



Wayne County, North Carolina Board of Commissioners

January 29, 2026
3114-A Wayne Memorial Drive
Goldsboro, NC 27534

MINUTES

PLEASE SILENCE ALL CELLPHONES

RECONVENE THE 2026 BOARD OF COMMISSIONERS BUDGET AND GOALS RETREAT

At 8:22 a.m., Chairman Joe C. Daughtery reconvened the 2026 Board of Commissioners Budget and Goals Retreat in rooms D and F of the Maxwell Center, 3114-A Wayne Memorial Drive, Goldsboro, North Carolina, after due notice thereof had been given.

Members Present: Chairman Joe C. Daughtery, Tim Harrell, and Antonio Williams.

Members Absent: Vice-Chairman Chris Gurley, Bevan Foster, Barbara Aycock, and Joe Democko.

ECONOMIC DEVELOPMENT/EDR DISCUSSION

Mark Pope, President of NC Global TransPark Economic Development Region, Inc., gave a presentation on the Economic Development Region, attached hereto as Attachment A. He provided an update on the economic development projects in Wayne County.

Commissioner Tim Harrell discussed hosting job fairs for school-age children to expose them to potential industry jobs.

Commissioner Antonio Williams asked for insight on the Mount Olive Industrial Park and asked how the County could bring industry there. Mr. Pope stated that Mount Olive was under a moratorium, which was hindering development, and once that was resolved, they could bring in industry.

The Board discussed the ParkEast Lot 6 agreement and the termination of the Lot 7 agreement.

Chairman Joe C. Daughtery thanked Existing Industry Director Julie Graham for her work bringing industry to Wayne County.

EMS DISCUSSION

Emergency Services Director Dave Cuddeback provided an update on the Emergency Services Department, attached hereto as Attachment B. He discussed the number of 911 calls, EMS site visits, revenues, and collections, and answered questions from the board.

Mr. Cuddeback stated the high rate of trauma in Wayne County. Commissioner Tim Harrell asked whether Wayne UNC Hospital was equipped to handle the number of trauma cases, and Mr. Cuddeback said they stabilize patients and transfer them to other large hospitals.

Mr. Cuddeback stated EMS would be receiving 9 new ambulances this year to replace some of the older ones. Commissioner Tim Harrell asked why it took so long to receive them and if manufacturing was the issue. Mr. Cuddeback said it was due to COVID-19, high demand, and the time it takes to build them.

Chairman Joe C. Daughtery discussed the steady increase in collections over the last few years. Mr. Cuddeback stated the new billing company was working well with receiving payments. Chairman Daughtery thanked Mr. Cuddeback for a job well done.

Mr. Cuddeback provided an update on the use of AEDs in the county, stating that all sheriff's deputies' vehicles and all 26 fire departments have them. He said some were placed outside public schools, where public sporting events were also held. He stated the survival rates of incidents where an AED was used before EMS arrived have significantly increased since the distribution of machines. Commissioner Williams asked whether local businesses were provided with an AED. Mr. Cuddeback stated that, due to the cost, they couldn't provide them, but if the business could purchase one, EMS would provide the training.

Mr. Cuddeback provided his strategic plan for the upcoming years, stating he would like to implement a community paramedic program and youth athletic programs. He would like to use underdeveloped and unused county land to build outdoor recreational activities for citizens and build 4 additional EMS stations.

UPDATE ON REGIONAL SEWER WITH DAVID MALIANAUSKAS AND REED BARTON OF CDM SMITH.

David Malianauskas and Reed Barton of CDM Smith provided an update on the regional sewer, attached hereto as Attachment C, and provided a brief history of the Utility Merger/Regionalization Feasibility (MRF) Study. Chairman Joe C. Daughtery discussed the importance of finishing the study and moving forward.

Mr. Barton discussed the primary stakeholders and their grant updates and provided an updated timeline for the regionalization study.

Mr. Malianauskas discussed the different model options that would benefit Wayne County. He listed the benefits of a merger, stating that it would be more efficient, lower operational costs, and provide more career opportunities.

Chairman Joe C. Daughtery expressed his concerns about the State of North Carolina removing grant funding for sewer systems. Mr. Barton stated that most water systems are funded through grants, but the money must be repaid before additional grants are awarded. Mr. Barton stated that one of the most common issues is that entities aren't charging enough to cover operational costs, repairs, and maintenance.

Mr. Barton discussed creating a Regional Wastewater Authority that would incorporate all partners' existing infrastructure. Chairman Joe C. Daughtery stressed the

importance of the authority being independent and not subject to election. Commissioner Bevan Foster asked whether an authority board could set a rate without the County or Municipality approval. Mr. Barton explained that the authority would be considered a Local Government Unit and would have to act in the public's interest. Each municipality would have representation on the board, but would not have to bring the recommendation back to the Board of Commissioners.

Commissioner Bevan Foster asked which option CDM Smith was recommending. Mr. Barton said they were down to two options: the Raleigh model, in which the Goldsboro City Council controls rates, expansion, and development; or the second model, which would create a new entity that would assume all debts and obligations of the individual systems. Chairman Joe C. Daughtery stated that more grants and loans are available for large entities. Commissioner Antonio Williams stated that it would be challenging for smaller entities to allow someone else to control all revenues and expenditures. Mr. Barton said that whichever model was implemented, an inter-local agreement would have to be put in place. Commissioner Tim Harrell asked about the economic incentive for the City to take over through a merger. Chairman Daughtery stated that the challenge would be whether the City of Goldsboro could carry the loan for the project, and that if the County wanted to create a new Industrial Park, they would need the City's permission.

Chairman Joe C. Daughtery stated that we were at a point where a decision needed to be made, either the Raleigh Model or an Authority. He applauded Mr. Barton and Mr. Malianauskas for giving the working group homework to research, but stated they needed to lay out the options and be more assertive in making a decision.

Mr. Barton provided an update on the Mount Olive moratorium and said there was no physical connection between the sewer and the County's wastewater system. He said that if Mount Olive didn't agree to a regionalized sewer, it would hinder growth in Mount Olive and could become widespread if they couldn't reach an agreement. He discussed the Mount Olive Industrial Park and suggested reversing the sewer line connection from Mount Olive to a Wayne County-owned sewer main. This would remove the moratorium and allow for growth and expansion.

Chairman Joe C. Daughtery asked Mr. Barton and Mr. Malianauskas to develop a plan for both to present at the next workshop and thanked them for the update.

PRESENTATION BY COUNTY MANAGER ON SURPLUS PROPERTY

County Manager Chip Crumpler provided an update on surplus property, attached hereto as Attachment D.

Mr. Crumpler discussed the vacant county buildings on N. Herman Street and Simmons Street. Chairman Joe C. Daughtery asked if they would have a higher appraisal value if grouped together instead of individually. Mr. Crumpler stated that depending on the appraisal, they would advertise the property at the highest value.

Mr. Crumpler told the Board he had received some interest from multiple parties regarding the Borden Building, located at 100 S. James Street.

County Attorney Andrew Neal explained the process for disposing of surplus property and answered questions from the board.

RECESS FOR LUNCH

At 11:59 a.m., Chairman Joe C. Daughtery recessed the Board of Commissioners meeting.

Vice-Chairman Chris Gurley and Commissioner Joe Democko joined the meeting during lunch. Commissioner Bevan Foster left the meeting during lunch.

At 12:41 p.m., Chairman Joe C. Daughtery reconvened the Board of Commissioners Meeting.

GOAL SETTING WORK SESSION

Chairman Joe C. Daughtery asked the Board members to share their goals.

Bevan Foster's goals

- Allowing Uhuru Freedom Fam nonprofit to use the gym at School Street School
- Resurface the track and field with the City of Goldsboro with a synthetic rubber track at Dillard.
- Partnering with the YMCA to offer some park and recreational services to the citizens of Wayne County.

Tim Harrell's goals

- Wants to establish a finance committee for Wayne County Public Schools to meet informally once a month with the County to submit their budget.
- Would like a check-in on the finance department and the status of the budget to date.

Antonio Williams' goals

- Develop the Mount Olive Industrial Park by establishing a wastewater system, attached hereto as Attachment E.
- Create an agreement with Mount Olive to assist with operations and sewer improvements.

Chris Gurley's goals

- Finish renovations of existing Wayne County buildings and build a General Services building.
- Create a fuel farm for Wayne County employees.
- Establish a regional sewer authority.

Joe Democko's goal

- Maximize hospital services within Wayne County.

Joe C. Daughtery's goals

- Establish regional sewer and create a Wayne County Regional Sewer Authority.
- Finalize a decision on acquiring property for a new industrial park.
- Create a new governance operation that provides transparency for citizens.

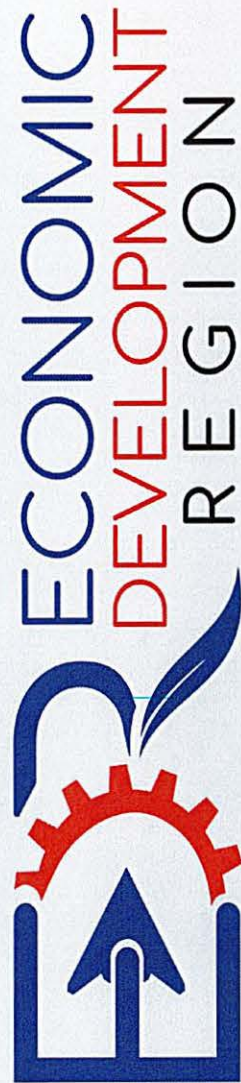
CHAIRMAN COMMENTS AND REVIEW

Chairman Joe C. Daughtery reviewed the topics discussed during the goals and budget retreat.

ADJOURNMENT

At 02:14 PM, Chairman Joe C. Daughtery adjourned the 2026 Board of Commissioners Budget and Goals Retreat.

Kayla Whitley, Deputy Clerk to the Board



Greene, Lenoir, Wayne Counties and the Global TransPark

Formed in 2020





ECONOMIC
DEVELOPMENT
REGION

Greene, Lenoir, Wayne Counties
and the Global TransPark



Celebrating Five Years
of Economic Impact
in Eastern NC!



Transition to new office space at the NCGTP



EDR MISSION STATEMENT

The NC Global TransPark Economic Development Region (NCGTPEDR) was established with the goal of fostering a collaborative and strategic approach to economic growth. By forging contractual relationships with Greene, Lenoir, Wayne Counties, and the NC Global TransPark, we have formed a powerful partnership aimed at attracting and retaining businesses in eastern NC. Through our relentless efforts in marketing the region and highlighting its numerous strengths such as its vibrant community, exceptional quality of life, and robust military bases, we proudly showcase eastern NC as an ideal destination for business, industries, and economic investors.

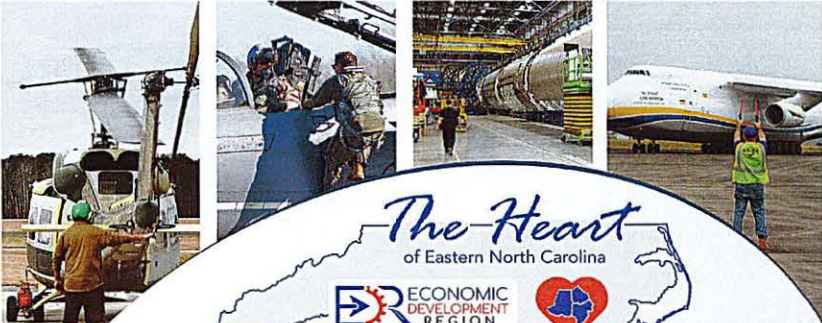


EDR PURPOSE

- Unite the economic development efforts of Greene, Lenoir, Wayne counties, and the Global TransPark
- Create jobs, opportunities and promote capital investment
- Represent the strengths of Eastern North Carolina
- Market the region's assets, people, quality of life, and military bases

EDR REGIONAL ASSETS

- Over 127 manufacturers
- Over 90,786 total workforce in the region
- 201,122 population
- Universities and Colleges collaborating
- Pro-Active Local Governments
- Private Support
- Partnerships with state, regional, and local economic development offices
- Partnerships with utility providers



The Heart
of Eastern North Carolina



WHY OUR REGION

The NC Global TransPark Economic Development Region (EDR) was established with the goal of fostering economic development in eastern North Carolina by bringing together various entities in partnership. The EDR, known as NCGTPEDR, works in collaboration with Lenoir, Wayne, Greene Counties, and the Global TransPark to attract and retain businesses.

The region benefits from its proximity to three universities and thirteen community colleges, all within a one-hour drive. This supports workforce development and ensures a skilled labor force. Additionally, the region is strengthened by the presence of five military bases, which contribute over 20,000 exiting military personnel each year. These bases are all located within a two-hour radius of the region. Overall, the labor pool in the EDR region stands at an impressive 450,000.

In terms of education, the EDR region offers Public Innovative Schools, including the Wayne School of Engineering, the Wayne School of Technical Arts, three Early College High Schools, and three STEM Schools of Distinction.

The EDR region also boasts a range of available lots, parcels, and industrial parks that have access to rail, interstates, nearby deepwater ports, and on-site utilities. Notably, the NC Global TransPark (GTP), located within the region, features an 11,500-foot runway, Opportunity Zone, and FTZ (Foreign Trade Zone) zone. The GTP is home to existing MRO (Maintenance, Repair, and Overhaul) companies and offers available sites for new industries. Recently, \$400 million has been allocated for such construction at the GTP.



Mark Pope, President
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PARTNERS WITH






NORTH CAROLINA GLOBAL TRANSPARK ECONOMIC DEVELOPMENT REGION SET FOR TAKE-OFF

Located in the heart of Eastern North Carolina, the North Carolina Global TransPark Economic Development Region is a collaborative effort aimed at attracting and retaining businesses and industries in the area. With a focus on providing exceptional services, we have established strong partnerships with Greene, Lenoir, and Wayne Counties, as well as the North Carolina Global TransPark.

Our comprehensive range of services includes Lead Generation and Client Development, Project Management and Technical Assistance, Involvement of Public Partners, and Market Intelligence. By leveraging these services, our clients gain regional advantages and are empowered to make well-informed business decisions.

The region boasts several notable highlights, including one of the longest runways in the Eastern US, excellent access to rail and interstates, a variety of educational institutions ranging from K-12 Public, Charter, and Private Schools to Community Colleges and Universities. Additionally, the region offers convenient access to deep water ports in Morehead City, Wilmington, Norfolk, and Charleston, as well as a highly skilled and diverse labor pool of over 450,000 individuals. Furthermore, the presence of large military bases and defense facilities, along with available sites, parcels, and industrial parks, further enhance the region's appeal.

With a focus on key industries such as Aerospace and Aviation, Advanced Manufacturing, Logistics and Distribution, Military and Defense, and Agribusiness, the region offers a diverse range of opportunities for businesses.

Strategically located at the North Carolina Global TransPark, our region holds a distinct advantage in attracting businesses and fostering economic growth. We actively promote the region as a premier destination for high-quality economic investment, showcasing its assets, talented workforce, exceptional quality of life, and proximity to local military bases.

At the North Carolina Global TransPark Economic Development Region, we are committed to driving economic development in Eastern North Carolina.



Since November 2020:

4

Governments Entities

38

Announcements

3,892

Total New Jobs

\$1.12B

New Capital Investment

530,000+

Total Workforce
within 45 minutes



1,000+

Acres for Development

9

Community Colleges
or Universities within
45 minutes

Over
2,000

New College
Graduates in the
Region Each Year

127+

Manufacturers
in the Region



Easy Access to
North Carolina Ports

TOTAL INCENTIVES ~~\$437M~~ \$442M



~~\$17.5M~~

\$21M



~~\$13.2M~~

\$13.9M

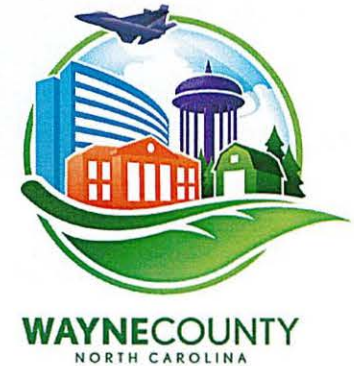


WAYNE COUNTY – ANNOUNCEMENTS

2020-2026

- **Sanctuary Systems**
\$5M investment, 118 new jobs
- **AP Emissions**
\$400,000 investment, 96 new jobs
- **Pamlico Air**
\$5M investment, 249 new jobs
- **Hosokawa**
\$5.5M investment, 16 new jobs
- **Mt. Olive Pickle Company Inc.**
\$45.5M investment, 167 new jobs
- **SunTree Snack Foods LLC**
\$10.1M investment, 94 new jobs
- **Select Genetics**
\$58M investment, 26 new jobs

- **Alta Foods, LLC**
\$2M investment, 17 new jobs
- **Alianza Team**
\$36.4M investment, 16 new jobs
- **Goshen Engineering**
\$2.8M investment, 40 new jobs
- **NAVCO-North American Vinegar Co.**
\$4M investment, 10 new jobs
- **Golden Grove USA**
\$5M investment, 12 new jobs



2025

Prolec GE Waukesha
\$140M investment, 330 new jobs

Pelsan Tekstil
\$86M investment, 216 new jobs

Goshen Engineering
\$3.9M investment, 25 new jobs

Scout Limited, Inc.
\$455K investment, 12 new jobs

Totals:
New Jobs- 1,444
New Capital Investment-\$410,055,000

LENOIR COUNTY – ANNOUNCEMENTS

2020-2026

- **Draken Int'l**
\$2.5 investment, 30 new jobs
- **Crown Equipment**
\$13M investment, 130 new jobs
- **West Pharmaceuticals**
\$51M investment, 93 new jobs
- **FRC East—UH1- Huey project**
\$2.5M investment, 90 new jobs
- **Grupporeco-Reco NC**
\$28M investment, 110 new jobs
- **flyExclusive**
\$8M investment, 200 new jobs
- **MasterBrand Cabinets**
\$14M investment, 540 new jobs
- **West Pharmaceuticals**
\$75M investment, 70 new jobs
- **InfinityLink Communications/ NCGTP Broadband**
\$29.9M investment, 15,256 Households impacted
- **FRC East-C-130 MRO Complex**
\$435M investment, 440 new jobs

10/2025

Cardon Rehabilitation & Medical Equipment
\$4M investment, 20 new jobs

Electrolux Consumer Products
\$24M investment, 74 new jobs



Totals:

New Jobs- 1,797

New Capital Investment- \$686.9M

GREENE COUNTY – ANNOUNCEMENTS

2020-2026

BEES, Inc
\$1.25M investment, 17 new jobs

2025
Judco Manufacturing
\$5.3M investment, 60 new jobs

- Circle T Trucking
\$450,000 investment, 70 new jobs
- Precision Graphics
\$5.4M investment, 70 new jobs
- Heritage Health and Wellness
\$905,000 investment, 5 new jobs
- Corporate Ladder and Brewing Company
15 new jobs
- Speight
\$700,000 investment, 22 new jobs



GREENE COUNTY
NORTH CAROLINA

Totals:
New Jobs- 259
New Capital Investment- \$14M

NC Global TransPark – ANNOUNCEMENTS

2020-2026

- Draken, Intl
\$2.5M investment, 30 new jobs, (currently employs—58)
- flyExclusive
\$8M investment, 200 new jobs, (currently employs— 588)
- FRC East UH-1 Huey project
\$5M investment, (currently employs—42)
- FRC East C-130 MRO Complex
\$435M investment, 444 proposed new jobs
- West Pharmaceuticals
\$5M investment, 2 new jobs

InfinityLink

\$29.9M, (15,256 homes impacted)

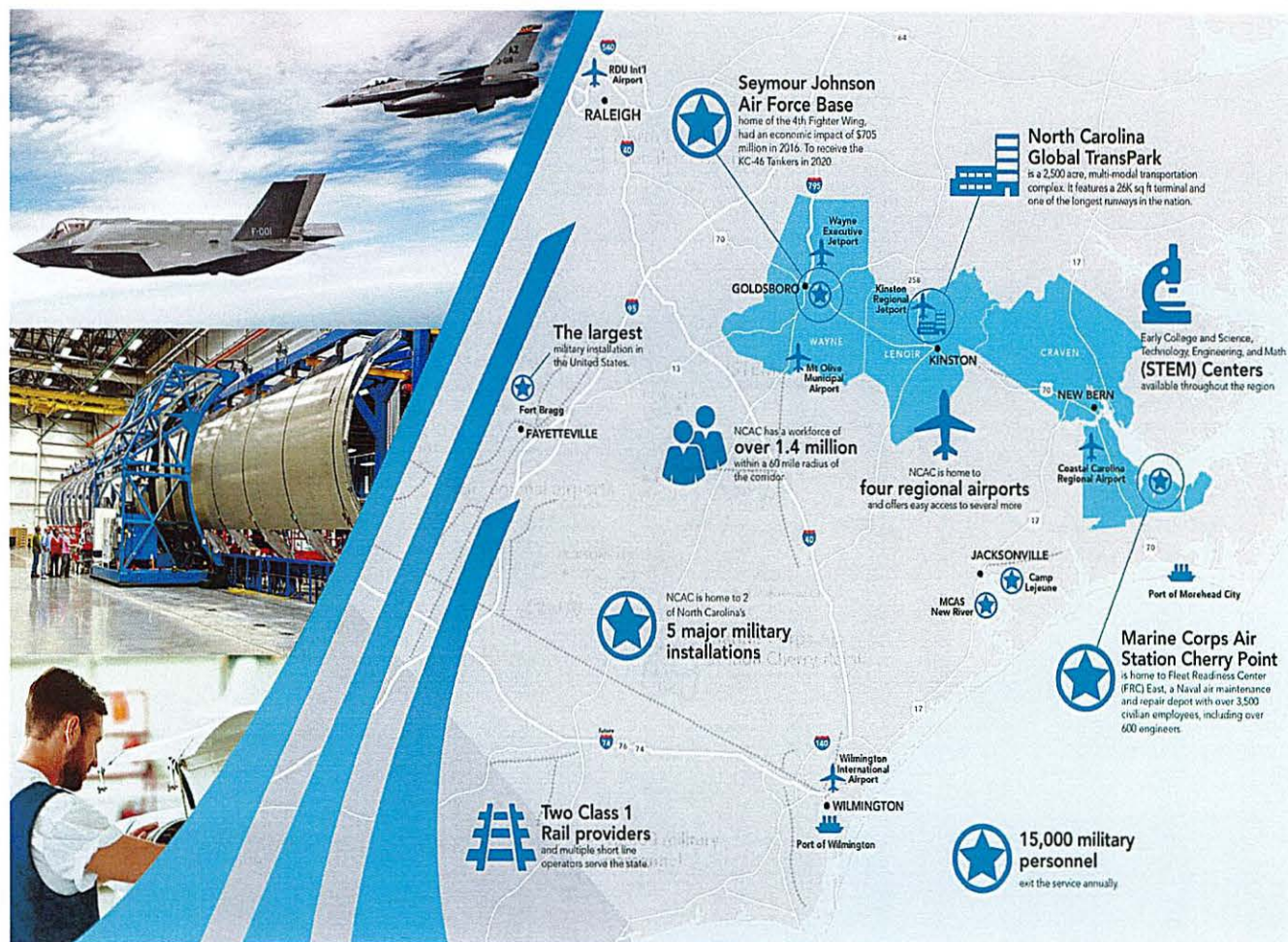


Totals:
New Jobs- 718
New Capital Investment- 485.4M





- Focus on Aerospace/Defense Sector
- Recruiting Advanced Manufacturing to support Aerospace/DOD
- Focusing on regional community college collaboration for workforce development
- Talent pipeline to serve aerospace & advanced manufacturing industries
- Formed the new NCGTP Economic Development Region (Greene, Lenoir and Wayne Counties)





NC Military/Workforce



***15,000 exiting military annually**



Workforce Study

The Workforce study completed with final draft and sent to Economic Development Partners and Consultants in October/November. Results and review supports the argument that Rural eastern NC has workforce availability.



