends.

4. Payout of aggregate outstanding tax-supported debt principal shall be no less than 50% repaid in 10 years.

5. Net debt as a percentage of estimated market value of taxable property shall not exceed 2.0%. Net debt is defined as any and all debt that is tax-supported.

6. The ratio of debt service expenditures as a percent of total governmental fund expenditures shall not exceed 12.0%.

7. Tax-supported debt per capita shall not exceed $1,000.

8. The County will retire tax anticipation debt, if any, annually and will retire bond anticipation debt within six months after completion of the project.

FINANCIAL POLICY GUIDELINES

Wayne County, North Carolina
Adopted Financial Policy Guidelines

RESERVE POLICIES

1. The County will strive to maintain a targeted Unassigned Fund Balance, as defined by the Governmental Accounting Standards Board, at the close of each fiscal year equal to 14% of General Fund Expenditures.

2. The County Board may, from time-to-time, designate for capital projects any Unassigned Fund Balance monies that are in excess of the 14% target described above.

3. The County Board may, from time-to-time, utilize fund balances that will reduce Unassigned Fund Balance below the 14% target for the purposes of a declared fiscal emergency or other such purpose as to protect or enhance the long-term fiscal security of Wayne County. In such circumstances, the Board will adopt a plan to restore the Unassigned Fund Balance to the target level within 36 months. If restoration cannot be accomplished within such time period without severe hardship to the County, then the Board will establish a different but appropriate time period.

FINANCIAL POLICY GUIDELINES

Wayne County, North Carolina
Adopted Financial Policy Guidelines

CASH MANAGEMENT / INVESTMENT POLICIES

1. It is the intent of the County that public funds shall be invested to the extent possible to reduce the need for property tax revenues. Funds shall be invested with the emphasis on safety and liquidity. Yield shall be a secondary consideration. All deposits and investments of County funds shall be in accordance with NCGS 159.

2. The Finance Director will establish a Cash Management Program that maximizes the amount of cash available for investment. The Program shall address at a minimum; Accounts Receivable/Billings, Accounts Payable, Receipts, Disbursements, Deposits, Payroll and Debt Service Payments.

3. Up to one-half (50%) of the appropriations to Non-County Agencies and to non debt-supported capital outlays for County Departments can be encumbered prior to December 31. Any additional authorization shall require the County Manager's written approval upon justification. The balance of these appropriations may be encumbered after January 1, upon a finding by the County Manager that there is a reasonable expectation that the County's Budgeted Revenues will be realized.

4. The County will use a Central Depository to maximize the availability and mobility of cash for all funds that can be legally and practically combined.

5. Cash Flows will be forecast and investments will be made to mature when funds are projected to be needed to meet cash flow requirements.

6. Liquidity: No less than 20% of funds available for investment will be maintained in liquid investments at any point in time.

7. Maturity: All investments will mature in no more than thirty-six (36) months from their purchase date.

8. Custody: All investments will be purchased "payment-verses-delivery" and if certificated will be held by the Finance Officer in the name of the County. All non-certificated investment will be held in book-entry form in the name of the County with the County's third party Custodian (Safekeeping Agent).

9. Authorized Investments: The County may deposit County Funds into: Any Board approved Official Depository, if such funds are secured in

accordance with NCGS 159-31. The County may invest County Funds in: the North Carolina Capital Management Trust, US Treasury Securities, US Agency Securities specifically authorized in Chapter 159 of the North Carolina General Statutes and rated no lower than "AAA", and Commercial Paper meeting the requirements of Chapter 159 of the North Carolina General Statutes plus having a national bond rating.

10. Diversification: No more than 5% of the County's investment funds may be invested in a specific company's commercial paper and no more than 20% of the County's investment funds may be invested in commercial paper. No more than 25% of the County's investments may be invested in any one US Agency's Securities.

11. Allocation: Investment income will be allocated to each participating fund or account based on a fair and equitable formula determined by the Finance Director.

12. Reporting: Not less than twice a year the Finance Director will report to the Manager on the Cash Flow Forecast for the ensuing twelve months. The Finance Director also will report on the interest earned in the past six months and on the current investment portfolio including: type of investment, purchase date, price, par amount, maturity date, coupon rate, and any special features.

Appendix F

School Funding Agreement

NORTH CAROLINA
WAYNE COUNTY

AGREEMENT

This Agreement, made this the 9th day of January, 2017, by and between the Wayne County Board of Commissioners, hereinafter referred to as "BOC" and the Wayne County Board of Education, hereinafter referred to as "BOE".

WITNESSETH:

WHEREAS, the BOE and BOC desire to replace Meadow Lane Elementary School and Edgewood Developmental School; and

WHEREAS, the BOE and BOC desire to build a new gymnasium and construct classrooms to replace the existing modular units at Southern Wayne High School; and

WHEREAS, the BOE and BOC desire to air condition the gymnasium at Rosewood Middle School; and

WHEREAS, the BOE desires to add on to Fremont Stars Elementary School to replace some mobile units at Northwest Elementary School; and

WHEREAS, it is the belief of the BOC that a debt of $23,600,000.00 will be needed to finance said projects; and

WHEREAS, the BOE and the BOC are authorized to enter into interlocal agreements pursuant to N.C. Gen. Stat. § 160A-461 *et seq.*

NOW THEREFORE, be it agreed by and between the BOE and the BOC that the following will be accomplished:

I. The BOE will:

1. Construct the new Meadow Lane Elementary School.

2. Construct the additional wing at Meadow Lane to replace the existing Edgewood Developmental School.

3. Construct the additional 22 classrooms at Fremont Stars Elementary School to alleviate crowding at Northwest Elementary School, Northeast Elementary School, and Tommys Road Elementary School or put about half the classrooms at Fremont Stars Elementary School, and half at Northwest Elementary School. This would replace mobile units at these schools.