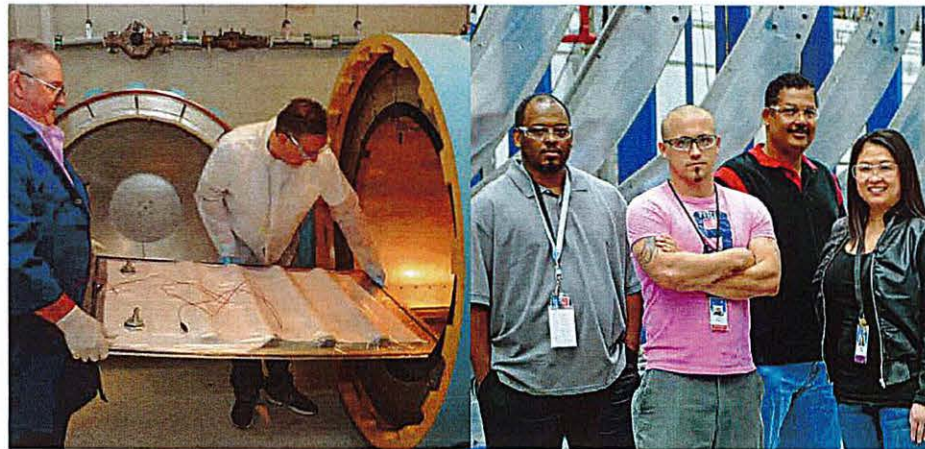
Training & Innovation



University of
MOUNT OLIVE



Education Collaboration with our Universities and
Community Colleges





CONNECTIVITY MAP



LEGEND

INTERSTATE ROUTES

- FUTURE I-42
- I-587

MAIN ROUTES

- Harvey Parkway
- Hwy 11

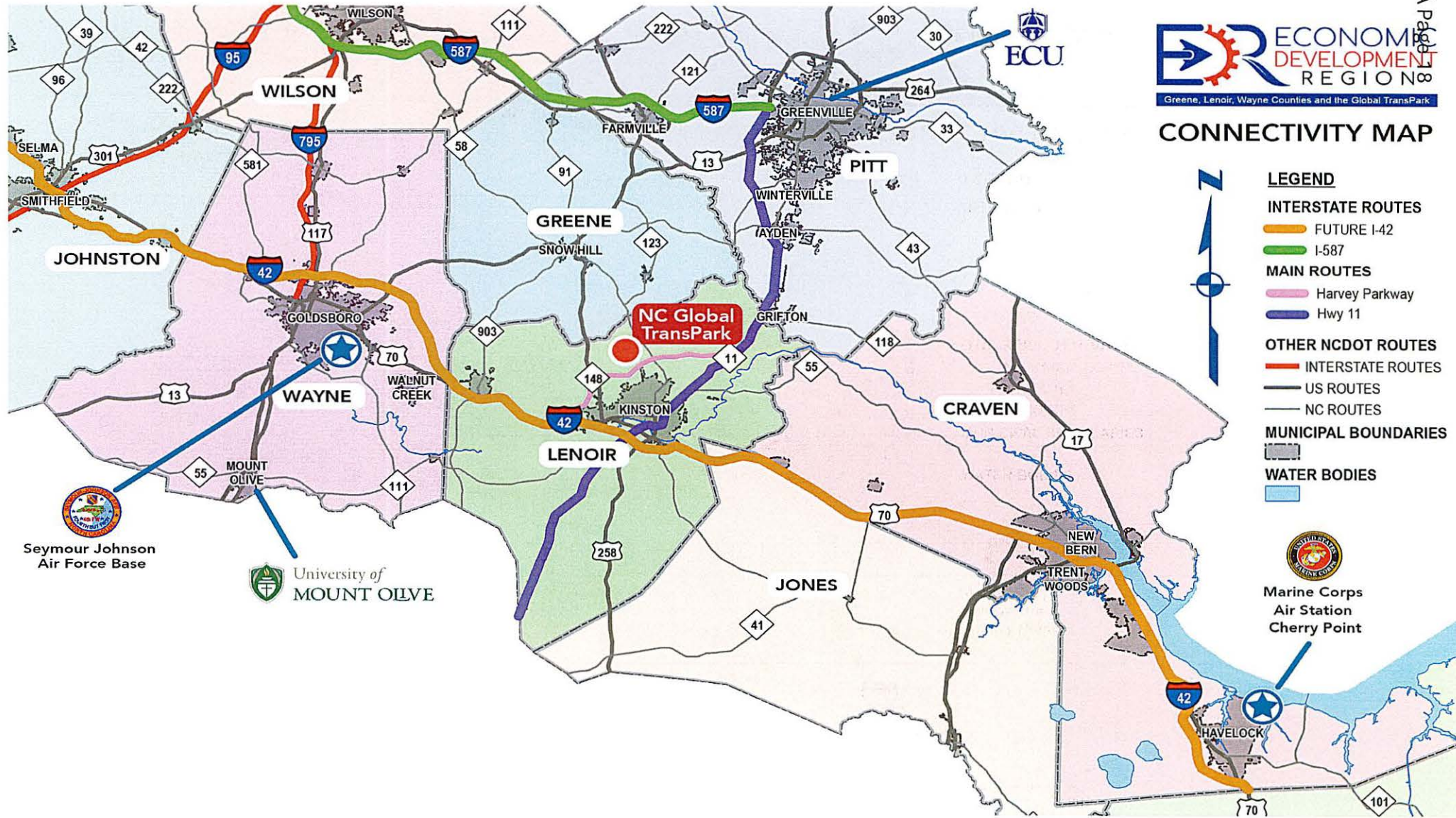
OTHER NCDOT ROUTES

- INTERSTATE ROUTES
- US ROUTES
- NC ROUTES

MUNICIPAL BOUNDARIES



WATER BODIES



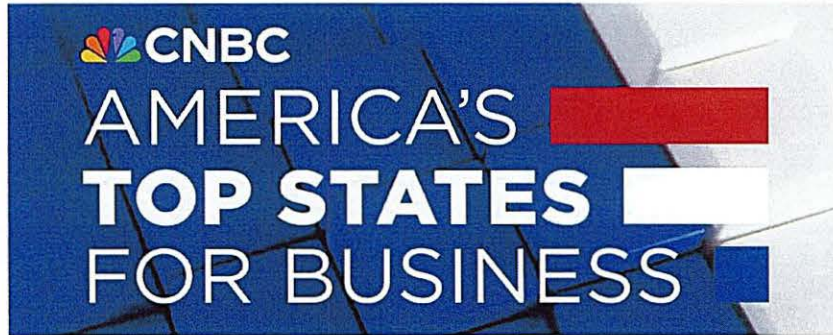


HIGHLIGHTS





IN THE NEWS



NC #1 State for Business for Third Time!

For the third time in four years, [CNBC](#) has named North Carolina the #1 state for business in the U.S. for 2025.



EDR's Mark Pope Attends Smart Manufacturing Industry in Schools Teacher Leadership Institute

This event gave educators a firsthand look at advanced manufacturing and what it means to our local economy.



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



IN THE NEWS

REGIONAL **FORKLIFT RODEO**

9/11/25

3:00 p.m. - 6:00 p.m.

Wayne Community College

Presented by Wayne County Development Alliance in partnership with the
North Carolina Global TransPark Economic Development Region



• This event is **FREE** of charge! •

**YOUR PERSONAL INVITE WITH
REGISTRATION DETAILS IS COMING SOON!**





**Regional Industry &
Manufacturing Expo (RIME)
at the
N.C. Global TransPark
Returns
April 16, 2026**

Join EDR, the North Carolina Global TransPark, and STEM East for the Regional Industry and Manufacturing Expo (RIME) on **Thursday, April 16, 2026**, at the North Carolina Global TransPark.

The event will take place from 10:30 a.m. to 2:00 p.m. and will be hosted at the Global TransPark. Additional location details will be shared closer to the event.

RIME brings together more than 600 high school students from Greene, Jones, Lenoir, and Wayne Counties to explore the many industry and manufacturing career opportunities available in our region. This event is designed to showcase our employers, highlight career pathways, and support the future workforce of Eastern North Carolina.

Vendor registration and industry tour information will be sent out in January.



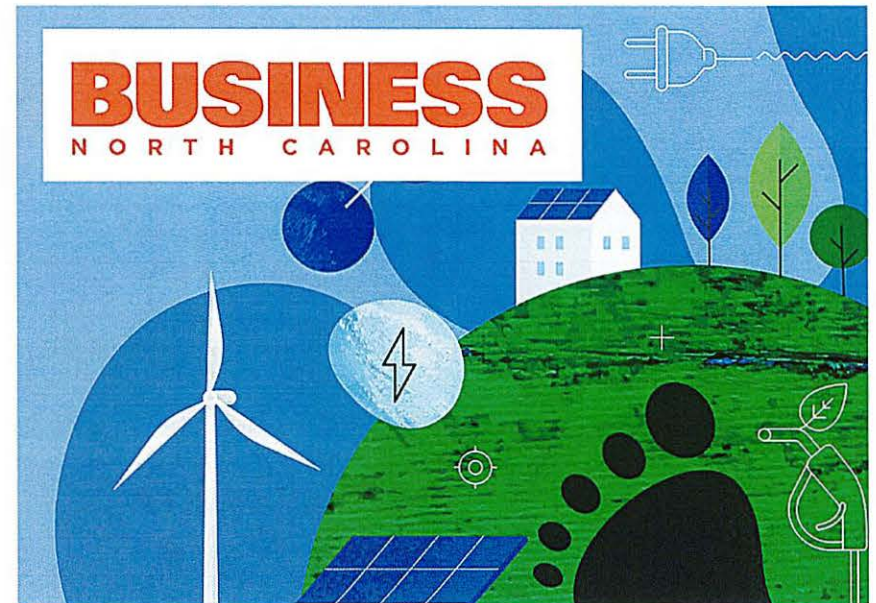


IN THE NEWS



Marketing Firm, Eckel & Vaughan, Publishes Review on EDR

A deep dive into EDR's brand and efforts show a positive economic impact.



Three EDR Announcements Listed in Business NC's Top 25 for 2025

The list recognized announcements for significant job creation.



IN THE NEWS

Eckel and Vaughan Provide Results of Study on NCGTPEDR

Eckel & Vaughan is a full-service strategic communications agency based in Raleigh, NC and specialize in public affairs, public relations and marketing. The agency recently performed a “deep dive” review into news coverage about the Global TransPark Economic Development Region to determine if rebranding of the organization is needed at the current time. “Out of 64 articles, we found a big change in how the brand is seen: **in 2025, 85.7% of coverage is positive, compared to 100% negative coverage in 2017.**”

The Agency noted media stories between 2017 and 2019 were negatively viewed, focusing on financial issues and calling the Global TransPark a “boondoggle.” Beginning in 2020 through 2022, there was a change; positive news surrounding aerospace growth and new jobs progressed NCGTPEDR forward toward the mark of recognition. More coverage of the region was seen during 2023 to 2025, with much higher rating at 68.8%





IN THE NEWS

The outcome of this recognition and continuation of the Brand provides economic strength for the region. The shift from 100% negativity to a success proves that Eastern North Carolina can offer a strong workforce. It is a great place for business and can attract more investors. As the GTP's reputation grows, more companies, including aerospace, defense, and logistics—will look to the whole area for opportunities, suppliers, and services.

Concern for being able to build a workforce is being replaced by positive narratives regarding training and career growth, thus providing the region a reputation for skilled workers, resulting in a stronger work force recruitment region for industries. The concern for available infrastructure is also outdated. Positive news and social media illustrate firsthand that Eastern NC has the infrastructure to support big industry.

Eckel & Vaughan see the transformation of the GTP as an Economic Development Region as one of the most successful brand rehabilitations they have documented in economic development. A large part of the transformation in coverage is supported by the economic development wins. Regardless, strategic amplification of this success will benefit the entire Eastern NC region's investment attraction efforts.



IN THE NEWS

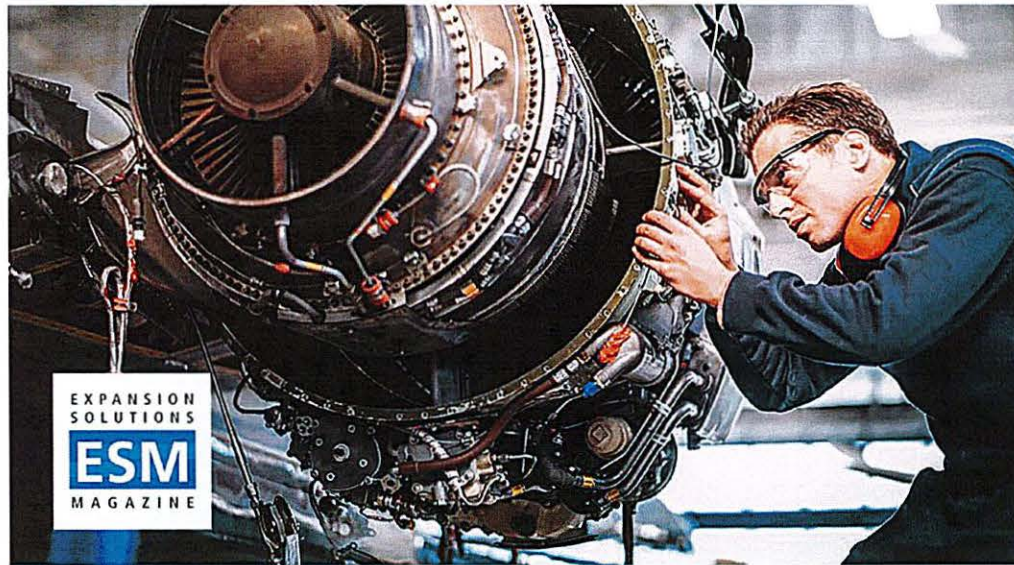
Fast forward to July 2025—NCGTP Economic Development Region is on the “map.” What a difference a strong team and vision can forge together! **The positive coverage is now at 85.7%.** According to Eckel & Vaughan, the good news includes Spirit AeroSystems expanding, partnerships with the Navy, new jobs and positive economic impact—stories that truly help the region’s image.

Eckels & Vaughan’s biggest take away— “Don’t Rebrand.” The Global TransPark Economic Development Region has worked diligently to rebuild its brand. Rebranding now, would mean losing all the momentum gained within the last 3 years and starting over to rebuild recognition. Eckels and Vaughan’s recommendations include:

- Sharing the transformation story, showing how it has turned vision into reality.
- Positioning itself as a leader in economic growth and workforce development.
- Seeking national recognition as a model for economic success, especially in the aerospace industry.
- Continuing a proactive media strategy to keep the positive coverage.



IN THE NEWS

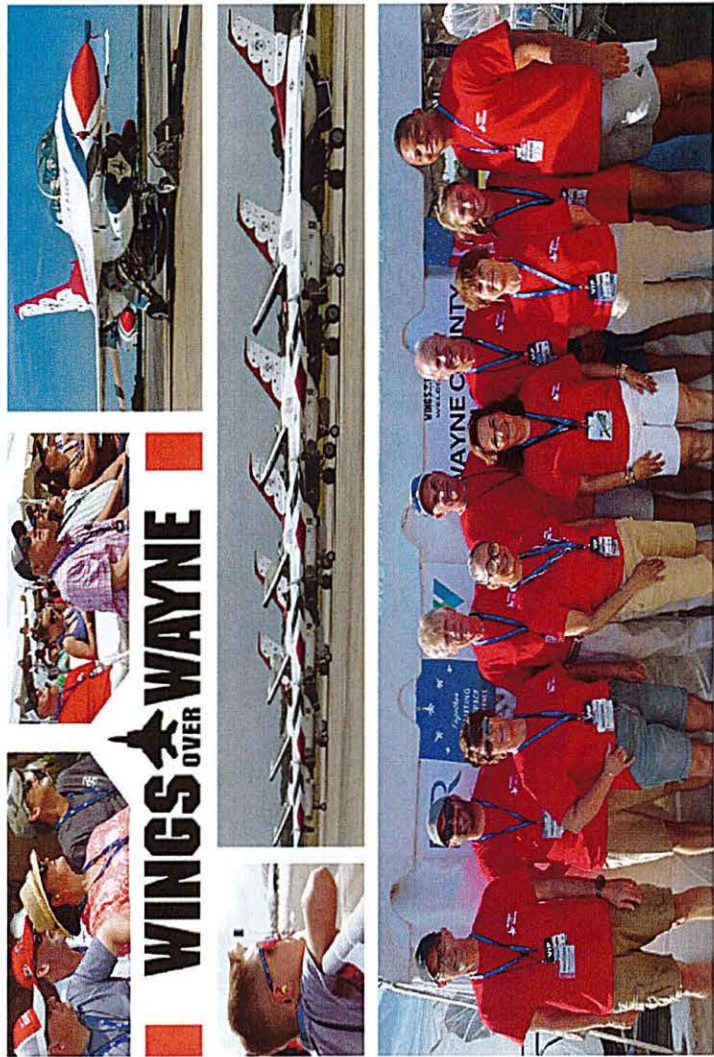


Expansion Solutions Magazine Highlights The North Carolina Global TransPark's Growth

Article discusses the growth at the NC Global TransPark and its economic impacts on Eastern North Carolina.



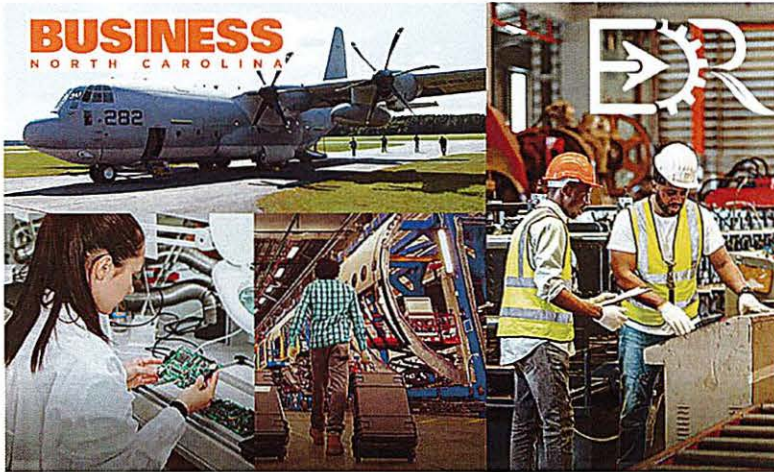
IN THE NEWS



Guests Enjoy Wings Over Wayne
At EDR-WCDA Chalet



IN THE NEWS



Business North Carolina Magazine Features EDR

Check out Business North Carolina Magazine's
August issue featuring our region.



Julie Graham Completes NCEDA Course

The knowledge gained in the NCEDA Certified Economic Developer Attraction Course will equip EDR's Julie Graham to promote regional innovation growth.



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



IN THE NEWS



EDR's Trey Cash Attends NC Biotech's Life Sciences Economic Development Summit

Key leaders in life sciences industries from across North Carolina discuss new growth opportunities.



IN THE NEWS

TREY CASH

Joins the

NC·EDA
North Carolina Economic
Development Association
BOARD



Trey Cash Joins North Carolina Economic Development Association Board

At their annual conference, Trey Cash was elected to the North Carolina Economic Development Association (NCEDA) Board of Directors.



IN THE NEWS



Business Facilities Magazine And ElectriCities Team Up With Article On The North Carolina Global TransPark

This article covers the value of eastern NC's aviation and aerospace assets like the NCGTP and the strong support of the state's military presence.



IN THE NEWS



New Signage Makes Interstate I-42 Official

This significant upgrade is a major win for the Region and its partners.



IN THE NEWS



North Carolina Global TransPark's flyExclusive to manage Volato

flyExclusive signs a deal to manage flight operations, sales, and expenses for Volato, an Atlanta-based company that specializes in leasing HondaJet planes.

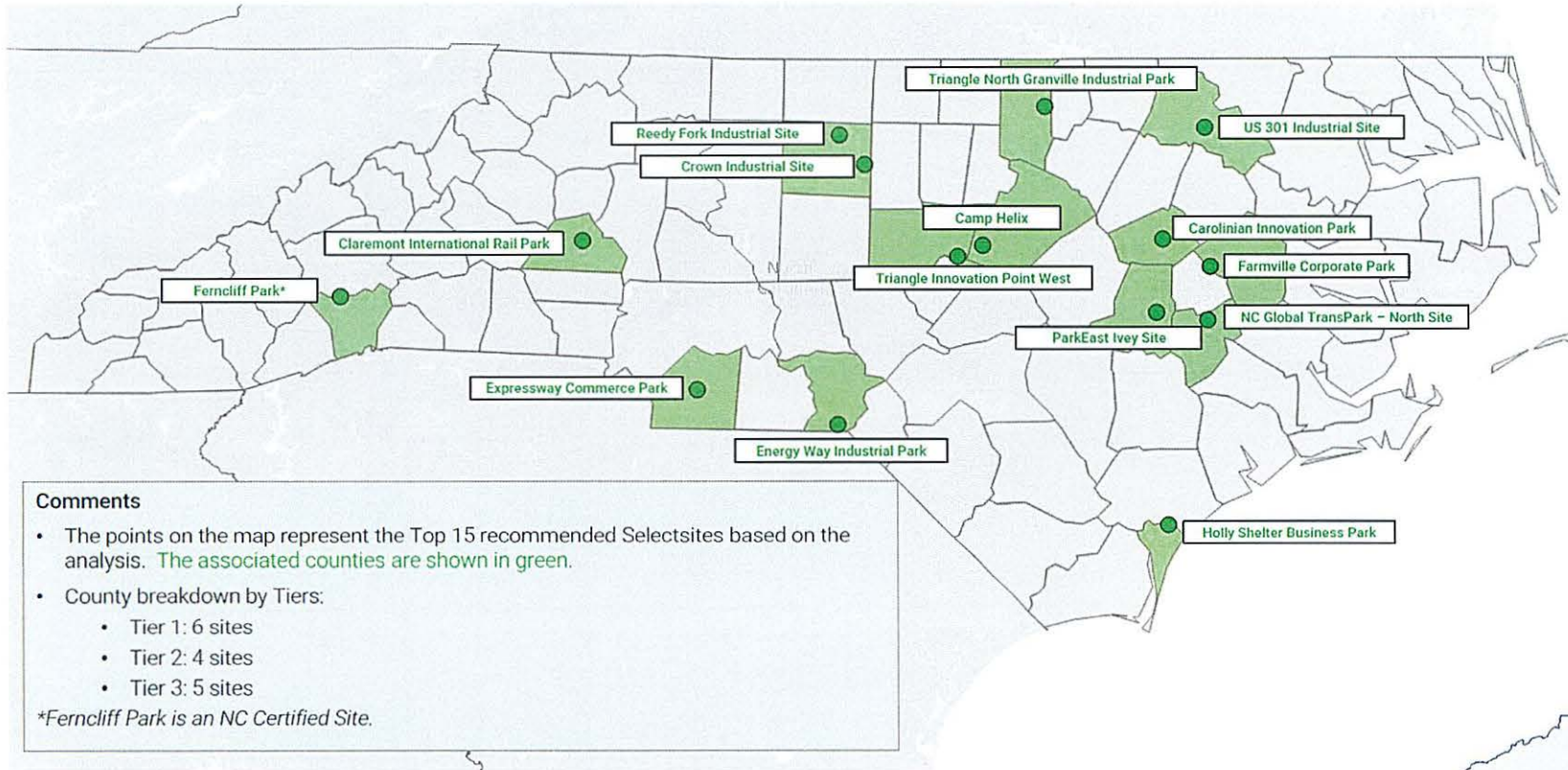


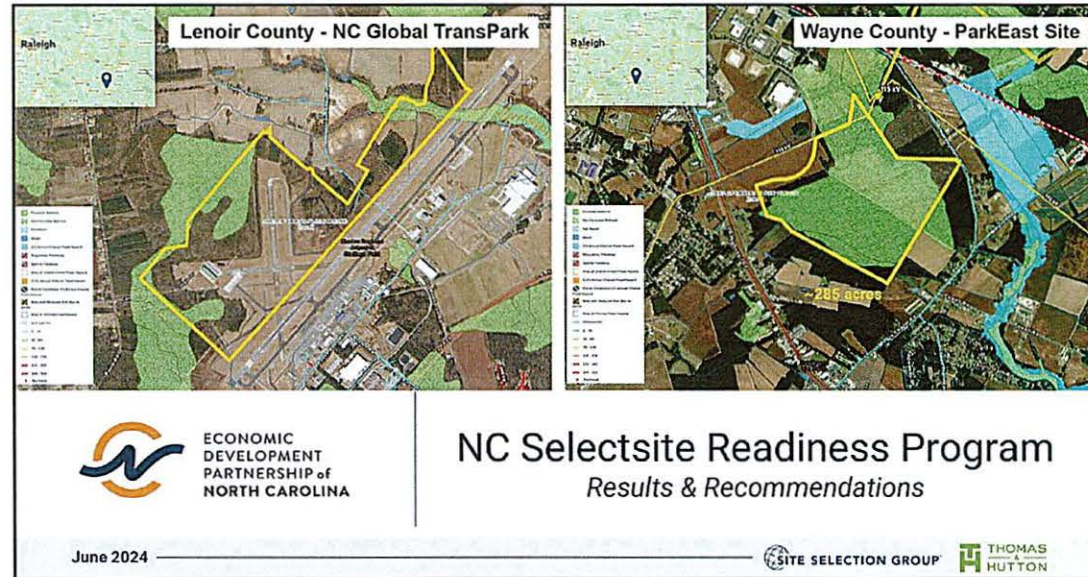
ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



IN THE NEWS

NC SELECTSITE READINESS PROGRAM - TOP 15



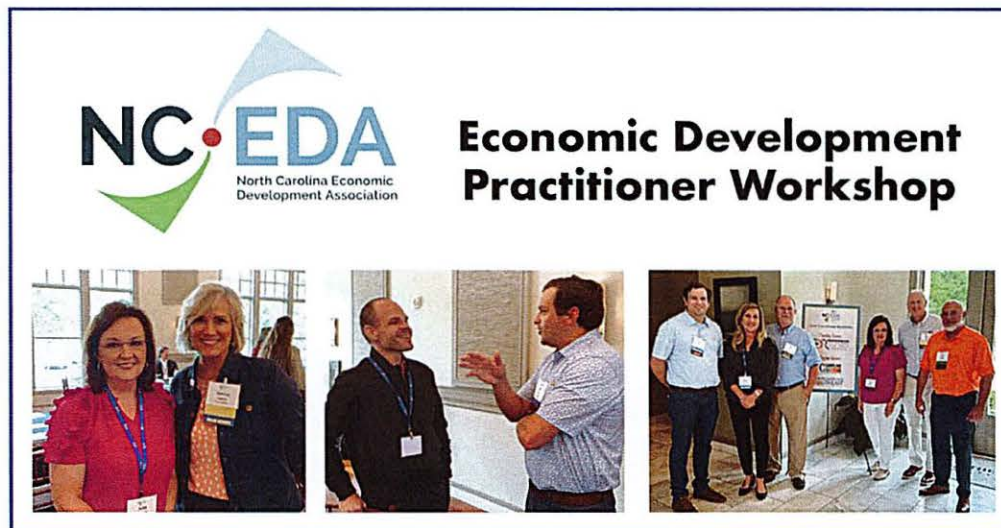


Two EDR Sites Chosen For Selectsite Readiness Program Report

Economic Development Partnership of North Carolina released the North Carolina SelectSite Readiness Report, which lists two EDR sites being able to serve major advanced manufacturing projects.



Missions and Partnerships



North Carolina Economic Development Association Holds First Economic Development Practitioner Workshop

The EDR staff played a pivotal role in the event as EDR was a Gold Sponsor.



Missions and Partnerships



North Carolina Global TransPark Holds Three Weeks of ACE Academy

ACE Academy allows Greene and Lenoir County Middle School students to get up close and personal with aerospace and aviation careers!



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



Coming in 2026

MRO Americas 2026: Celebrating 30 Years of Aviation Excellence

Join Us for Our Landmark 30th Anniversary in Orlando

Mark your calendars for April 21-23, 2026, as MRO Americas celebrates three decades of shaping the aviation maintenance industry. MRO Americas delivers unprecedented opportunities to connect with decision-makers, discover groundbreaking technologies, and gain exclusive insights that will drive your business forward. With 17,000+ attendees, 1000+ exhibitors and 2,000+ airline and lessor buyers, representing 93+ countries, missing MRO Americas means missing the year's most significant aviation maintenance gathering.

- **Unmatched Networking Opportunities:** Connect with the entire aviation aftermarket ecosystem in one location
- **Industry-Leading Content:** Gain actionable insights from our enhanced conference program featuring specialized tracks on consolidation, AI innovation, and workforce development
- **Business Development Accelerator:** Three days of focused meetings with qualified prospects and partners
- **Technology Showcase:** Experience next-generation solutions transforming the MRO landscape
- **Executive Access:** Engage directly with C-suite leaders and decision-makers from airlines, OEMs, and service providers



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



Coming in 2026



The SelectUSA Investment Summit is the **highest profile event in the United States** to facilitate business investment by connecting thousands of investors, companies, economic development organizations (EDOs), and industry experts to make deals happen.

The 2026 SelectUSA Investment Summit returns to National Harbor, Maryland from **May 3 - 6, 2026** to establish new connections and opportunities to grow through investing in the United States.



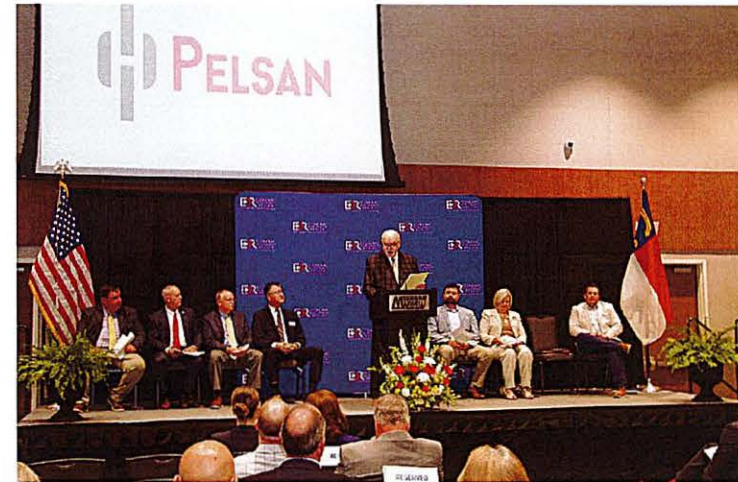
SEDC's Meet the Consultants: #AmericanSouth Site Selection Summit is a premier national event, bringing together Site Selection Consultants and economic development experts. Held annually, this Summit offers a dynamic platform to engage with business leaders, explore emerging trends, and highlight community advantages. In 2024, attendance doubled from the previous year, and the 2025 Summit broke records with 200 more attendees than any prior event. The 2026 Summit is on track to set another all-time high for attendance! Projected attendance: 600 - 750.



Pelsan Tekstil A.S., Inc. Is Coming To Wayne County

The Turkish corporation, will establish its first production facility in the United States within ParkEast Industrial Park in Goldsboro!

[Learn More](#)



Prolec GE Waukesha, Inc. Announces Expansion in Wayne County

Prolec GE Waukesha Inc. is expanding its Goldsboro facility, which is fantastic news for our regional partner, Wayne County, and all of eastern NC!



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



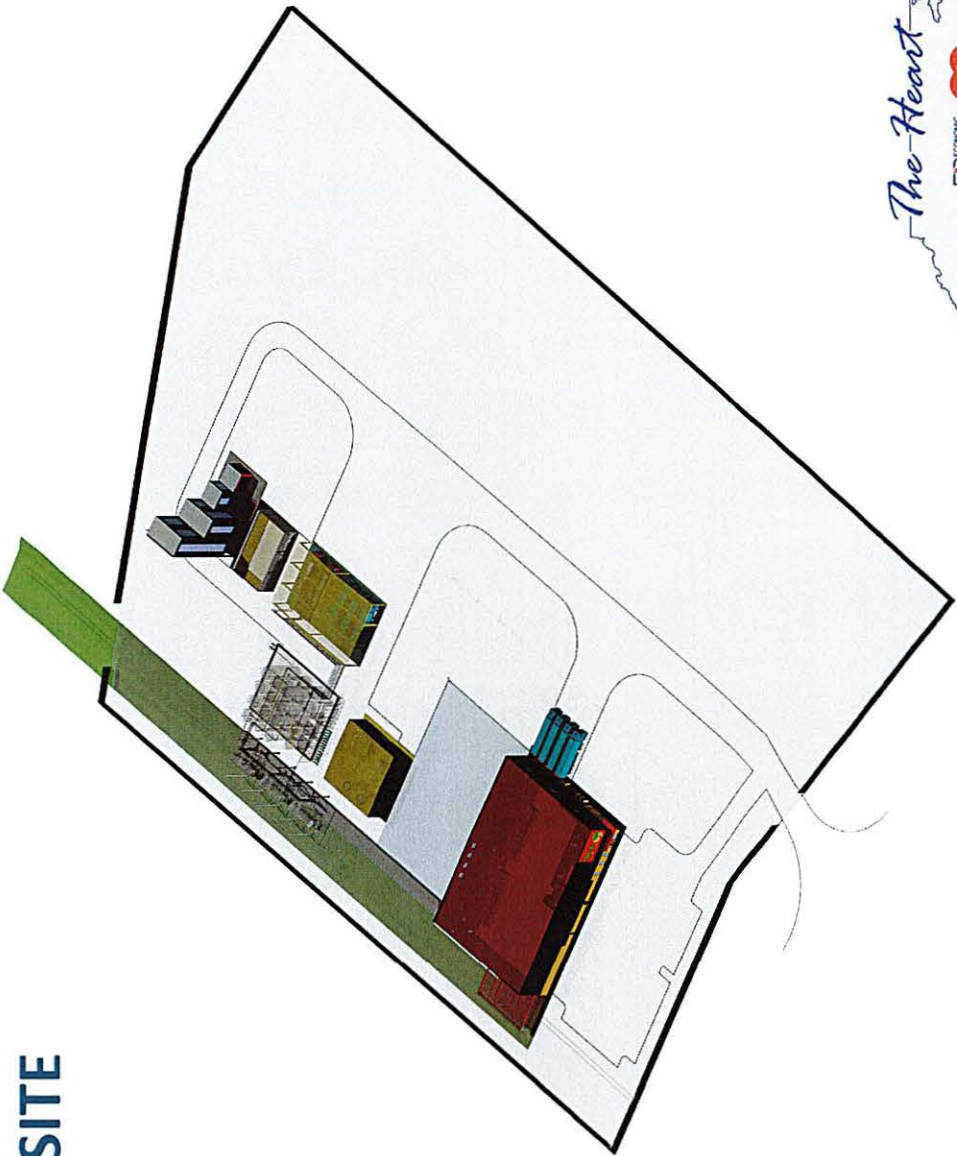
Alianza Team Groundbreaking Event

A groundbreaking was held at the ParkEast Industrial Park in Wayne County, for Alianza Team and its new vegetable lipids, fats, and oils production facility.



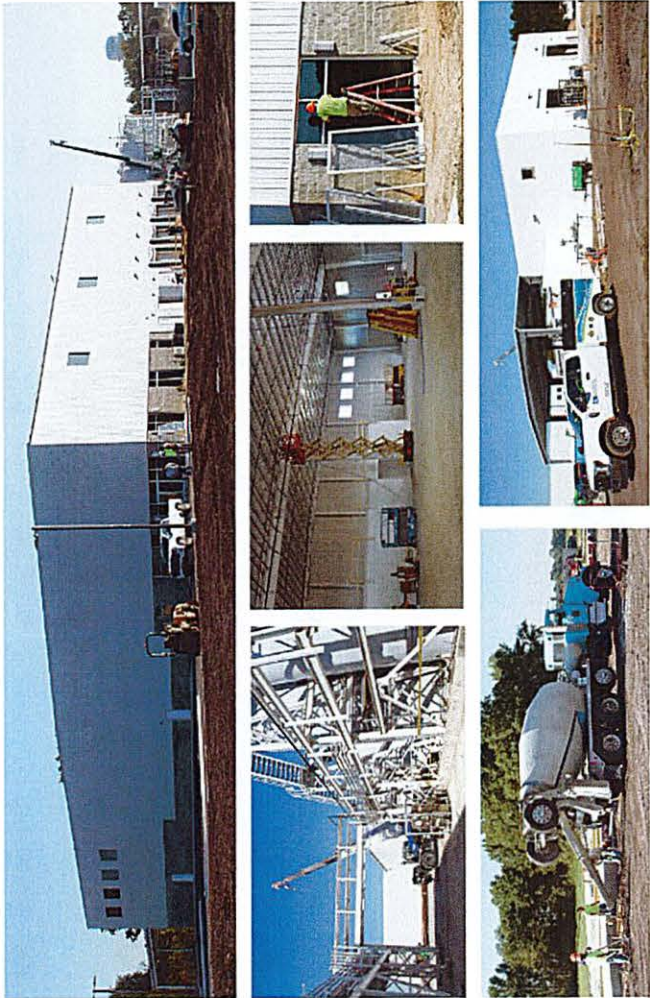
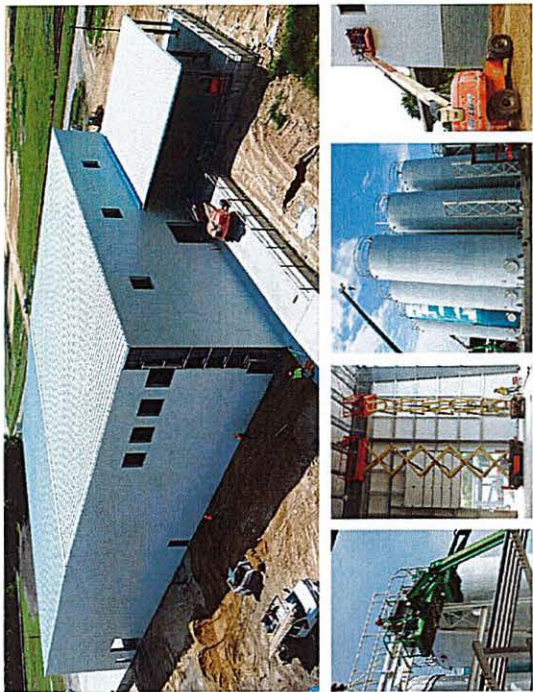
ECONOMIC DEVELOPMENT REGION
Greene, Lenor, Wayne Counties and the Global TransPark

PARKEAST - ALIANZA TEAM SITE



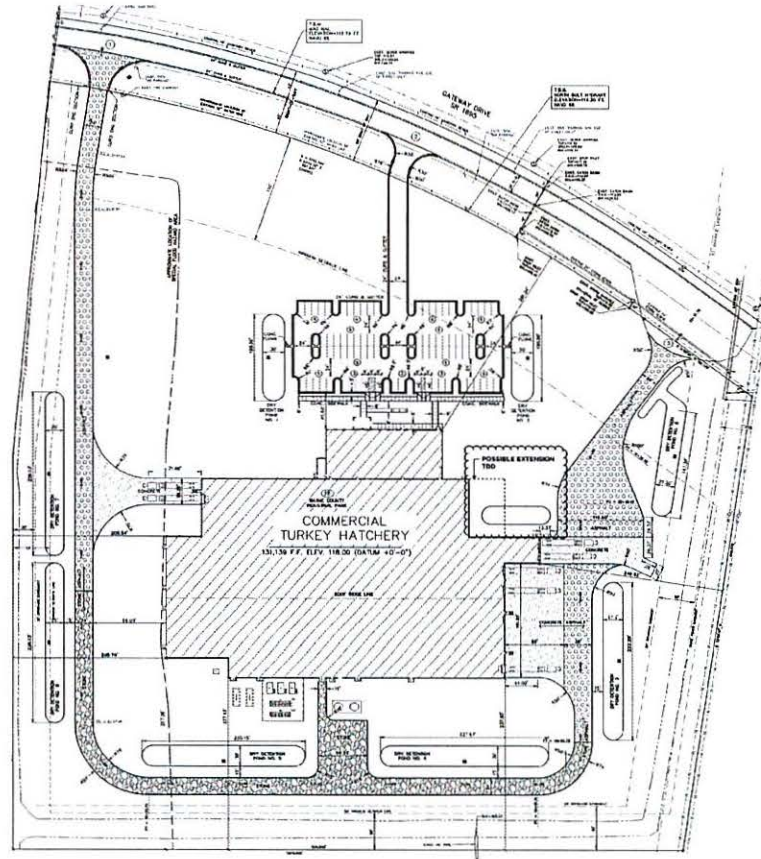


IN THE NEWS



Construction continues on the Alianza Team® Goldsboro facility.

PARKEAST - SELECT GENETICS SITE



PARKEAST - IVEY ROAD



- Road construction is complete
- The two-lane road has a curb and gutter and an adjacent sidewalk.
- Connects Gateway Drive and McLain Street, with Ivey Drive joining at its midpoint
- Provides increased accessibility within the park.



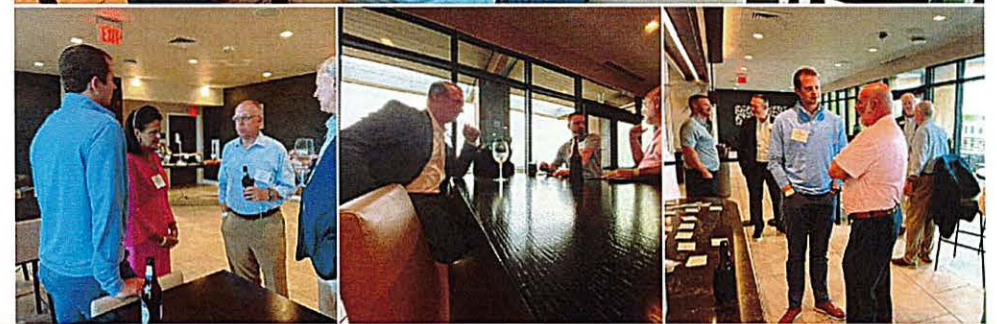
North Carolina's Southeast

September 12 at 5:41PM · 🌐

...

We're excited to connect with Charlotte's leading industrial brokers and site selection consultants about the economic development assets in the NC's Southeast Region! This is an incredible opportunity to network, share insights, and showcase what makes the Southeast region so special for business growth and investment.

From prime industrial sites to unmatched economic opportunities, the Southeast offers a vibrant landscape for success. We look forward to building strong partnerships and showing why our region stands out!



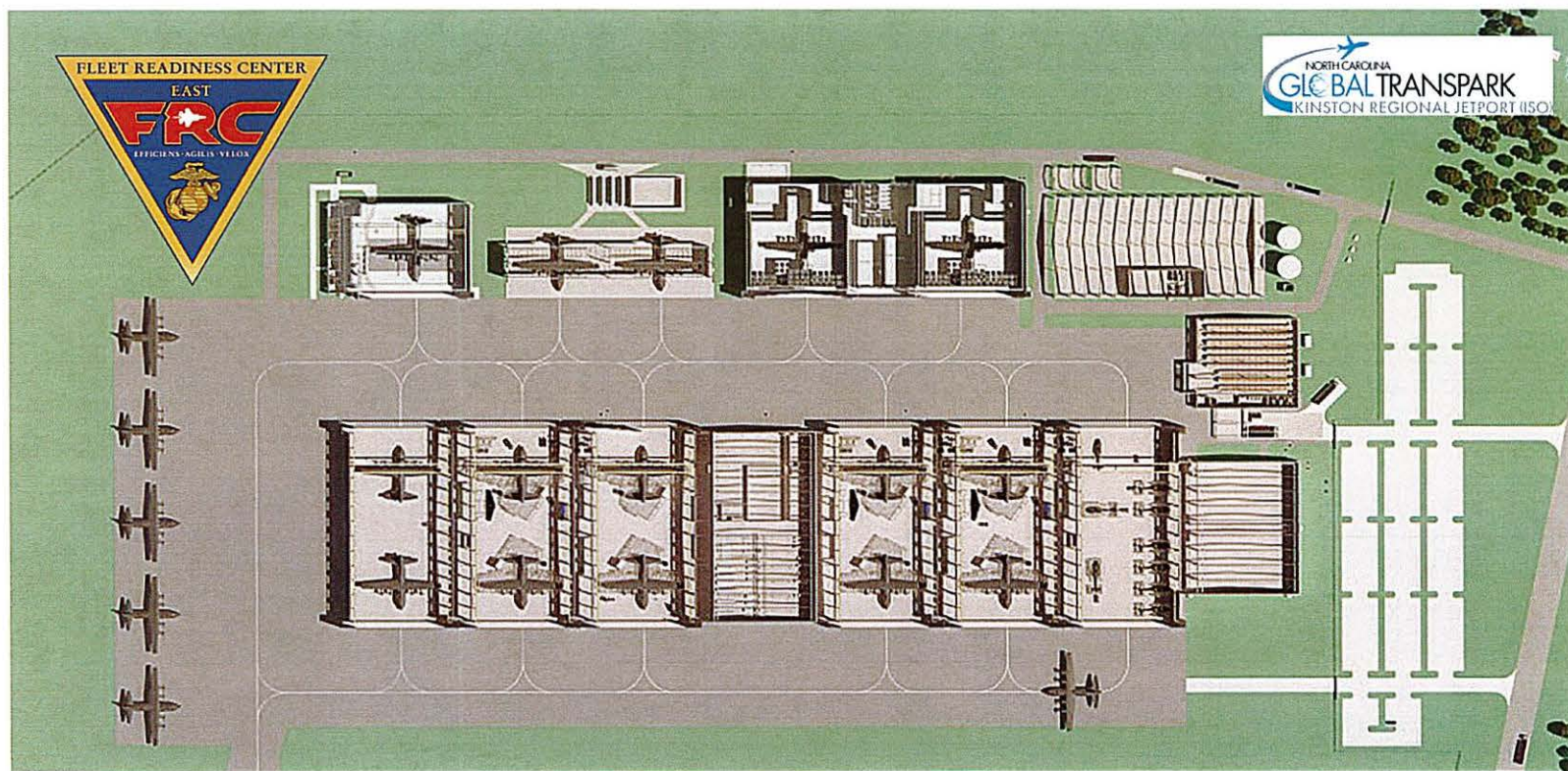
ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



EDR Participates In NC Rural Economic Summit

Trey Cash received the Business North Carolina's Trail Blazers award, and Mark Pope led a panel discussion at a summit designed to engage with business leaders in rural North Carolina.

NC GLOBAL TRANSPARK - FRC EAST C-130 MRO COMPLEX

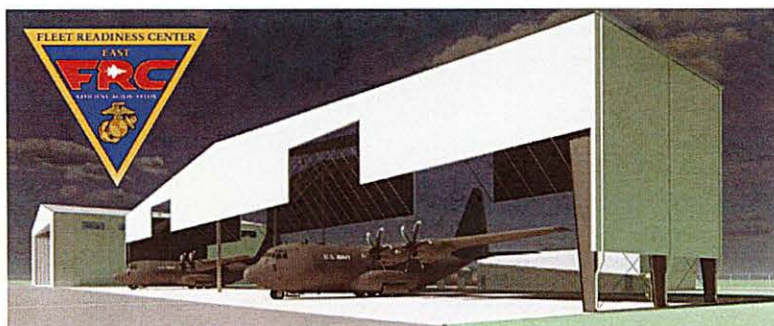


\$6M grant monies from Golden Leaf for flight test hangar





NC Global TransPark Fleet Readiness Center C-130 site



The Barnhill Contracting and TA Loving Company, Joint Venture, continues the momentum of the construction of the C-130 project and its 60-acre site.



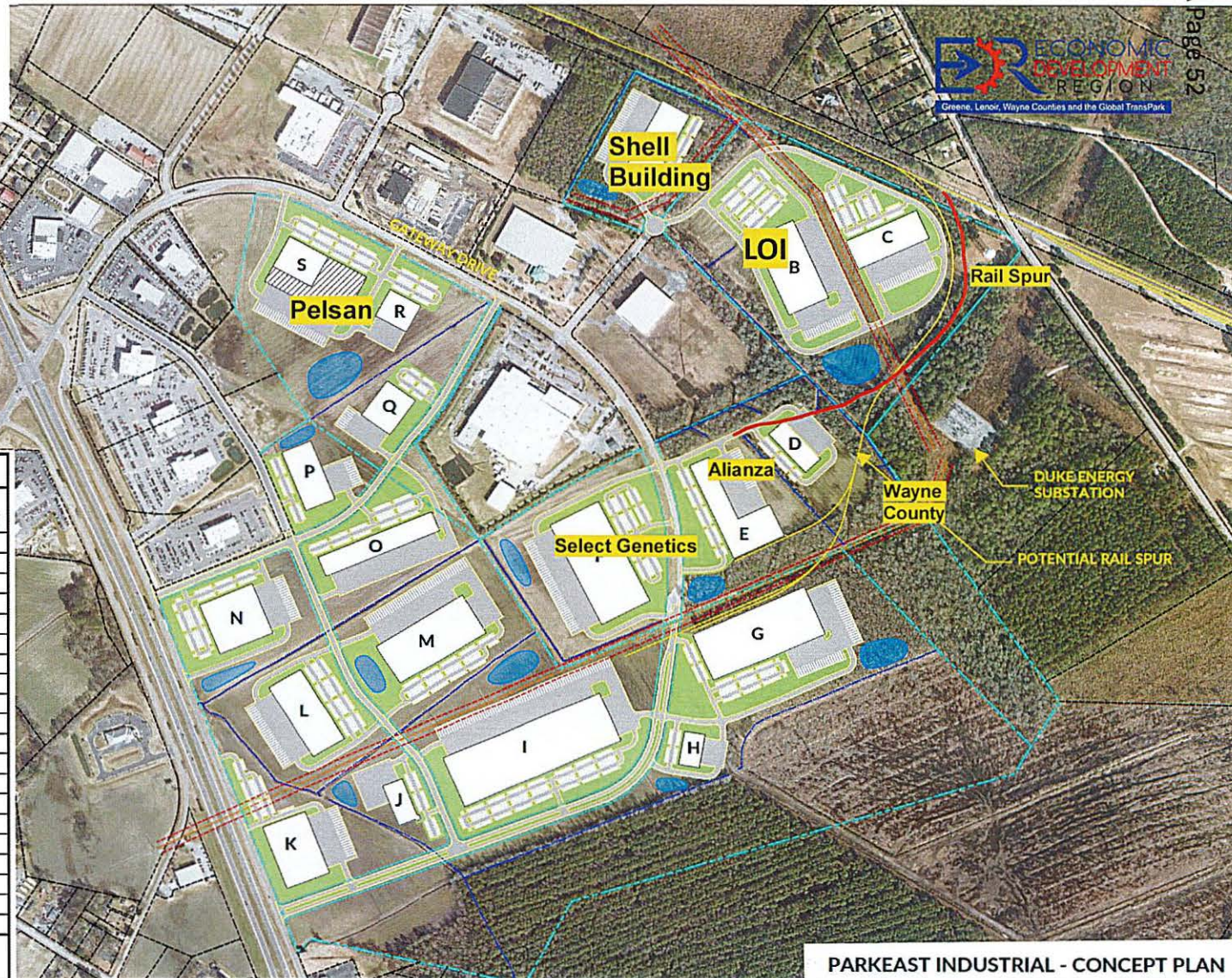
ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



PRODUCT DEVELOPMENT

This pad site is **READY FOR YOUR EXPANDING OR NEW BUSINESS!**
Click the link below for more information and request building plans.