4. Norwayne Middle School's overcrowding shall be solved by converting the Wayne Academy to Goldsboro Middle School.

5. School Street Elementary School will be converted to offices and a possible alternative school, freeing up the proposed Goldsboro Middle School. Part of the student population at School Street Elementary School will be relocated to Carver Heights, and the testing center will be moved from North Drive Elementary School to free up more classroom space. Two additional Pre-K classrooms will be added to School Street Elementary School.

6. A replacement gymnasium will be constructed at Southern Wayne High School, as well as the six classrooms shown on the plan previously submitted to the BOE by the Boosters Club. The timing of this project is being advanced.

7. The Rosewood Middle School gymnasium will be air conditioned. The timing of this project is being advanced.

II. That BOE and BOC agree that the following methods and funds will be used to finance the projects listed above:

A. A $4,600,000.00 addition to the Fremont Stars Elementary School to replace the mobile units at Northwest Elementary School shall be paid from existing BOE sales tax funds which are currently on hand and available.

B. The BOC will finance $23,600,000.00 which will have an annual payment of $1,660,507.00. This annual payment shall be accomplished by the BOE and BOC committing the following funds:

$527,000	Operating Savings from Edgewood and Meadow Lane School Replacements
$248,011	Savings to the County and School Board from the Refinancing of the Grantham/Spring Creek Middle Schools Debt
$258,000	5.1% Growth in the School's portion of the Sales Tax restricted for capital outlay/debt service in FY 2017
$148,473	2.5% Growth in the School's portion of the Sales Tax in FY 2018
$479,023	County funding (available in FY 2018 from the $600,000 in one-time funding in FY 2017 for the Technology Plan)
$1,660,507	Total Available Revenues per year
$1,660,507	Annual Debt Service Payment Required per year

III. The BOE and BOC agree that because of the time required to design the projects by an architect and award bids that it will be the Spring of 2017, before any construction could start. This would require that debt service payments would not begin until FY 2018.

The BOE agrees to change some attendance lines, if necessary, to accomplish this plan.

IV. The BOC shall continue to appropriate $2,000,000.00 of BOE sales tax for small capital projects. The BOE shall approve a five year plan for renovations in agreement of the percentage of the $2,000,000.00 that can be used for renovations with the remainder of the $2,000,000.00 being applied to minor capital projects to improve maintenance of the facilities. The BOE further agrees that all lottery and other restricted BOE sales tax proceeds shall be used first to pay any debt service or construction of facilities. The BOC agrees that if debt service costs are more than the two funding sources identified in the previous sentence, that the BOC shall provide the difference from County appropriations.

V. The BOE agrees to convey property upon which any buildings are to be built to Wayne County so that Wayne County's tax payers can be reimbursed the sales taxes. Both parties agree that the BOC may then pledge the property and new construction as collateral for the duration of the loans incurred to finance these projects. The parties further agree that ownership of the property and schools to be constructed shall be transferred to the BOE at such time as the loans are completely repaid and/or the property is no longer required as collateral by a Lender .

VI. Both parties agree that it is the intent that this plan shall not cause an increase in tax rates for the tax payers in Wayne County.

IN WITNESS WHEREOF, each party has caused this Agreement to be duly executed as of the day first written above.

WAYNE COUNTY

By: _____

William H. Pate, Chairman
Board of Commissioners

ATTEST:

Carol Bowman
Clerk to the Board

This instrument has been preaudited as required by the Local Government Budget and Fiscal Control Act.

Allison W. Speight 1-31-17

Allison Speight, County Finance Officer Date

WAYNE COUNTY BOARD OF EDUCATION

By: _____

Arnold L. Flowers, Chairman

ATTEST:

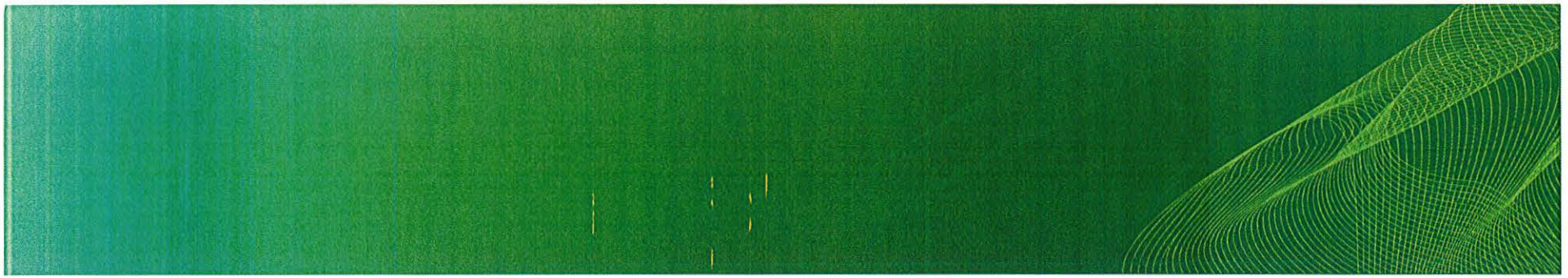
_____

Michael J. Dunsmore
Superintendent

This instrument has been preaudited as required by the Local Government Budget and Fiscal Control Act.

Michael Hayes 1/30/17

Michael Hayes, Board of Education Finance Officer Date



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