SUMMARY

	BUILDING SQFT	BUILDING DEPTH	BUILDING LENGTH	OFF-DOCK TRUCK	AUTO PARKING	PARKING /1,000 SQFT
A	90,000	180	500	30	96	1.1
B	125,000	250	500	21	214	1.7
C	80,100	180	445	23	185	2.3
D	36,960	120	308	0	60	1.6
E	112,000	120 - 320	600	16	108	1.0
F	201,500	310	650	40	228	1.1
G	210,000	300	700	46	204	1.0
H	24,000	120	200	0	40	1.7
I	302,250	310	975	72	348	1.2
J	30,000	120	250	0	72	2.4
K	100,100	260	385	21	125	1.2
L	100,800	210	480	28	188	1.9
M	150,020	260	577	45	211	1.4
N	100,750	310	325	18	189	1.9
O	84,000	120	700	0	168	2.0
P	66,600	180	370	11	72	1.1
Q	50,000	200	250	9	64	1.3
R	35,100	175.5	200	0	96	2.7
S	50,000	200	250	14	96	1.9
S+	150,000	300	500	30	192	1.3

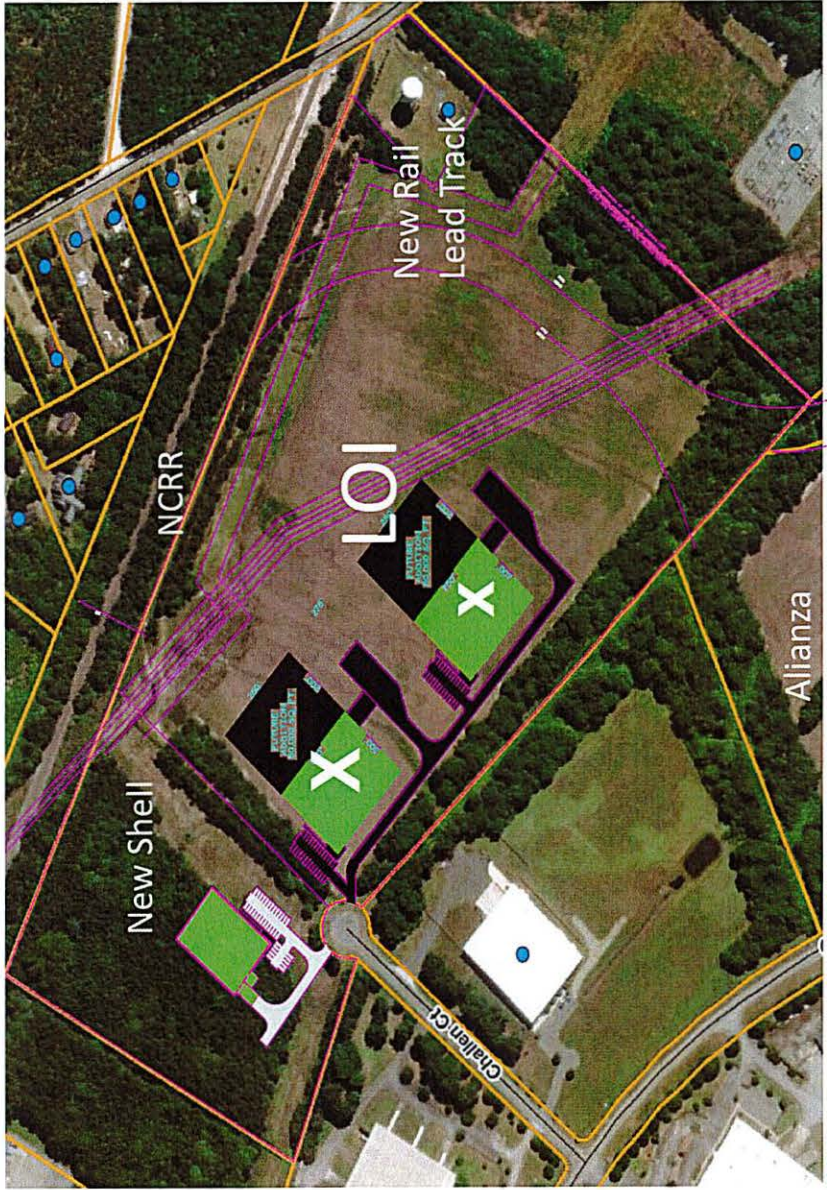
- OFF-DOCK TRUCK SPACES SHOWN AT 15'x55'
- BUILDINGS R & S HAVE EXISTING GRADED PADS

PARKEAST INDUSTRIAL - CONCEPT PLAN





PRODUCT DEVELOPMENT



Wayne
County
Parcel 6 &
7 Park East
Industrial
Park

Park East Lots 6 & 7



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global Triad Park



PRODUCT DEVELOPMENT

Wayne County Parcel 6 Park East Industrial Park



Partnership with Wayne
County and WCDA,
50,000 sf Shell Building



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



Burnette Road 630 Acre Site - Greene County



BURNETTE ROAD SITE - GREENE COUNTY 630-ACRE INDUSTRIAL SITE



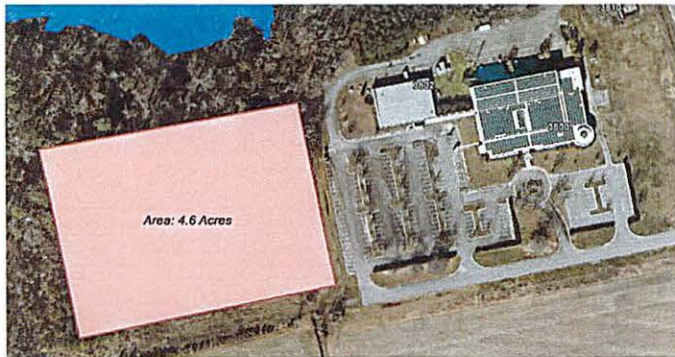
The Greene County site offers up to 630 acres of prime industrial land available under a land option. Strategically located near the Town of Farmville, this property combines extensive infrastructure, connectivity, and workforce access, positioning itself as a leading industrial destination in Eastern NC.



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



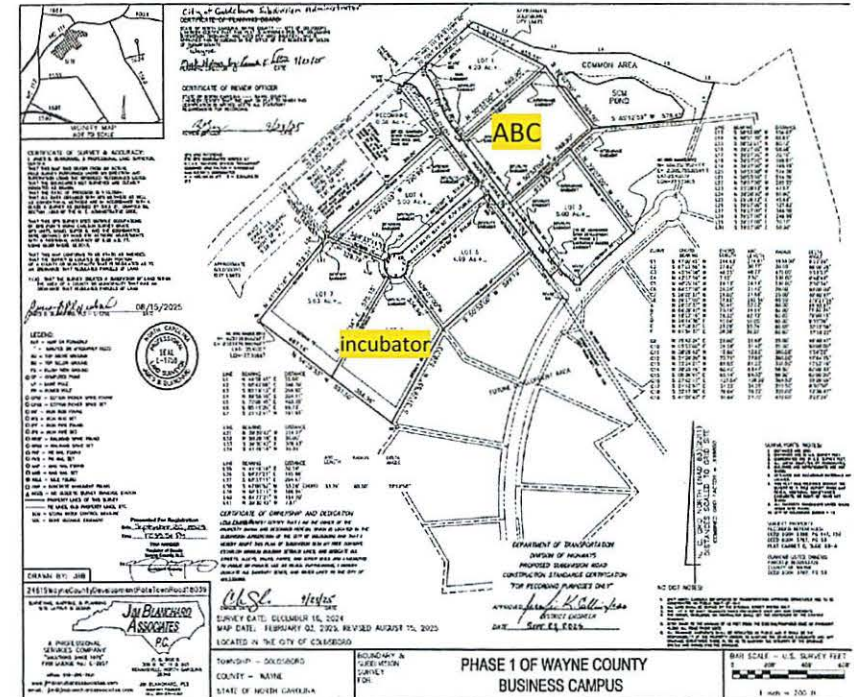
NCSE ISEP Program GTP and Wayne County Business Campus



GTP shell site



Over 100+ acres for development



WCDA Partnership



Wayne County Business Campus A Duke Certified Site Readiness Site Video



WAYNECOUNTY
NORTH CAROLINA



PRODUCT DEVELOPMENT

Fuel Farm Construction - NC Global TransPark



Construction of the three vertical steel tanks is near completion, with next steps including paint and plumbing service lines.



FRC East C130 MRO Complex Construction - NC Global TransPark



Construction is progressing well on this 60 acre site managed by the joint venture of Barnhill Contracting and TA Loving Company.



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



PRODUCT DEVELOPMENT

Terminal Building Transitioning to Office Space - NC Global TransPark



The former airport terminal building is undergoing an exciting transformation to create 9,000 square feet of needed office space.

Construction Begins on Aviation Center for Excellence - NC Global TransPark



Site work has started on Lenoir Community College's new aviation/aerospace workforce training facility.



ECONOMIC DEVELOPMENT REGION
Greene, Lenoir, Wayne Counties and the Global TransPark



EDR Staff and Responsibilities

Mark Pope---President

Responsible for management of all activities for the EDR including recruiting, grants and incentive proposals for all entities, board positions for State entities unless delegated

Trey Cash---Chief Operating Officer

Manage daily operations including human resources, staffing, budgets, compliance and reporting of 501-C3, C6

Gracie Herring--Marketing

Responsible for all social media post for EDR and assists with all entities for information that needs to be driven through the EDR. Deals with publications and marketing budgeted items for EDR.

County Existing Industry Directors:

Julie Graham---Wayne County Existing Industry Director. Manages all existing industry visits for Wayne County and those related companies. Handles information for those industries with Commissioners and County Manager

Lauren Ellis---Greene/Lenoir County existing industry. Manages all existing industry visits for Greene/Lenoir County and those related companies. Handles information for those industries with Commissioners and County Manager



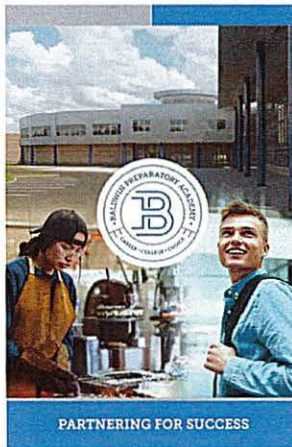
New Opportunities emerges with Airbus Announcement



Every year, more than 600 Baldwin County seniors go directly into the workforce. Baldwin Preparatory Academy was built to shape that into opportunities for our students & employers. And it's already working. Newsels cited this project as one of the motivators behind their recently announced \$2.5 billion investment here.

Education and industry are integrated at Baldwin Prep, with industry partners involved every step of the way—from curriculum planning to the design of industry-specific environments for education and training. As an industry partner, you can build success with us on a big scale—and on a very important personal scale. With your help, we're not just building a better workforce. We're providing each of those individuals with a new level of education, inspiration, and aspiration.

You can help build the success of Baldwin Prep in a number of ways, from on-site speaking engagements and curriculum development to financial sponsorship. Join us in opening new pathways to success. For more information, download our sponsor packet below or contact [Lee Lawson](#) (President & CEO, Baldwin County Economic Development Alliance) or (251) 970-4083.



AIRBUS





Loading up for a New Year





Find more information on the region follow us or contact us at:



North Carolina Global TransPark Economic Development
Region

2780 Jetport Blvd, Kinston, NC , United States

[Unsubscribe](#) [Manage Preferences](#)

Wayne County

Emergency Medical Services

What has occurred?
What are we doing about it?
What to expect in the future?

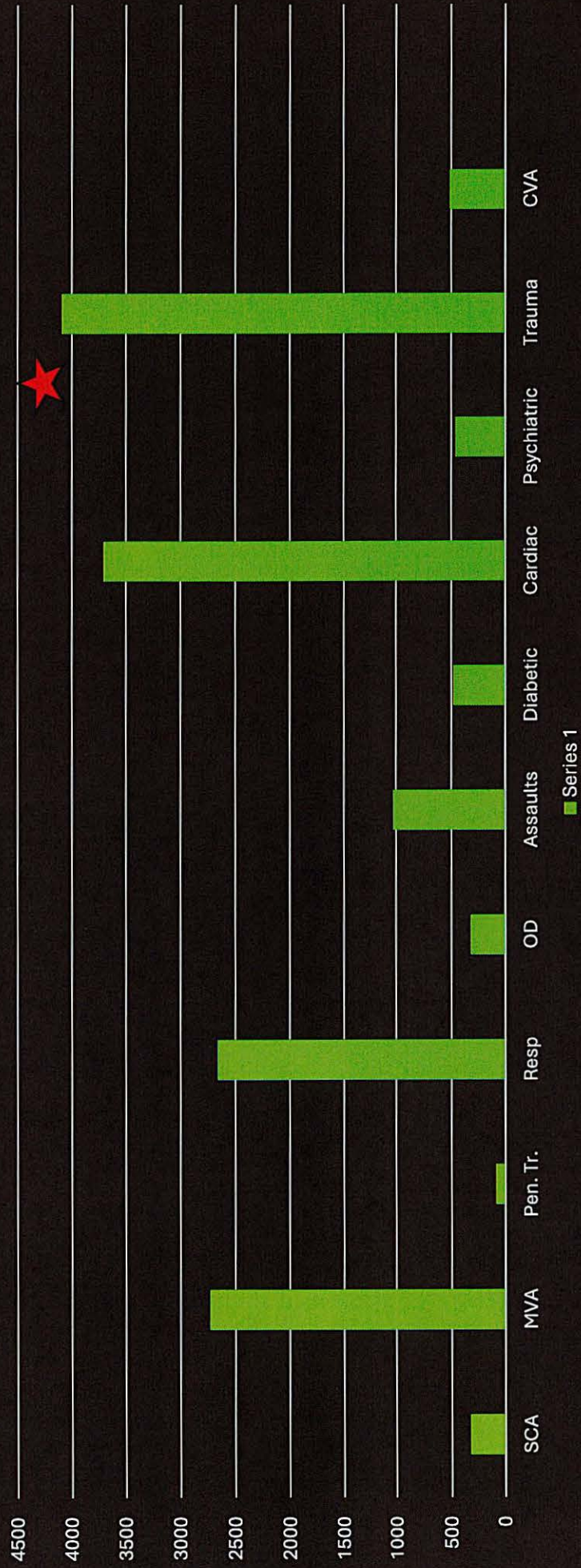
Crisis Leadership & Decision-Making for Elected Officials (MGT-340)

Wayne County Emergency Medical Services

Responded to 23,999 Calls for assistance (2025)
Events 1,125 (2025)

Wayne County EMS

2025





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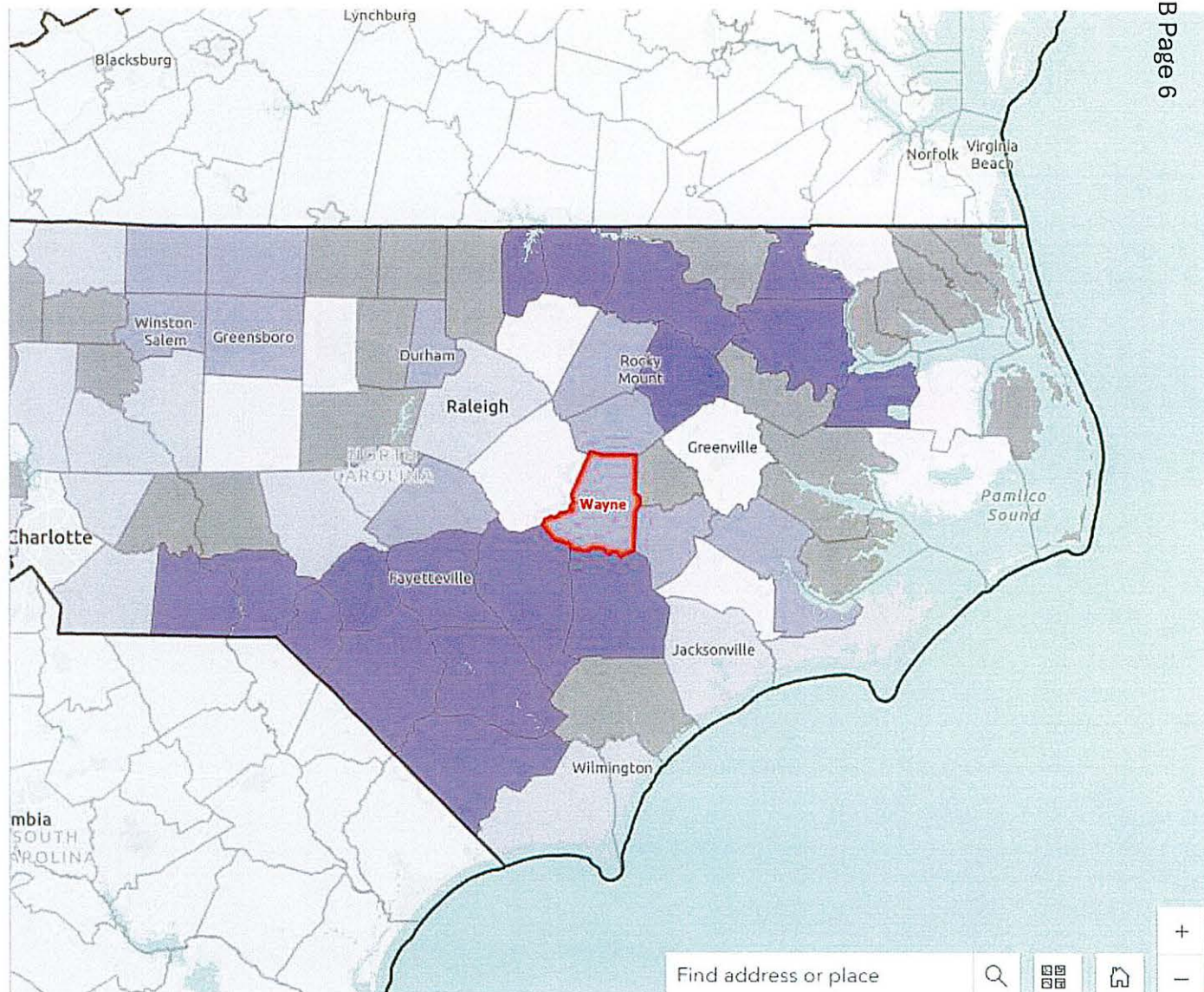
NORTH CAROLINA DATA PORTAL – Community Health Assessment

The North Carolina Data Portal is a new resource where users can access data, maps, and tools to support community health assessments and other public health activities. The NC Data Portal promises to be the primary source of secondary data for most local health departments in North Carolina.

The NC Data Portal offers over 120 indicators in the following categories:

- Demographics
- Economic Stability
- Education
- Employment
- Health Behaviors
- Health Outcomes
- Healthcare/Clinical Care
- Neighborhood and Built Environment
- Physical Environment
- Social Support

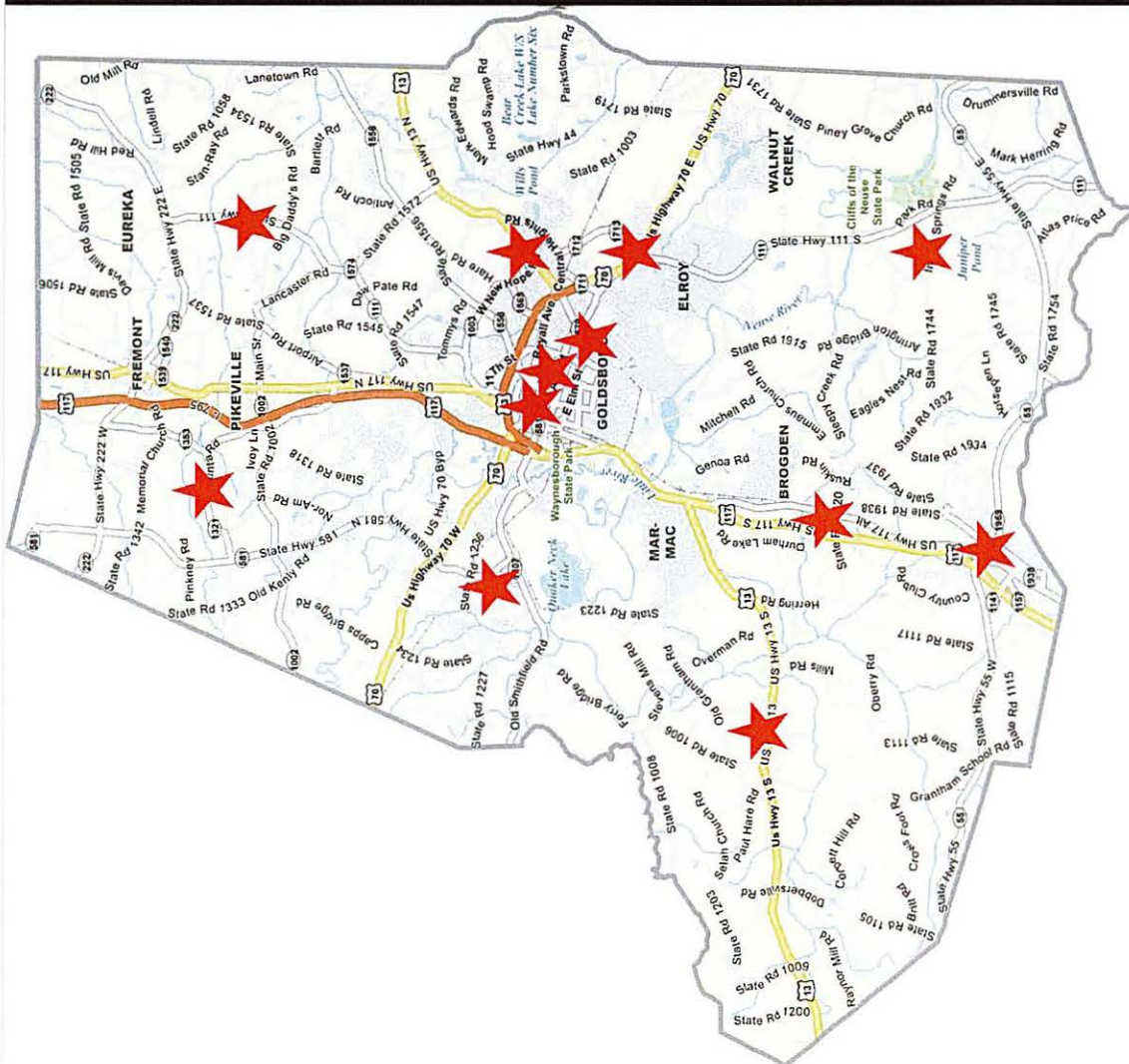
<https://ncdataportal.org/community-health-needs-assessment/>

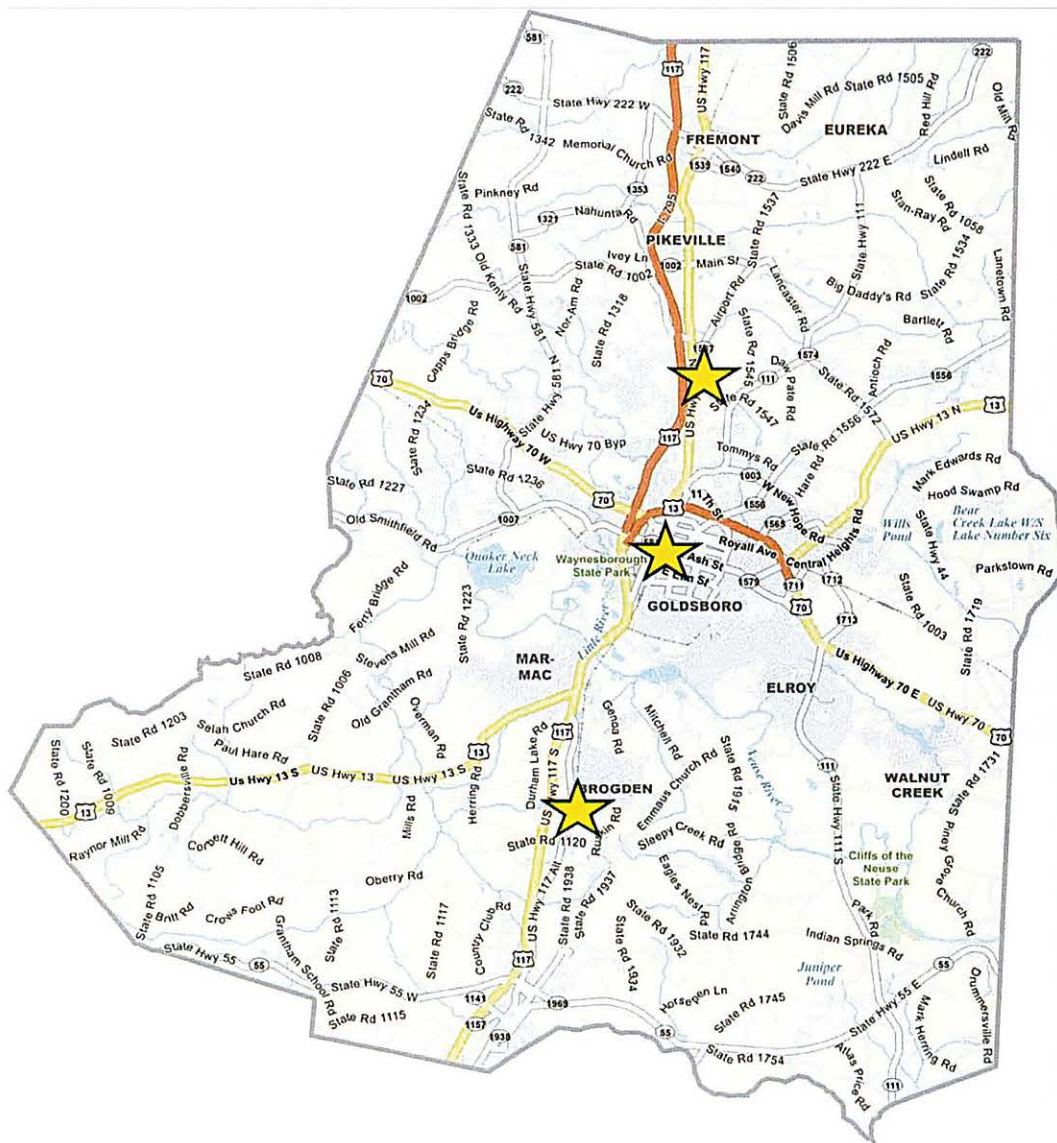


It is our job to take care of
these issues.

Wayne County EMS Stations

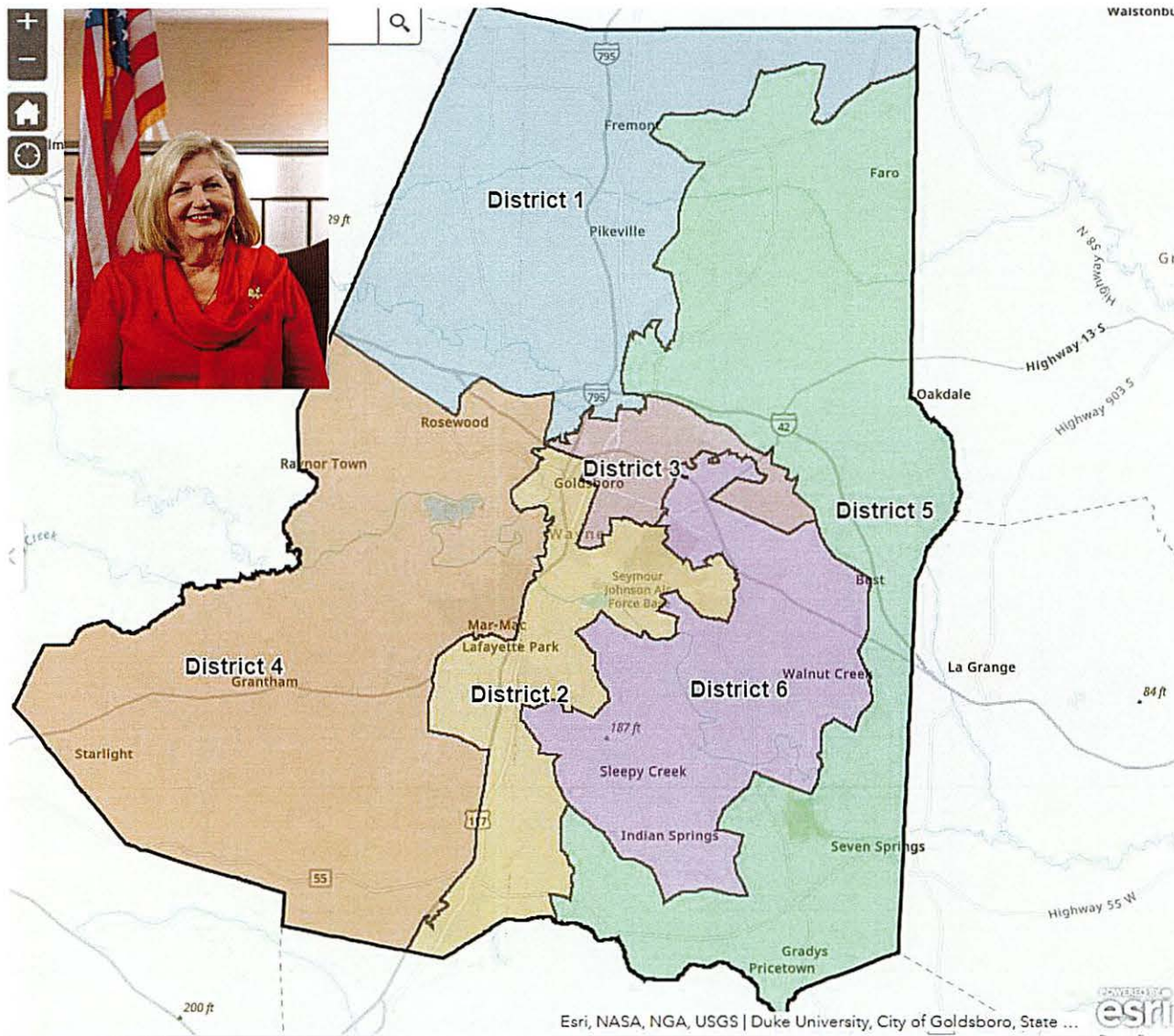
- Station 1
 - 4205 Indian Springs Rd, Seven Springs, NC
- Station 2
 - 884 Rosewood Rd, Goldsboro, NC 27530
- Station 3
 - 3420 US 13 South, Goldsboro, NC 27530
- Station 4
 - 134 N John St, Goldsboro, NC 27530
- Station 5
 - 101 W. New Hope Rd, Goldsboro, NC 27530
- Station 6
 - 615 N. Madison Ave, Goldsboro, NC 27530
- Station 7
 - 1990 Nahunta Rd, Fremont NC
- Station 8
 - 134 O'Berry Rd, Dudley, NC 28333
- Station 9
 - 121 Northeast Church Rd Mount Olive, NC 28365
- Station 10
 - 4682 N. 111 HWY, Pikeville, NC
- Station 11
 - 210 Millers Chapel Road Goldsboro, NC
- Station 12
 - 2510 East Elm St. Goldsboro NC 27534





Wayne County EMS Stations

- 705
 - 134 N John St, Goldsboro, NC 27530
- 706
 - 3212 US-117, Goldsboro, NC 27530
- 707
 - 134 O'Berry Rd, Dudley, NC 28333



District 1

• Commissioner Aycok

• Station 7

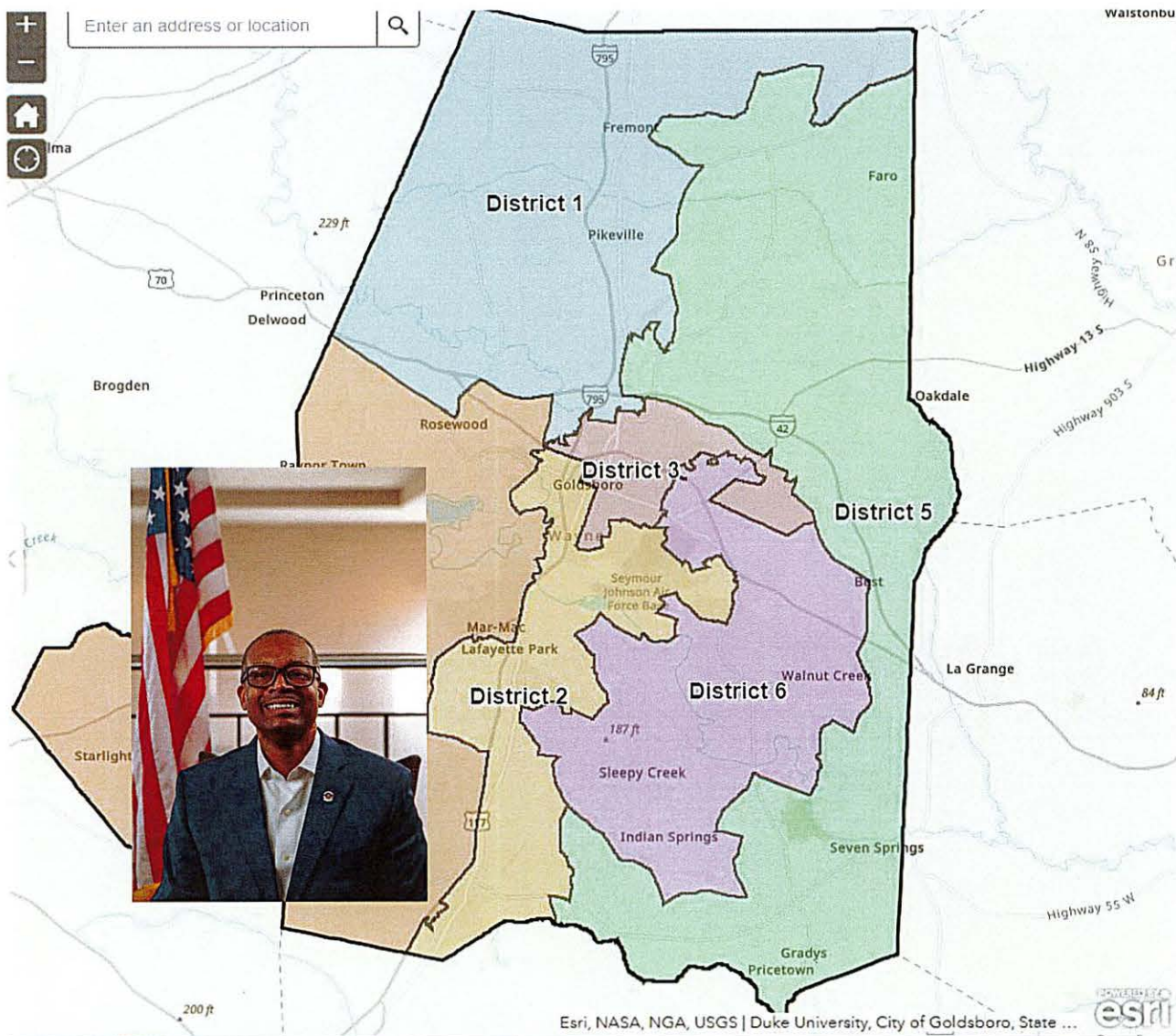
- 1990 Nahunta Rd, Fremont NC
- Activations: 1538
- Average: 08:21
 - Cardiac Arrest: 28
 - Avg.: 07:00

• 706

- Activations: 164
- Average: 07:28

EMS Charts 1.1.2025 – 12.31.2025

Does not include cancellations or no patients found



District 2

• Commissioner Williams

• Station 8

- 134 O'Berry Rd, Dudley, NC 28333
- Activations: 1785
- Average: 07:65
 - Cardiac Arrest: 23
 - Avg.: 07:35

• 707

- 134 O'Berry Rd, Dudley, NC 28333
- Activations: 152
- Average: 07:78

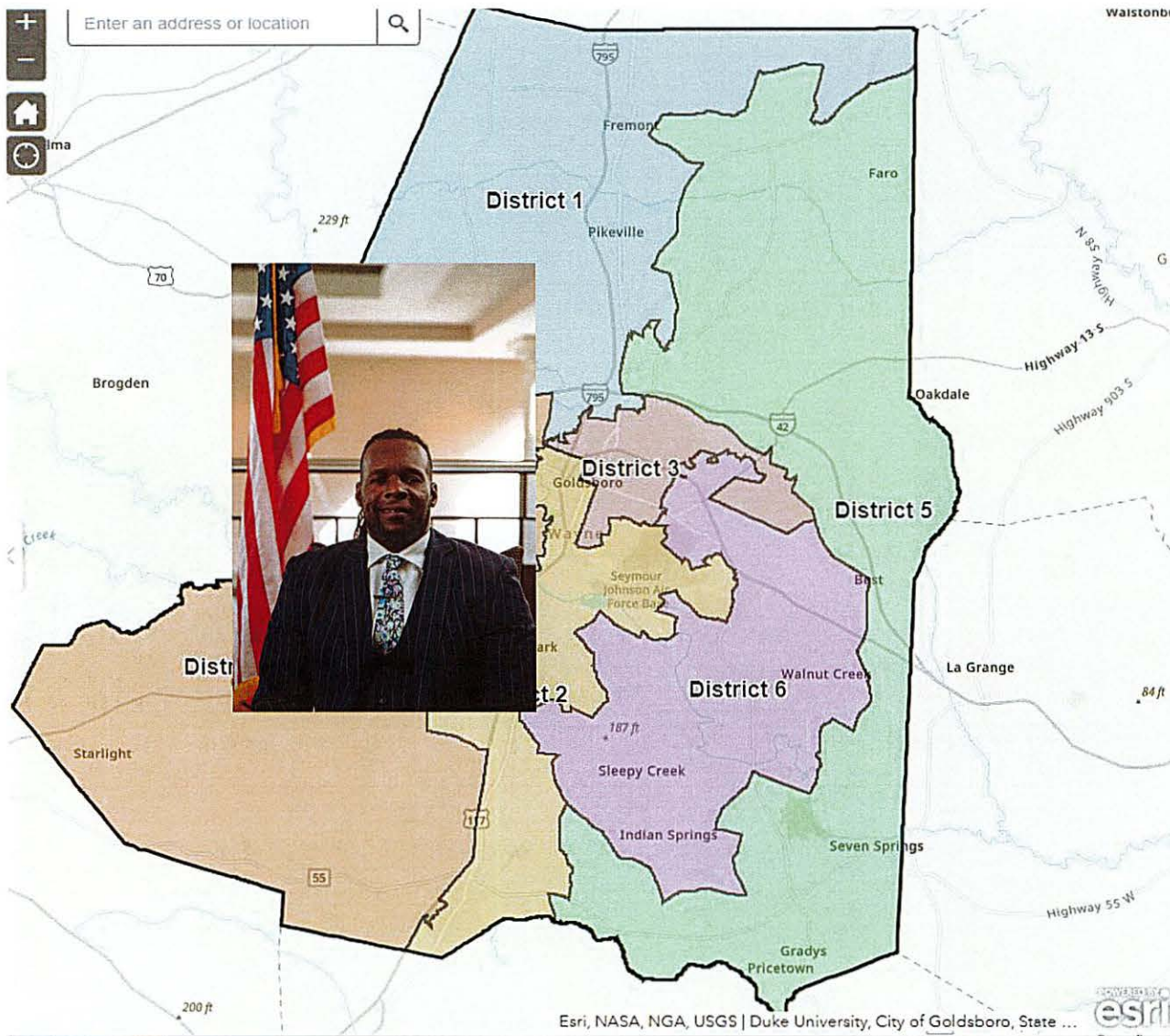
• Station 9

- 121 Northeast Church Rd Mount Olive, NC 28365
- Activations: 1584
- Average: 06:51
 - Cardiac Arrest: 22
 - Avg.: 06:95

• Station 12 *

- 2510 East Elm St. Goldsboro NC 27534

EMS Charts 1.1.2025 – 12.31.2025
Does not include cancellations or no patients found



District 3

• Commissioner Foster

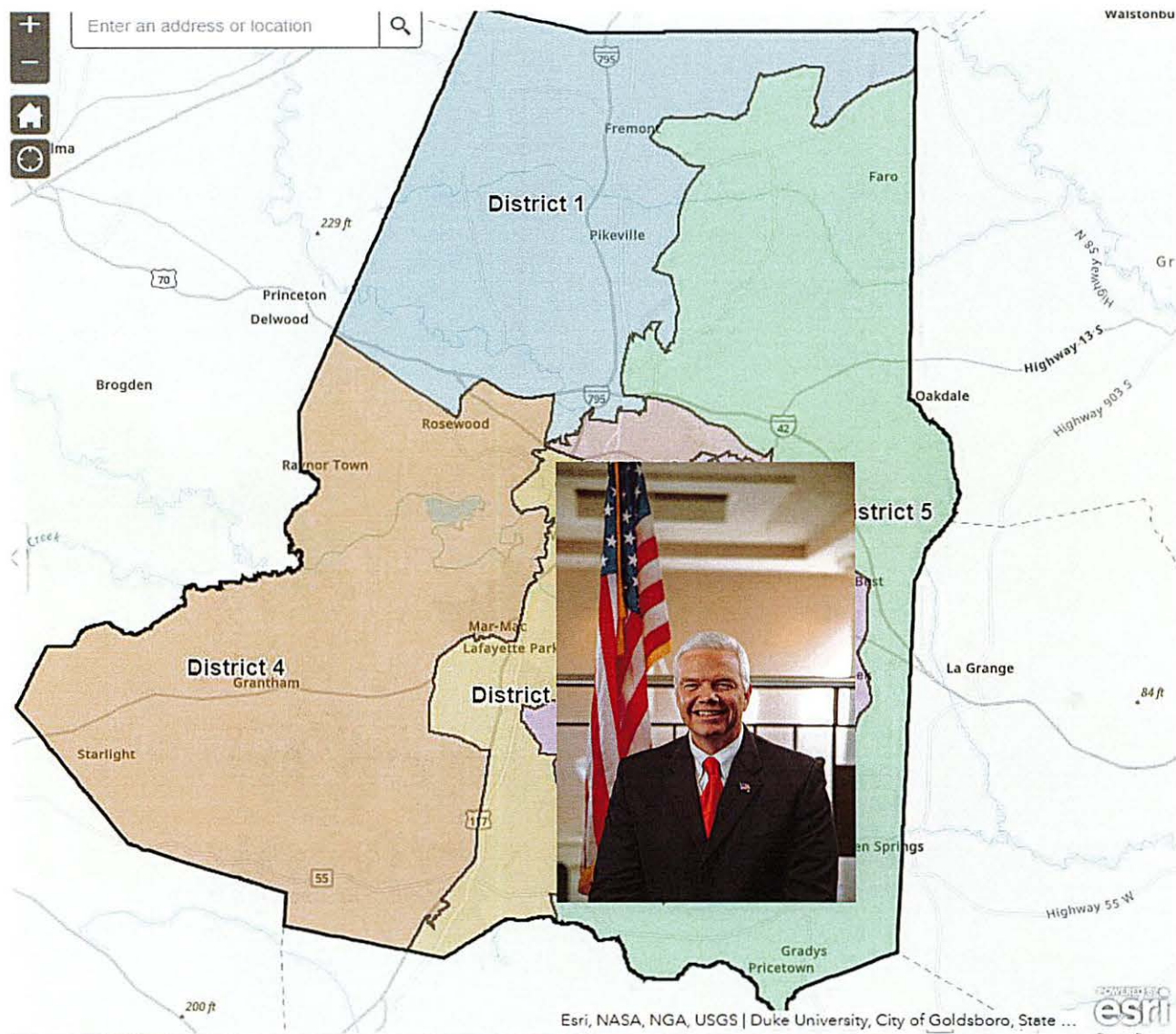
• Station 4

- 134 N John St, Goldsboro, NC 27530
- Activations: 3679
- Average: 05:26
 - Cardiac Arrest: 41
 - Avg.: 04:82

• Station 6

- 615 N. Madison Ave, Goldsboro, NC 27530
- Activations: 4322
- Average: 05:57
 - Cardiac Arrest: 44
 - Avg.: 05:02

EMS Charts 1.1.2025 – 12.31.2025
Does not include cancellations or no patients found



District 4

• Commissioner Harrell

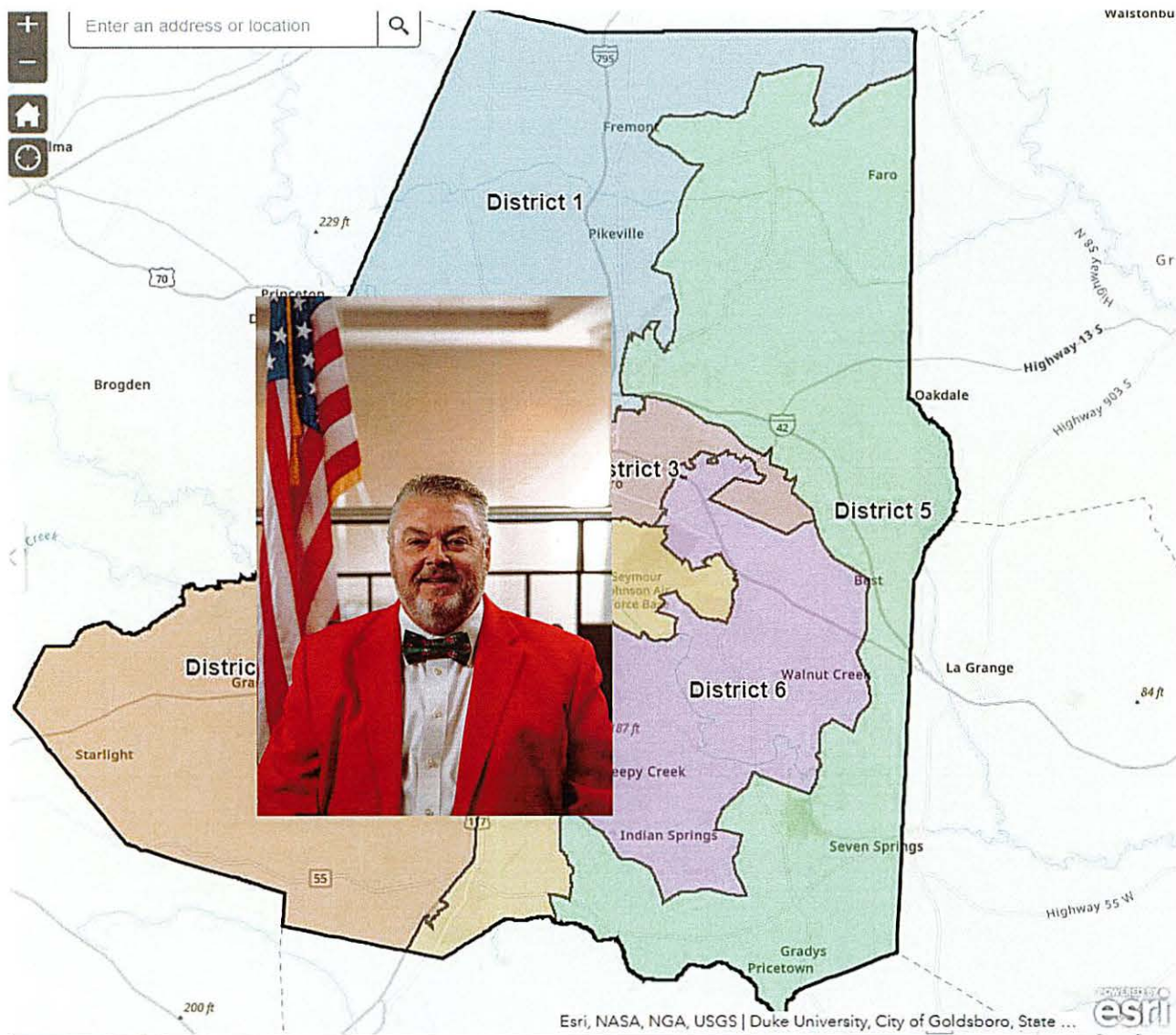
• Station 2

- 884 Rosewood Rd,
Goldsboro, NC 27530
- Activations: 1879
- Average: 07:53
 - Cardiac Arrest: 29
 - Avg.: 08:03

• Station 3

- 3420 US 13 South,
Goldsboro, NC 27530
- Activations: 1130
- Average: 08:89
 - Cardiac Arrest: 13
 - Avg.: 08:00

EMS Charts 1.1.2025 – 12.31.2025
Does not include cancellations or no patients found



District 5

• Commissioner Gurley

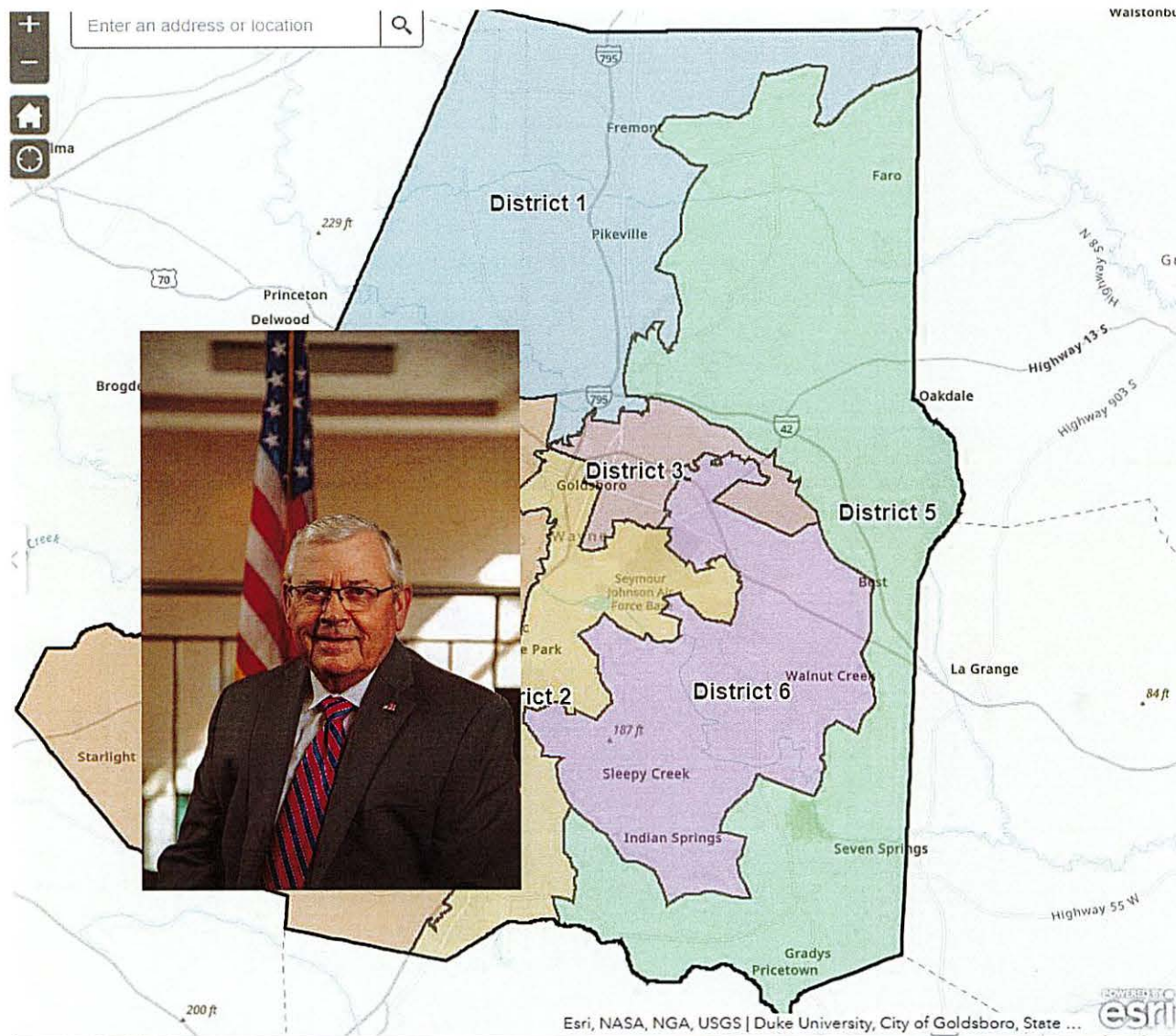
• Station 1

- 4205 Indian Springs Rd, Seven Springs, NC
- Activations: 672
- Average: 07:96
 - Cardiac Arrest: 12
 - Avg.: 09:33

• Station 10

- 4682 N. 111 HWY, Pikeville, NC
- Activations: 1254
- Average: 08:85
 - Cardiac Arrest: 26
 - Avg.: 08:88

EMS Charts 1.1.2025 – 12.31.2025
Does not include cancellations or no patients found



District 6

• Commissioner Daughtery

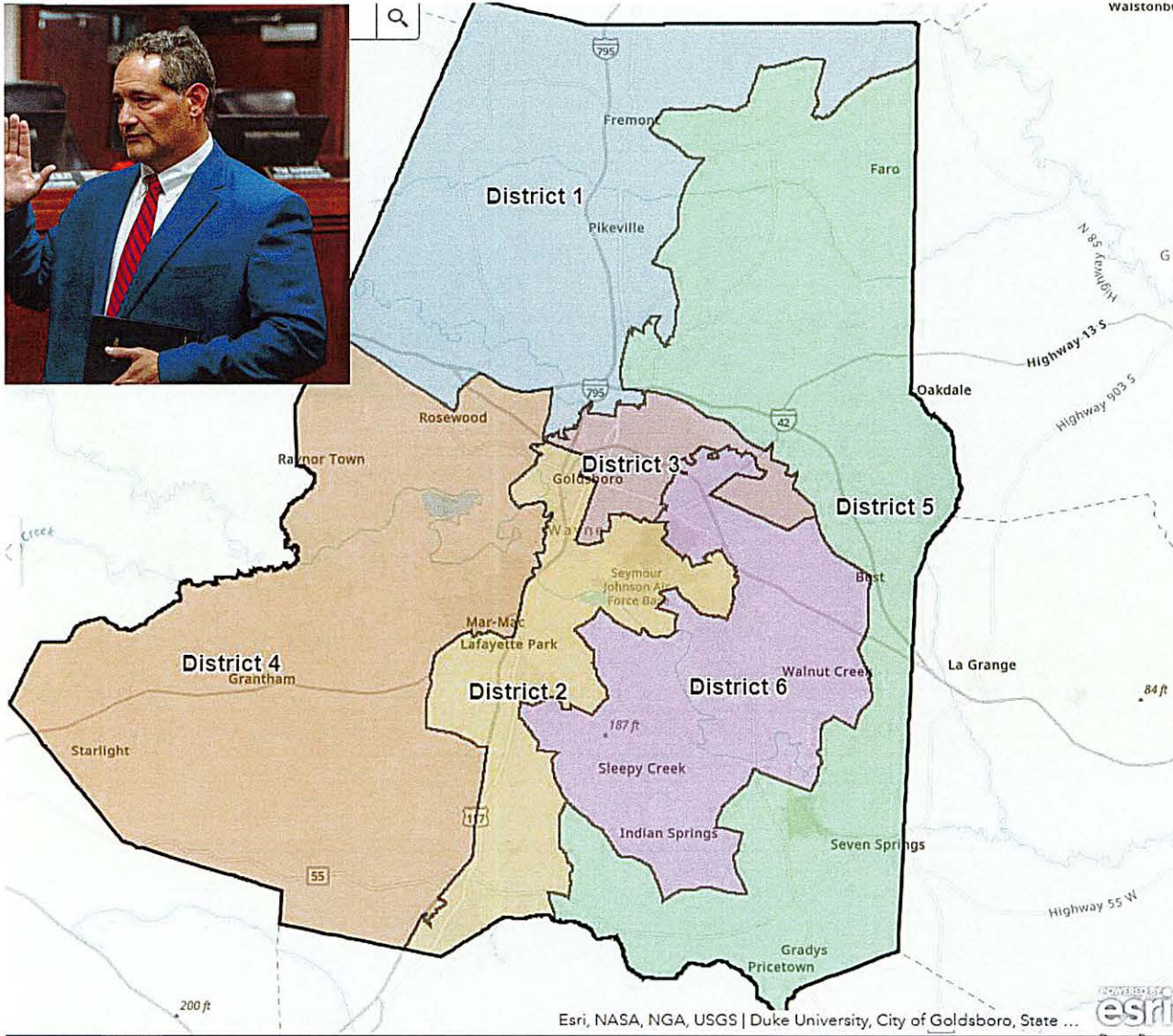
• Station 5

- 101 W. New Hope Rd, Goldsboro, NC 27530
- Activations: 3058
- Average: 06:36
 - Cardiac Arrest: 33
 - Avg.: 06:06

• Station 11

- 210 Millers Chapel Road Goldsboro, NC
- Activations: 1861
- Average: 07:35
 - Cardiac Arrest: 27
 - Avg.: 06:85

EMS Charts 1.1.2025 – 12.31.2025
Does not include cancellations or no patients found



Commissioner At Large

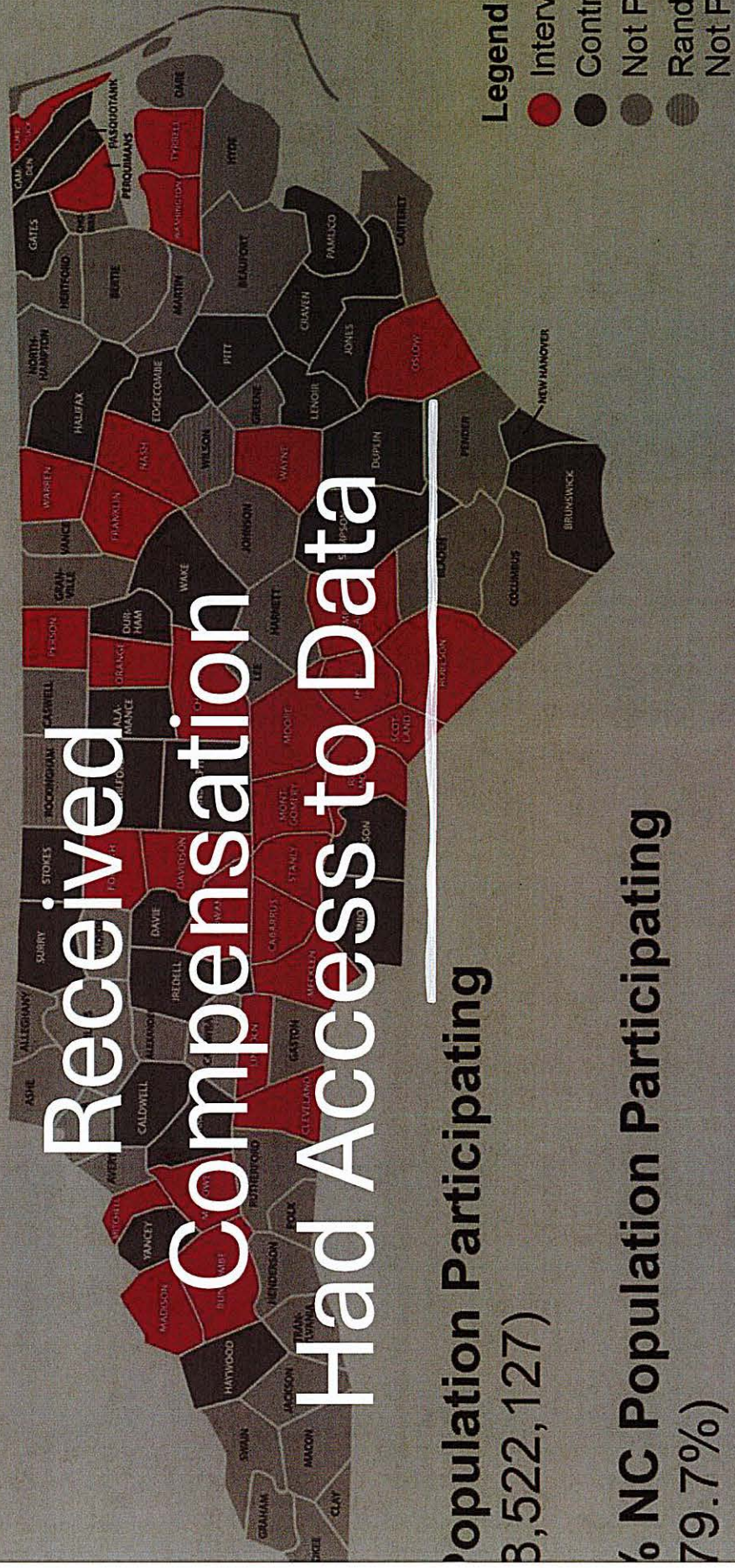
• Commissioner Democko

- Station 1
- Station 2
- Station 3
- Station 4
- Station 5
- Station 6
- Station 7
- Station 8
- Station 9
- Station 10
- Station 11
- Station 12
- 705
- 706
- 707

EMS Charts 1.1.2025 – 12.31.2025
Does not include cancellations or no patients found

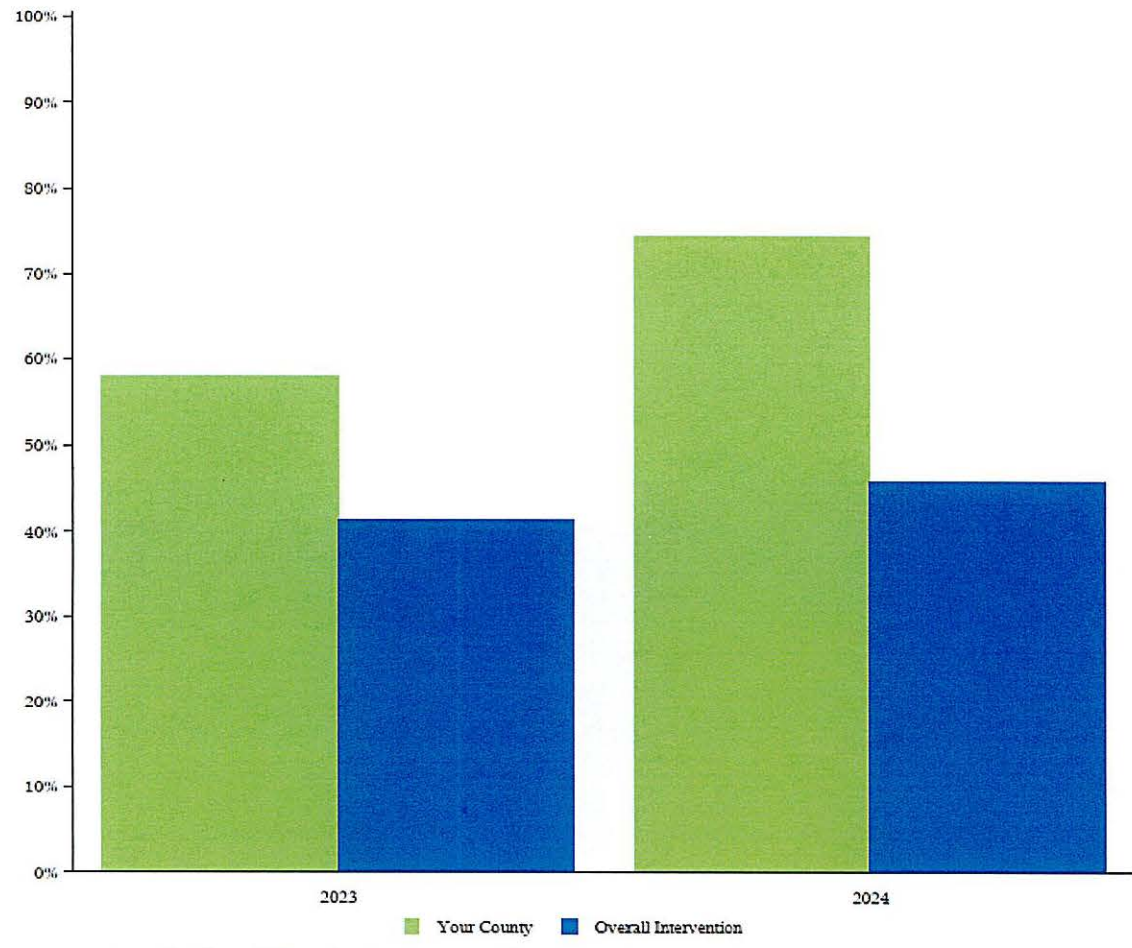
RACE CARS Trial Participation

Received
Compensation
Had Access to Data





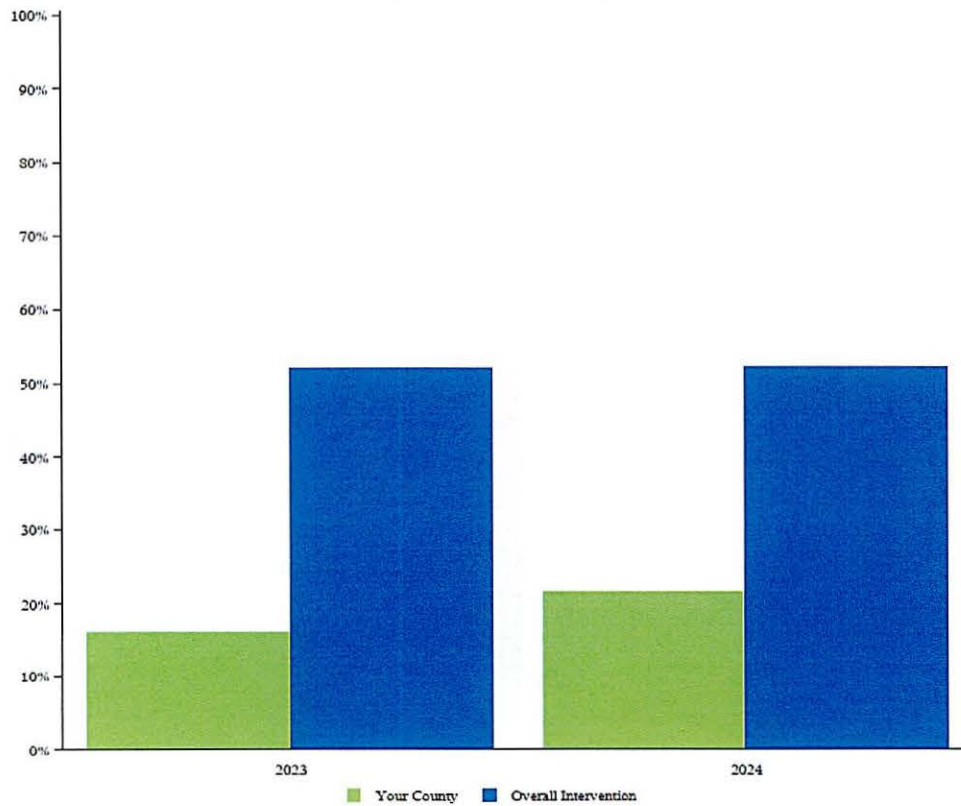
Bystander CPR Rates by Year of Arrest



1-Including full calendar years only



AED applied prior to EMS arrival rates by Year of Arrest



1-Including full calendar years only

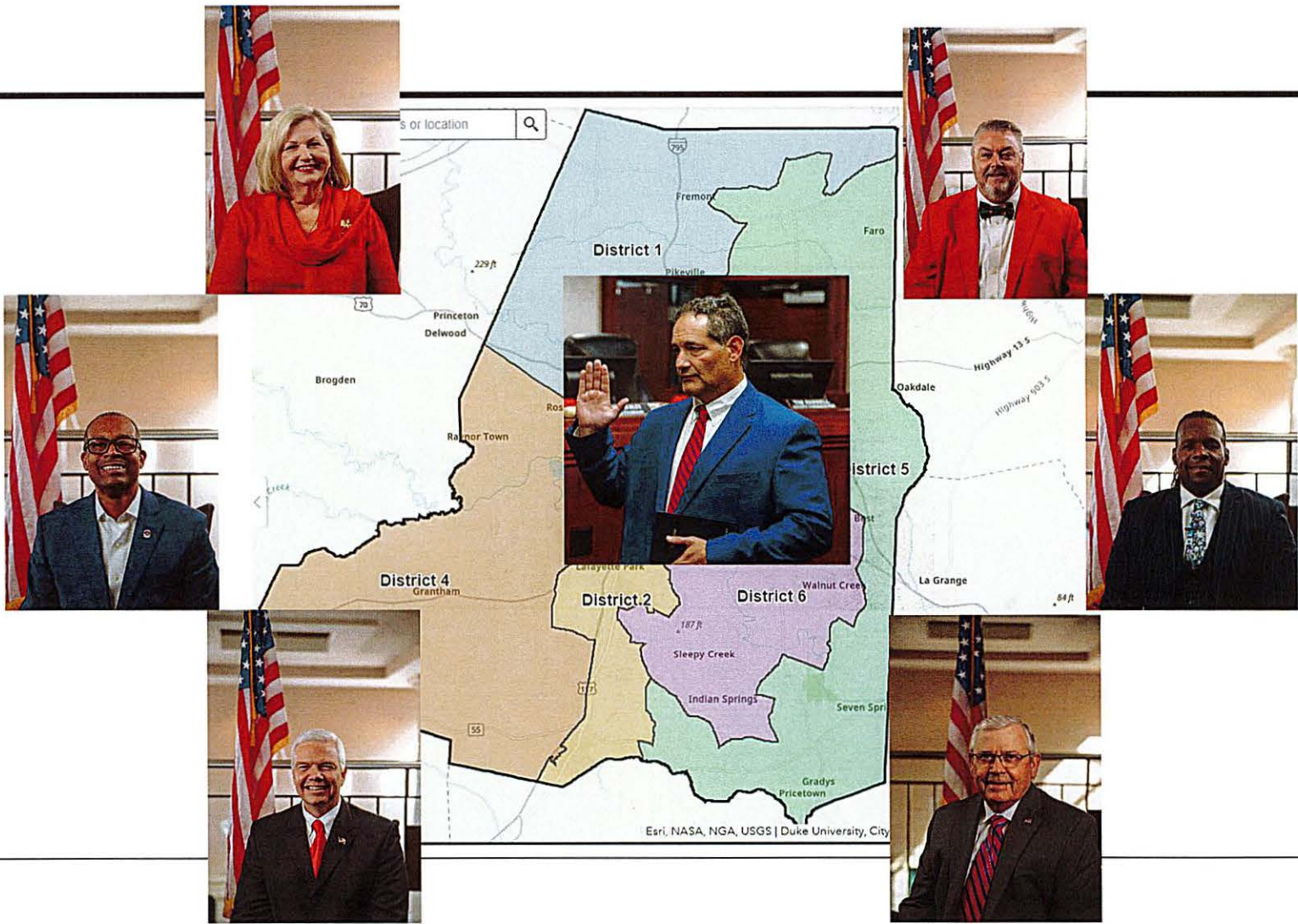
WAYNE COUNTY PUBLIC SAFETY



First Responders

- 20 Deputy Vehicles equipped with AED's
- All 26 Fire Departments in Wayne County get dispatched and respond to Cardiac Arrests.
 - 1 Paid
 - 25 Volunteer







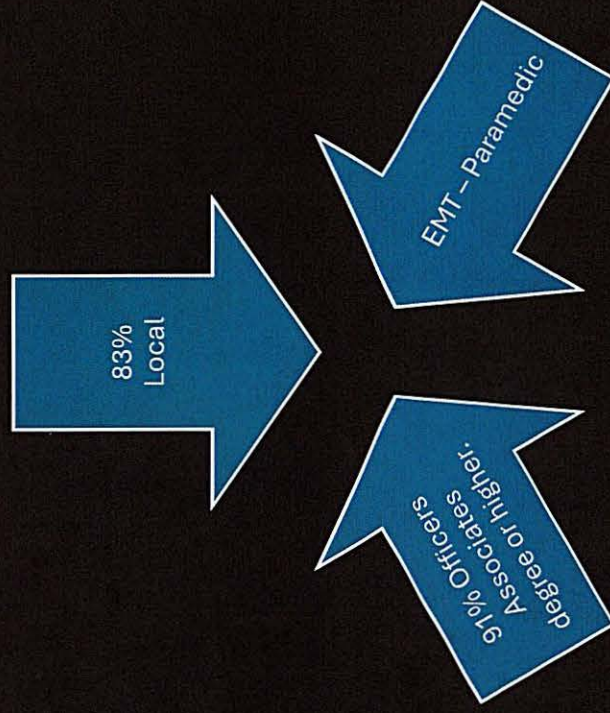
THE TEAM

Wayne County EMS Staff

Team

- 91 Full-time Employees
- 8 Part-time Employees
- 4 Administrators
- 7-Shifts
 - 2 Shift configurations

Team Demographics



10 Units - \$288,389.33
HRSA – 3 Units
ARP – 7 Units



Type III



Type I

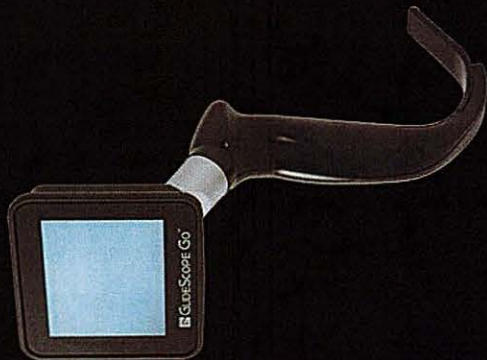
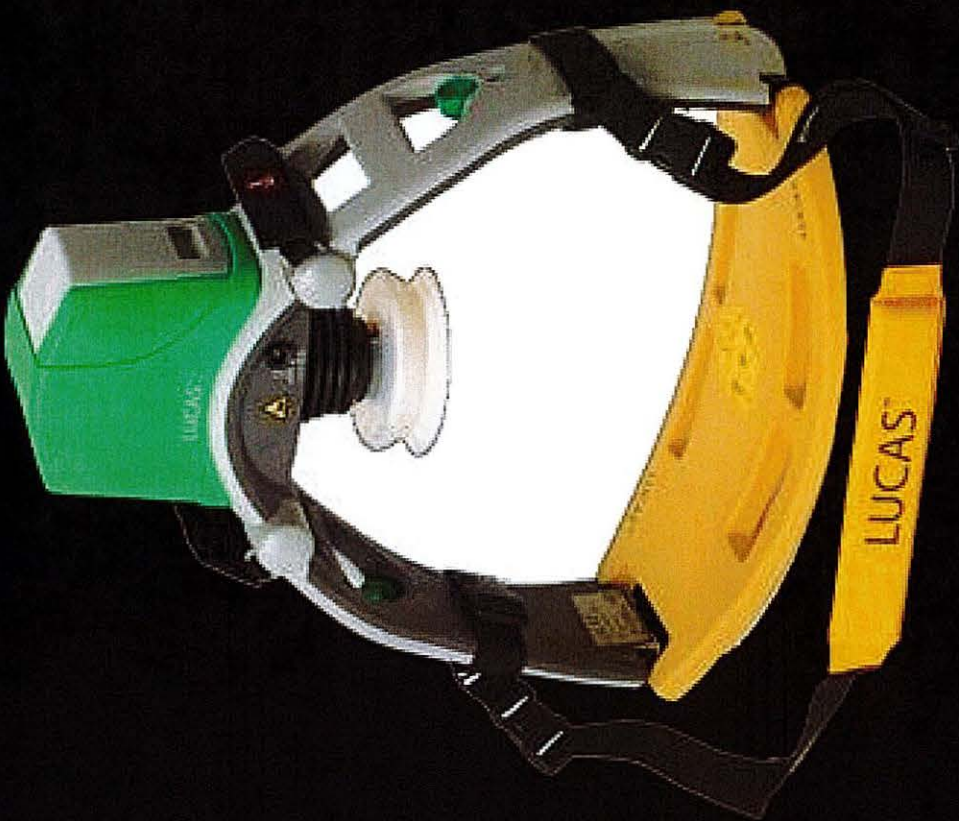
Delivery

- February 2026 – 4
- April 2026 – 1
- July 2026 – 2
- August 2026 - 3



QRV Quick Response Vehicle





Collections

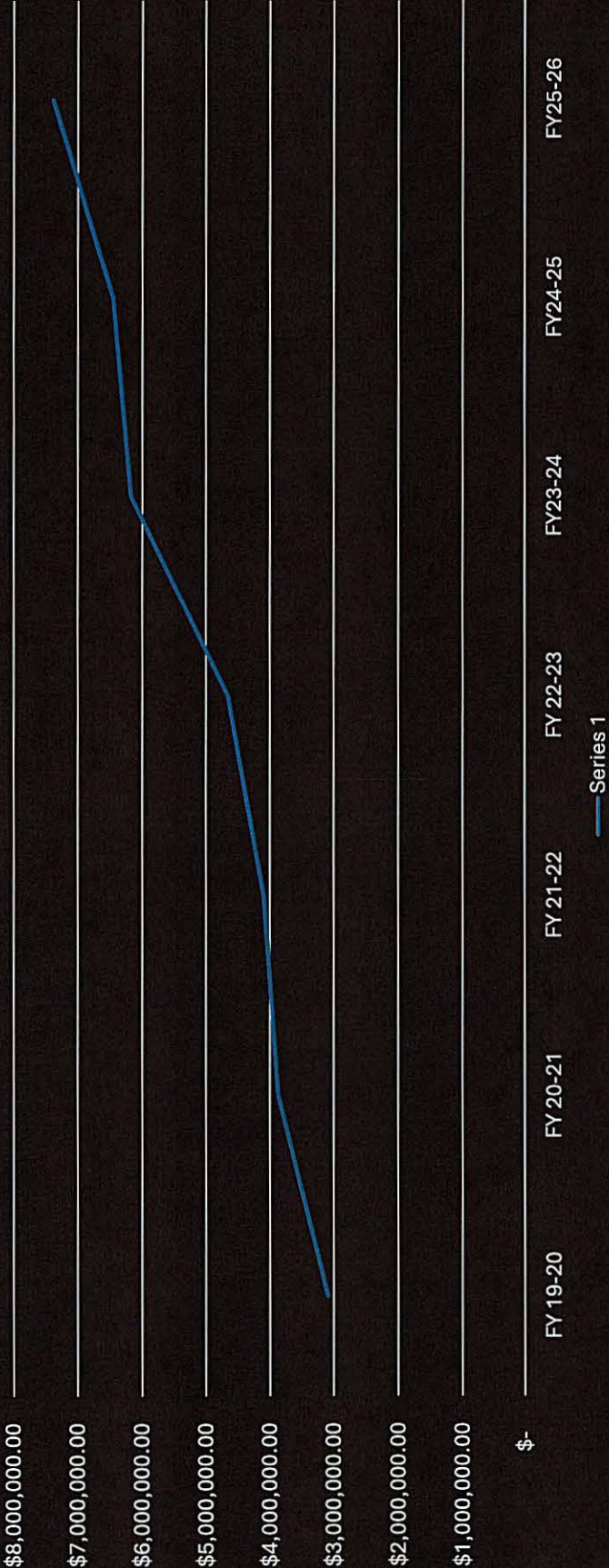


December 7, 2022



Wayne County EMS

Collections



FY 19-20 - \$438.30

FY22-23 - \$693.47

FY24-25 - \$774.90

Payor	Payor
Medicare HMO – Non-Contracted	Blue Cross/Blue Shield - Contracted
Medicaid HMO - Non-Contracted	Medicaid HMO - Contracted
Medicare	Govt Other - Non-Contracted
Self Pay	Medicaid
Private Insurance - Non-Contracted	TriCare

Balance

Minimize the amount that the county subsidizes the EMS division
while not bankrupting out citizens

FY 2026 Revenue Optimization Strategy

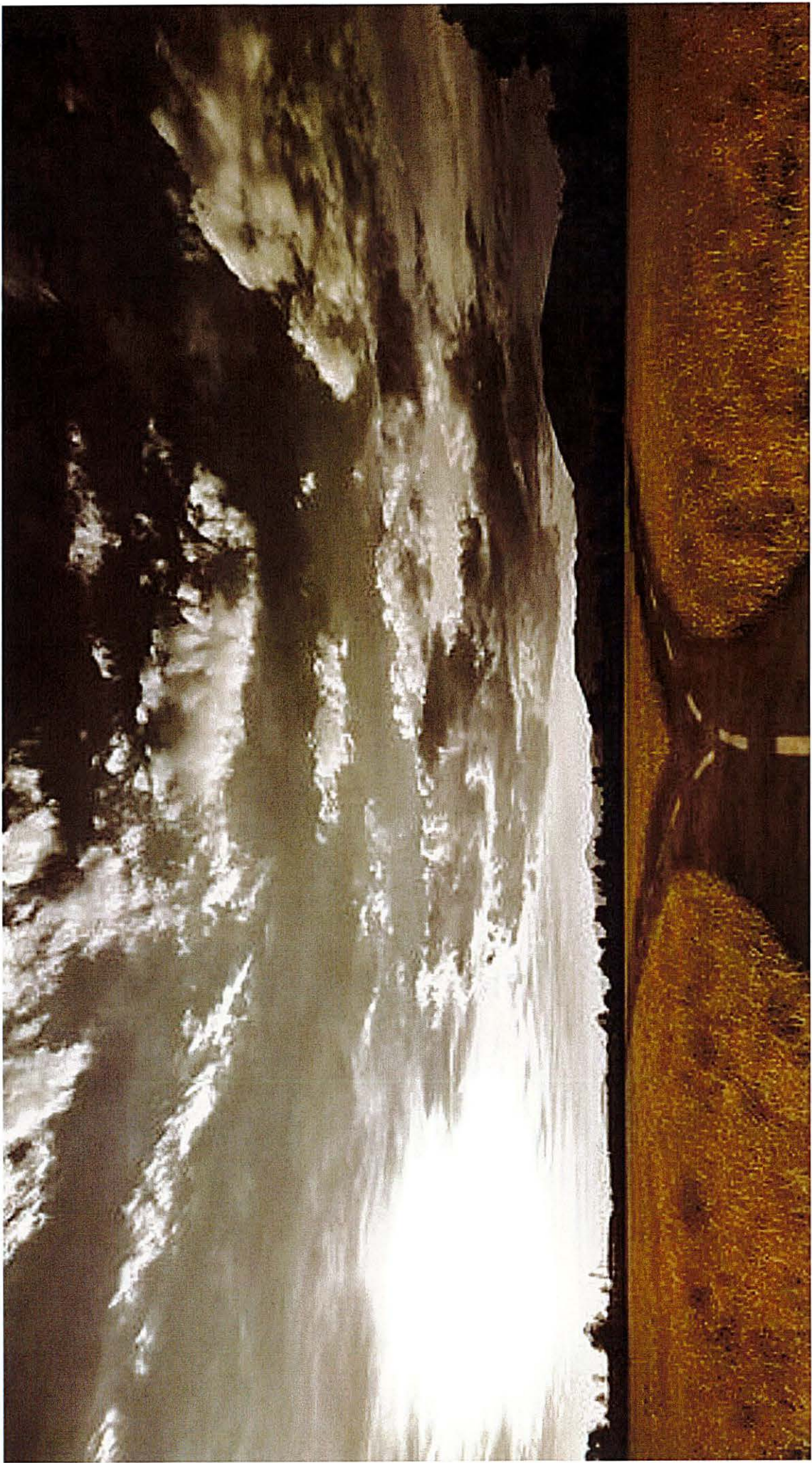
The following outline summarizes the strategic transition to an improved Total Revenue Capture model. This outline prioritizes the technical integrity of every data point to ensure that all services rendered are successfully converted into billable claims.

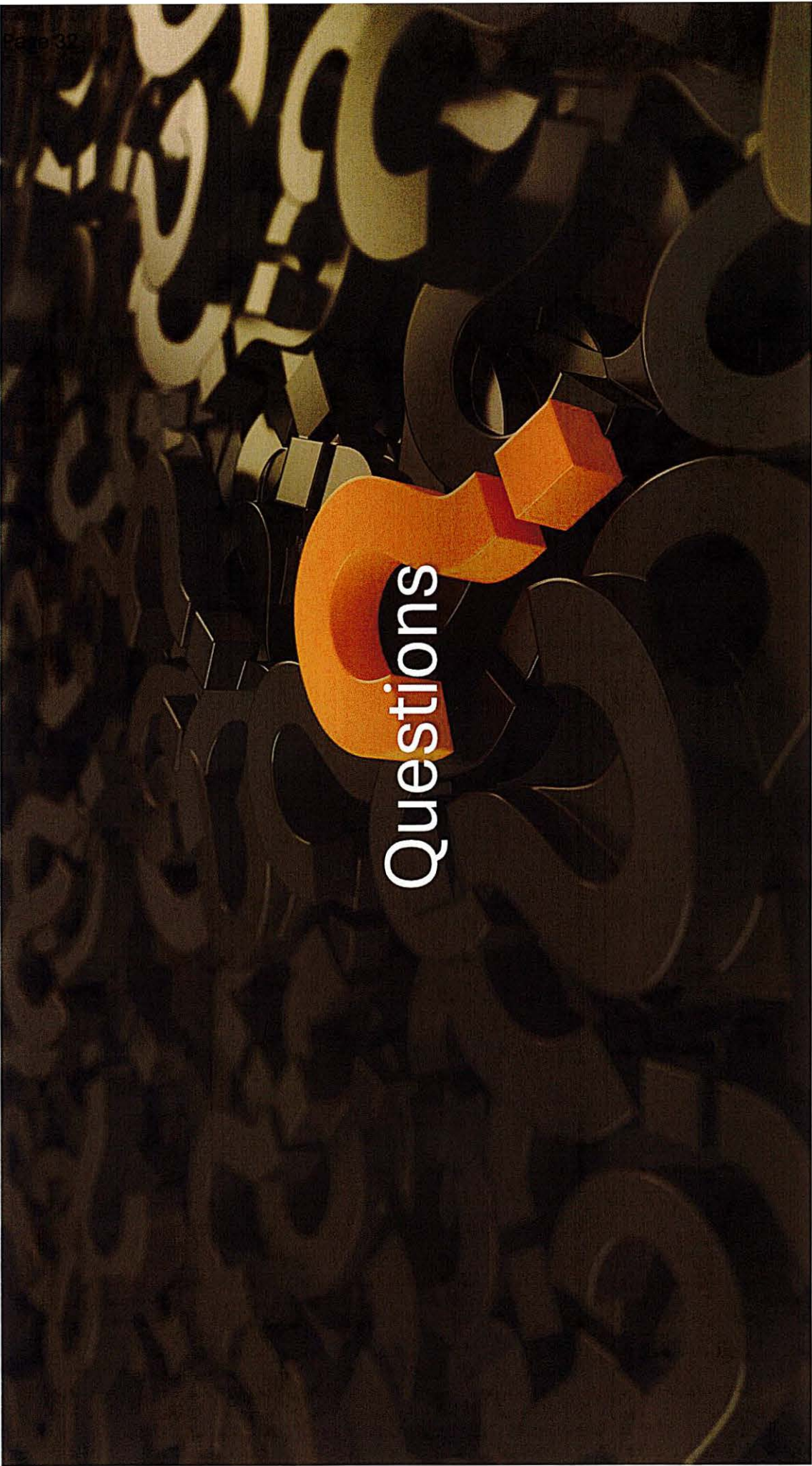
• **I. Strategic Vision & Performance Goals**

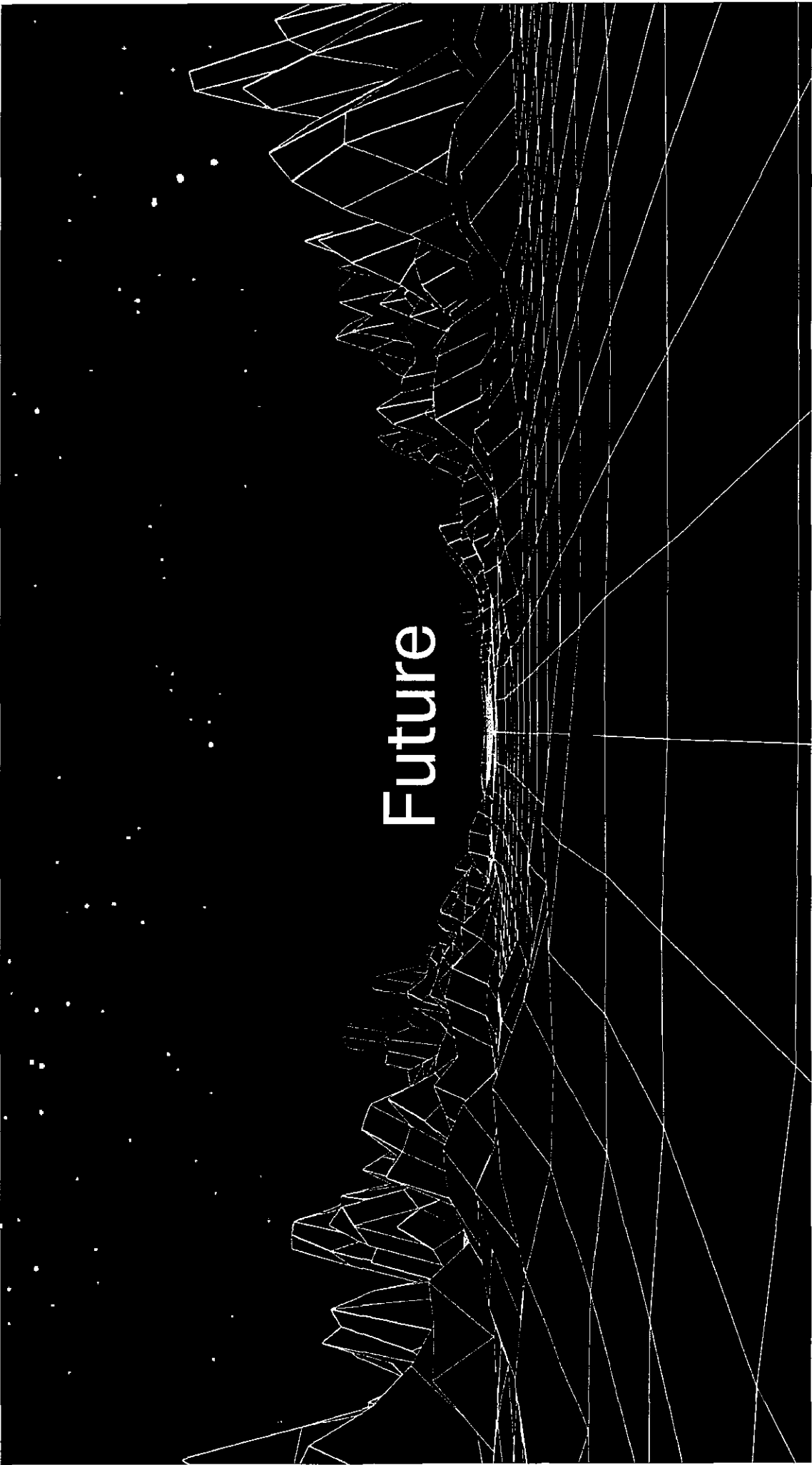
- **Revenue Growth Target:** Engineering a cumulative **5–7% revenue lift** through increased operational discipline.
- **Fiscal Year 2026 Pivot:** Commencing July 1, the strategy focuses on upgrading payer contracts and optimizing collection agency partnerships.

• **II. Payer Contracts & Partner Optimization**

- **Contractual Upgrades:** Renewing and renegotiating payer contracts to improve reimbursement terms within the current mix.
- **Partner Refinement:** Actively managing and upgrading third-party collection partnerships to align with the new revenue targets.
- **Performance Benchmarking:**
 - **Net Collection Rate:** Sustaining the 92% benchmark achieved in FY 2025.
 - **Unbilled Errors:** Maintaining the reduction of errors to less than 1% through rigorous data oversight.



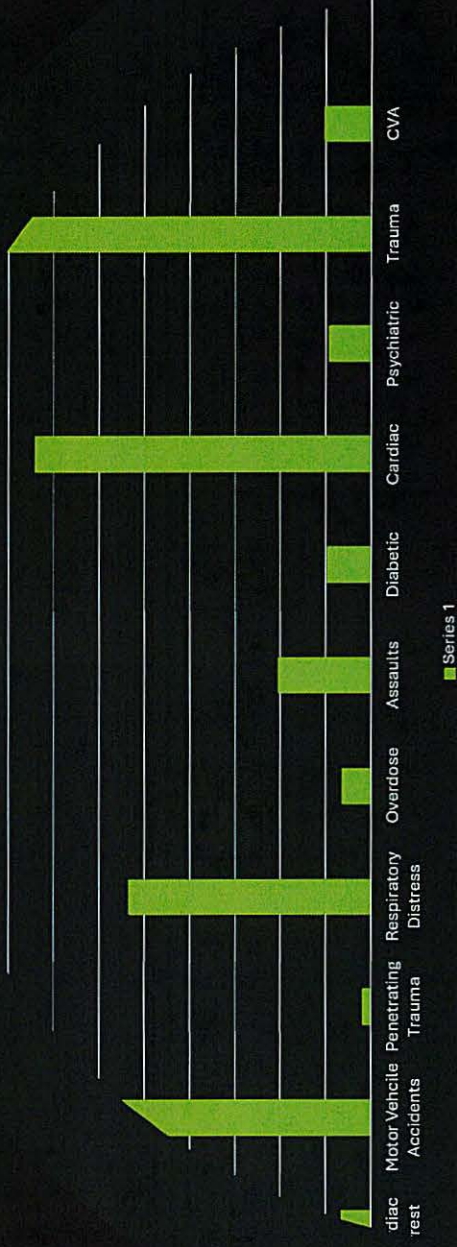




1-year Strategic Plan

Community Paramedic Program

2025

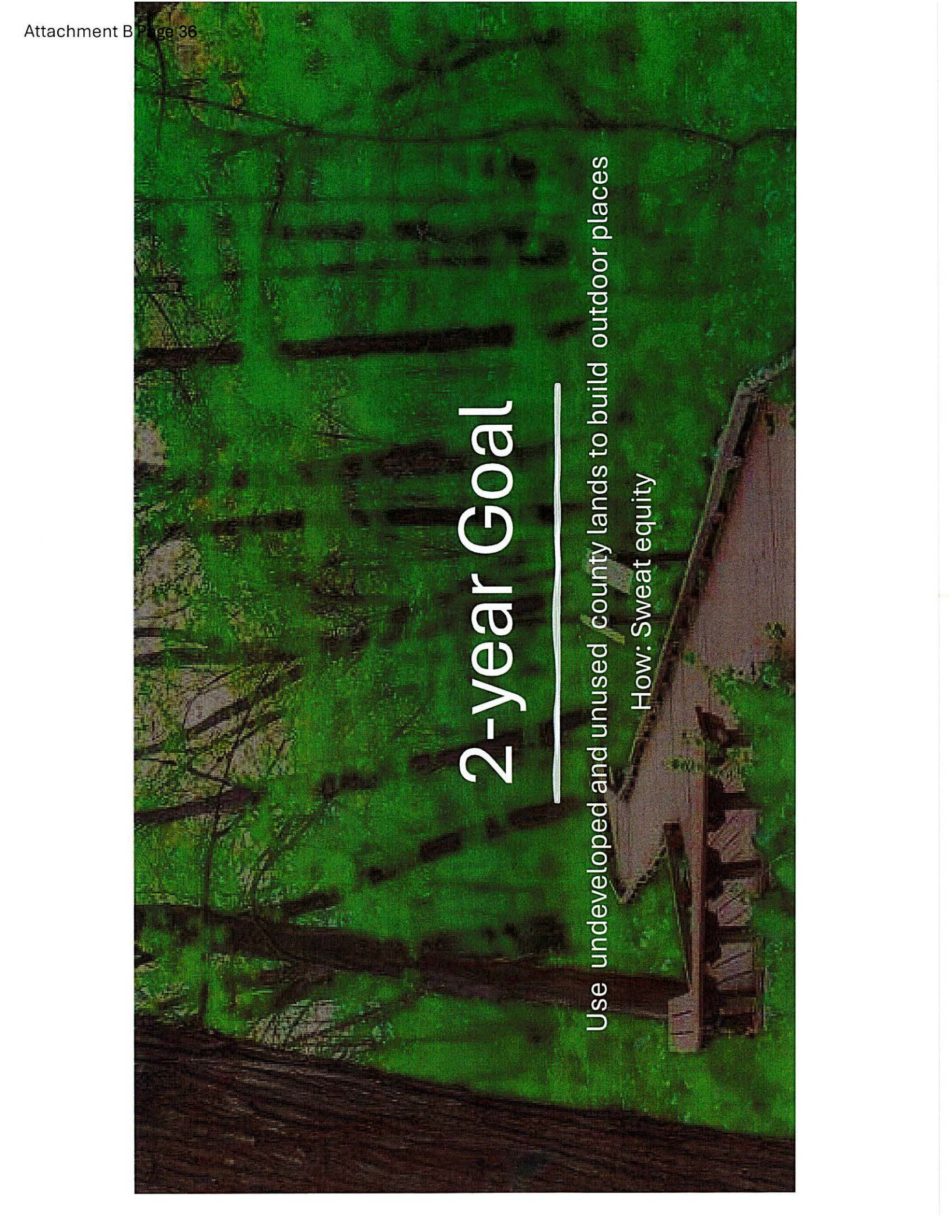




2-Year Strategic Plan

Support Youth Athletic Programs in Wayne County

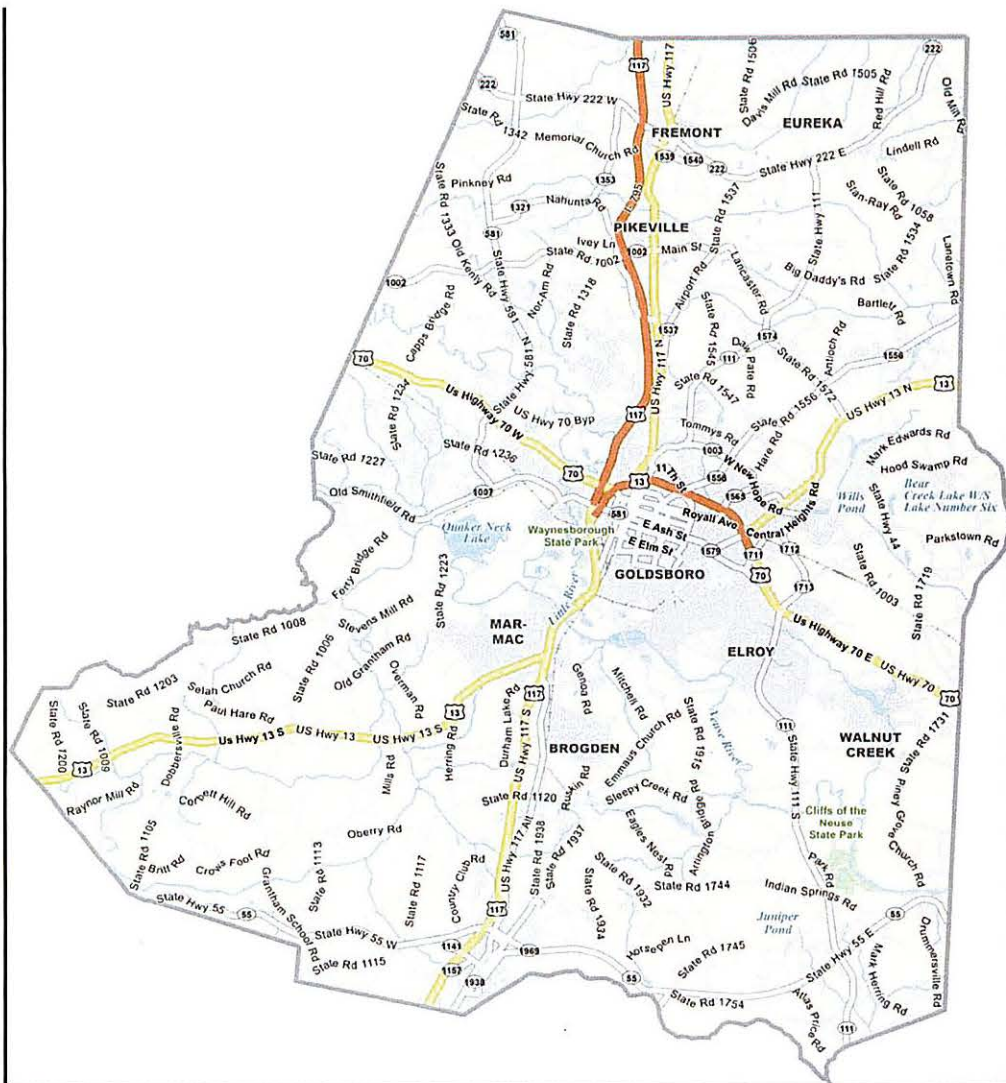
DFC

A photograph of a dense forest with tall trees and a wooden picnic table in the foreground. The text is overlaid on the image.

2-year Goal

Use undeveloped and unused county lands to build outdoor places

How: Sweat equity



5-year Strategic Plan

Station 13

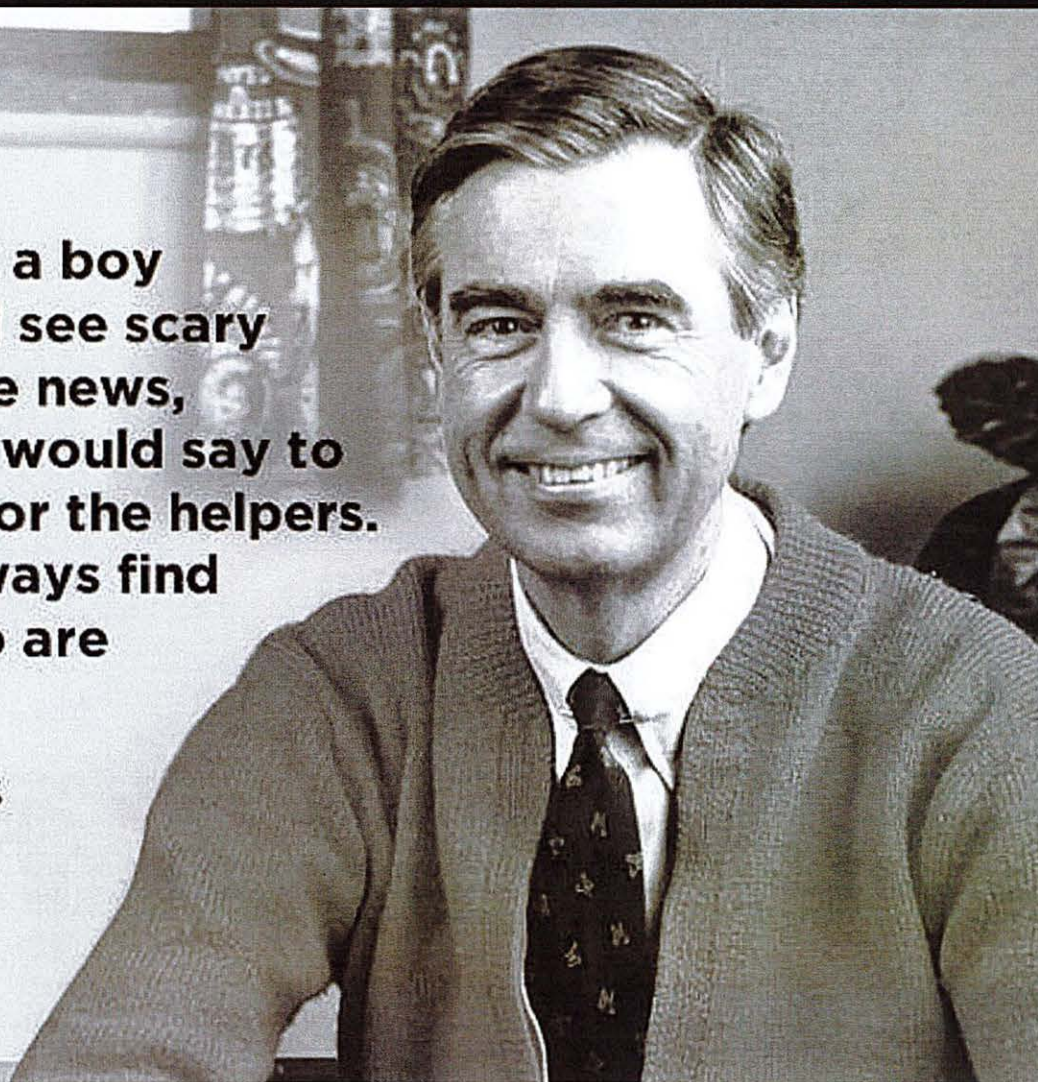
Station 14

Station 15

708

**“When I was a boy
and I would see scary
things in the news,
my mother would say to
me, ‘Look for the helpers.
You will always find
people who are
helping.’”**

–Mr. Rogers

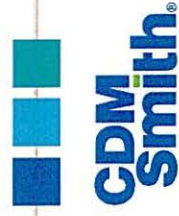


Make A Difference

Wayne County EMS

Greater Wayne County Area Wastewater Utility Merger/Regionalization Feasibility (MRF) Study - Project Update

**2026 Wayne County Board of
Commissioners Budget and Goals Retreat**





Reed Barton, PE, DBIA

Vice President
CDM Smith

- *Eastern NC Practice Leader*
- *Engineering consultant to municipal government and public utilities*
- *On-Call Engineer to Wayne Co; and Principal Engineer for the ongoing Regionalization Study*



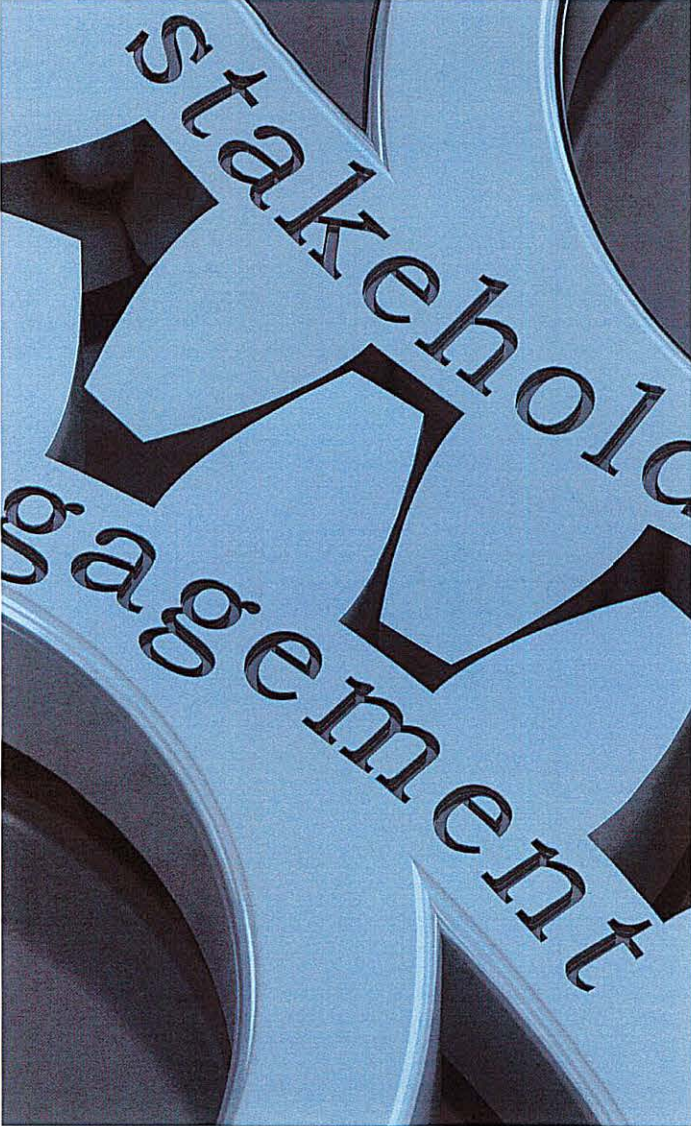
David Malinauskas, PE, PMP

Project Manager
CDM Smith

- *Engineering consultant to public water/ wastewater utilities*
- *Project Manager for the Merger/ Regionalization Feasibility Study*

Agenda Topics

- 1 Merger/Regionalization Feasibility Update
- 2 Mount Olive Update
- 3 Eureka Update
- 4 Discussion/Next Steps

A graphic showing a close-up of interlocking gears. The words "Stakeholder" and "Engagement" are written in a serif font across the gears, with "Stakeholder" on the top gear and "Engagement" on the bottom gear.

Merger/Regionalization Feasibility (MRF) Study – Primary Stakeholders

- NCDEQ
- City of Goldsboro
- Wayne County
- Town of Eureka
- Town of Fremont
- Town of Pikeville
- Town of Mount Olive



Regionalization Study Timeline

- A history of discussions (2020/21 or earlier)
 - Many of the Wayne County Area WW Utilities were “distressed” or at risk of being distressed
 - NCDEQ facilitated some early meetings, and then funding applications were submitted
- NCDEQ/DWI established the Viable Utilities Program (and Viable Utilities Branch)
 - Distressed Utilities are eligible for special grants and loans under the VUP
 - Multiple Utilities in Wayne County receive AIA Grants under the VUB
 - MRF Grant Funding was provided for the 6 municipalities to study Merger/Regionalization options
- Rescue/Recovery for Eureka a top priority for the VUB



Regionalization Study Timeline

- NCDEQ/DWI Provided Funding for the following steps:
 - Systems Assessments and Planning Study (using AIA Grants) Started for Wayne County, Goldsboro, Fremont, Pikeville, and Eureka (Mt Olive's was previously completed under consent order)
 - MRF 1.0 Grant (\$100K) – Awarded in 2022 (commenced Jan-2023)
 - MRF 2.0 Grant (\$260K) – Awarded in 2024 (commenced Apr-2025)
- MRF 1.0 Completed – Resulting in:
 - Assembled technical information on each system, including financial information, condition assessments, capital projects, etc.
 - Facilitated stakeholder discussions/workshops
 - Identified 10+ options for regionalization; and narrowed it down to the top 2 Options
 - Outlined a plan for moving forward (MRF2.0)
 - Agreed on a framework for solving the Eureka Challenge



Regionalization Study Timeline

- MRF 2.0 Commenced April 2025
 - Began with forming the GREATER WAYNE REGIONAL WASTEWATER COMMITTEE (GWRWC)
 - Three rep's from each stakeholder, with 1 rep being on an Executive Committee.
 - Mr. Chris Gurley, Chair of Committee
- MRF 2.0 Workshop #1 Held August 2025
- Workshop #2 delayed, due to elections Held November 2025; Workshop #2 to be scheduled in Q1-2026
- Fall-2025 to Winter-2026: Focused on the Homework Assignment.
 - **We are at the point of needing a PROPOSAL from the stakeholders**



Communication regarding the Assignment to Stakeholders for Workshop No. 2

“As we move forward into next year, I wanted to remind all the stakeholders from the different municipalities of the “homework” assignment given at our last stakeholder meeting. Prior to our next Workshop, please communicate and discuss with your Boards and leadership regarding the two options/models selected for further evaluation – (1) Wastewater Merger with the City of Goldsboro or (2) a New Regional Wastewater Authority.

Based on our discussions, the homework assignment is to come up with ideas that would make a merger palatable to your community under both models... please think about ideas where your community leadership would be comfortable with representation or methods that would provide for your community’s involvement with decisions on local sewer systems under these scenarios.”

12/3/25, Email to Stakeholders

Benefits of Regional Utility Consolidation



Supports economic development and strong communities



Enhanced career opportunities and training



Allows for consolidation of debt



Increased resiliency to the risk of +/- changes in customer base



Leverages economies of scale to lower costs



More effectively meet environmental regulations



Enhances long-term sewer viability



Potential for more favorable loan and grant options

Regional collaboration for water & wastewater service is utilized throughout NC

Consolidation/Merger

- Neuse Regional WASA
- Raleigh Water
- Charlotte Water
- Johnston County Public Utilities
- Harnett Regional Water
- South Granville WASA
- Kerr Lake Regional Water
- MSD Buncombe County
- Fayetteville Public Works Commission

Forming of a New Entity

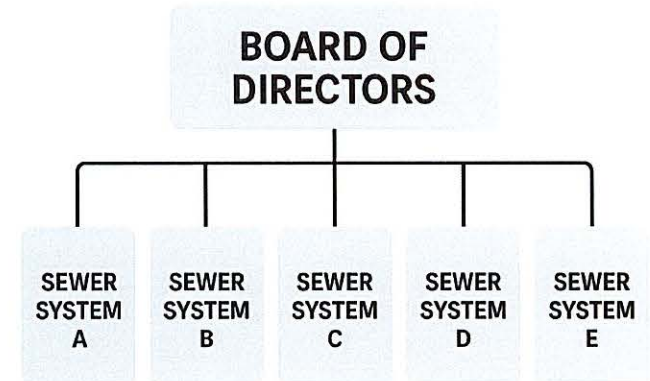
- Piedmont Triad Regional Water Authority
- Cape Fear Public Utility Authority
- Brunswick County Public Utilities
- Town of Cary
- Western Intake Partnership
- Onslow WASA
- Salisbury-Rowan Utilities
- Martin County Regional WASA
- Lower Cape Fear WASA

OPTION 3A

Create new Regional Wastewater Authority incorporating all existing infrastructure of Partners

- Form a new Authority, that will own and operate the existing collection systems and treatment facilities
- Will require new management staff and create enhanced workforce opportunities
- Increases capability to maintain integrity of the sewer systems and achieve consistent service
- Establishes a new governance structure

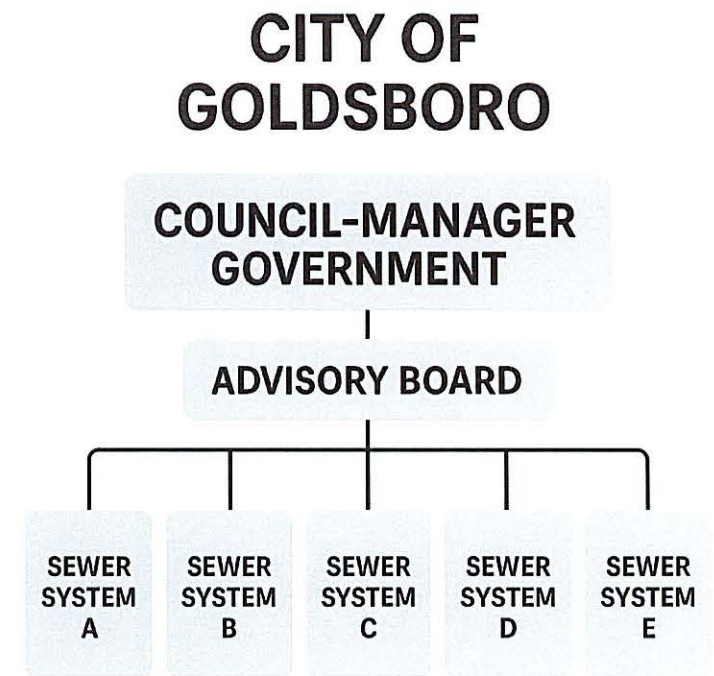
REGIONAL WASTEWATER AUTHORITY



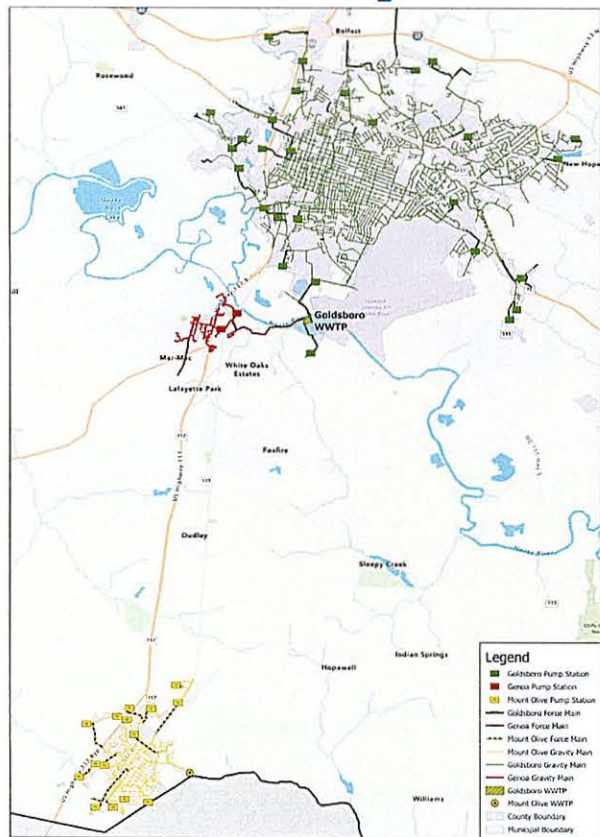
OPTION 4A

**Consolidation/Merger of one or more systems
under the City of Goldsboro's Utilities Department**

- Goldsboro would assume ownership and operation of the existing sewer assets and maintain the sewer systems going forward
- Larger system will create enhanced workforce opportunities
- The merger agreements would likely be executed individually – but still in as much coordination as possible
- City of Goldsboro assumes all risks and is the governing body

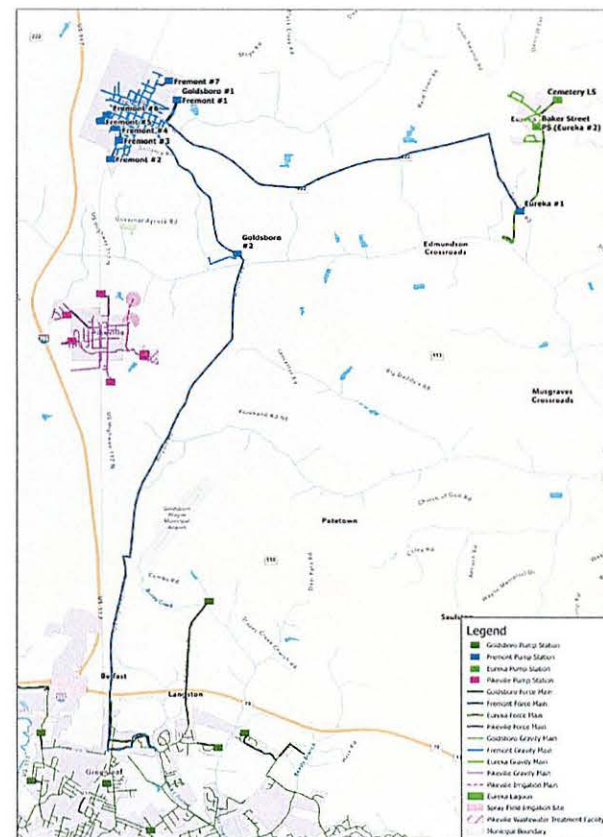


Local Wastewater Systems



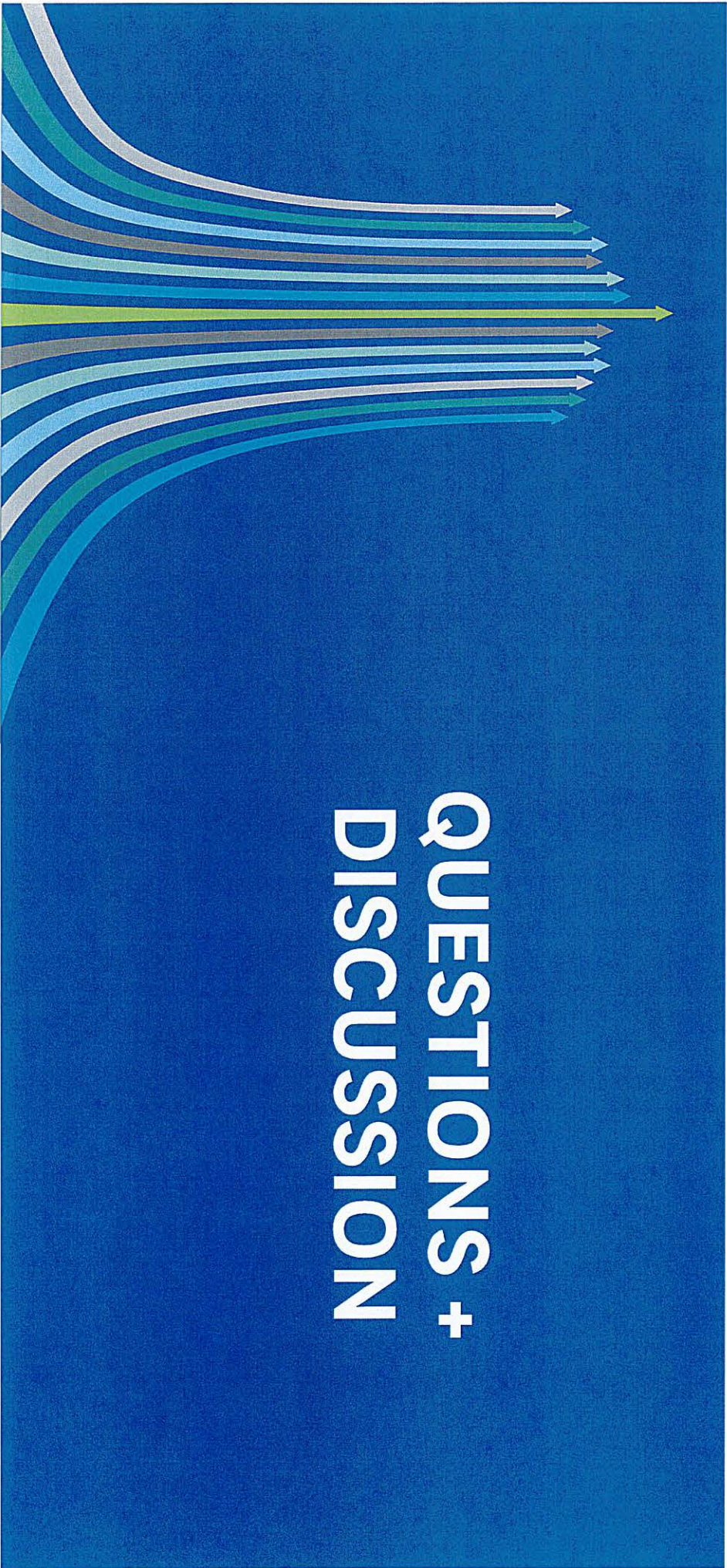
Goldsboro MRF Partners
Goldsboro, Genoa, and Mount Olive
Wayne County, NC

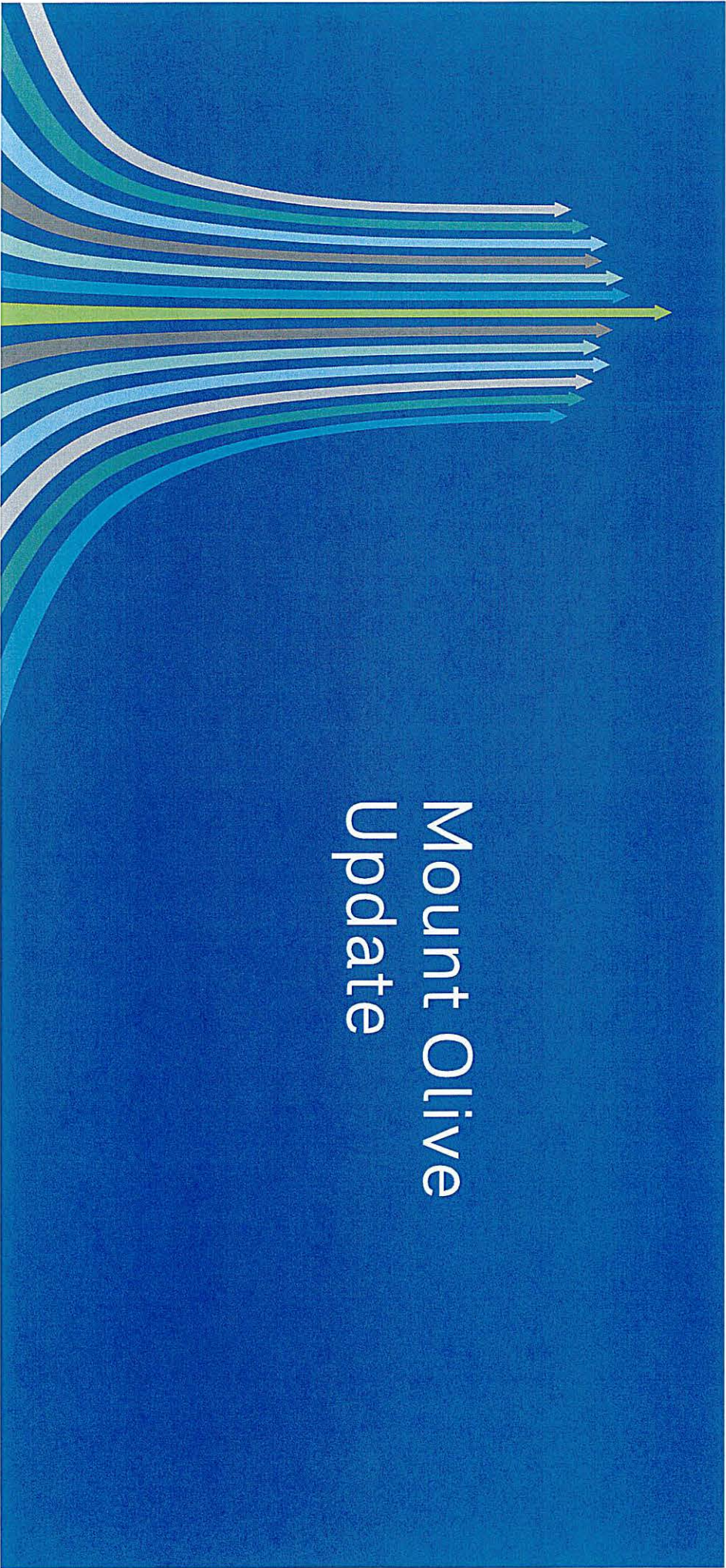
Southern Area Systems



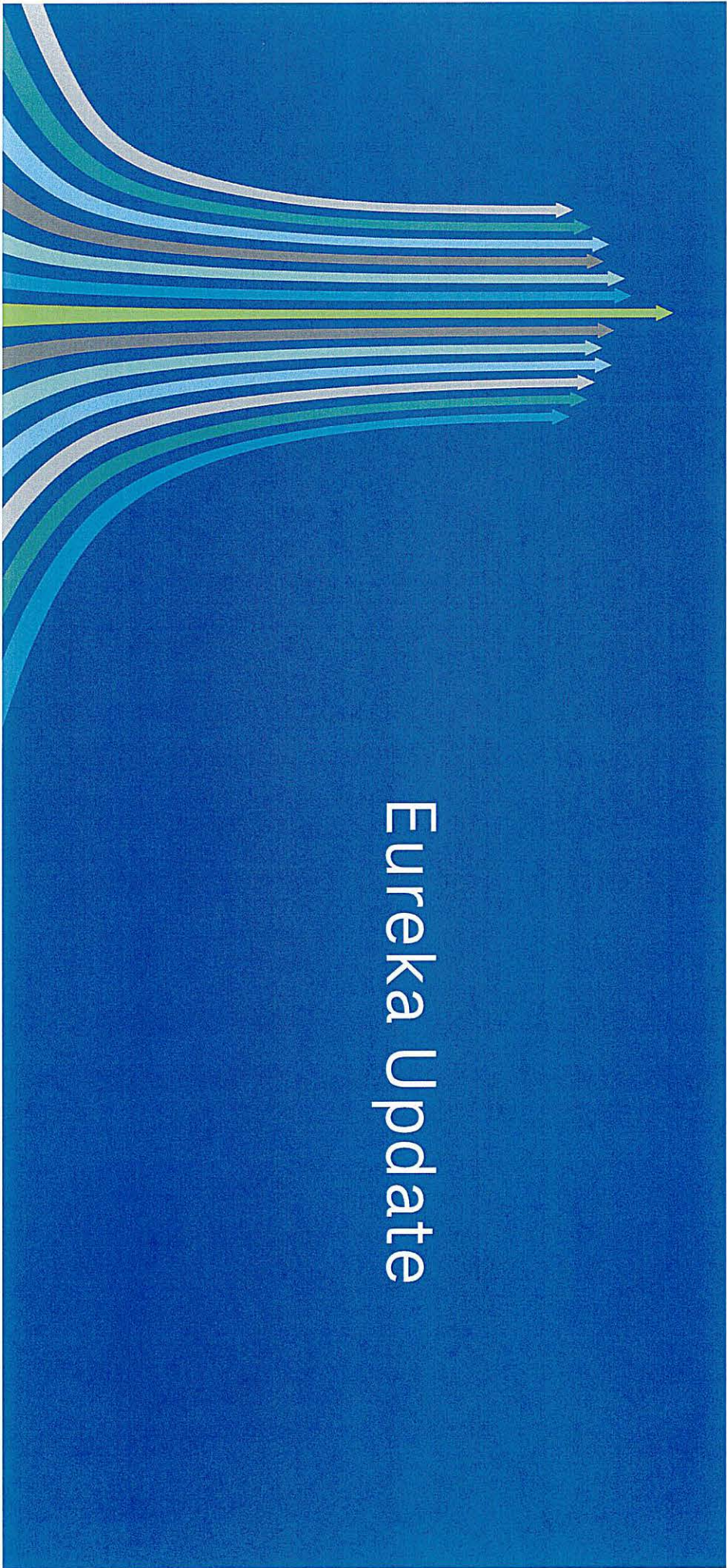
Goldsboro MRF Partners
Fremont
Wayne County, NC

Northern Area Systems





Eureka Update



Marketing and disposing of Real Property

County Manager Chip Crumpler



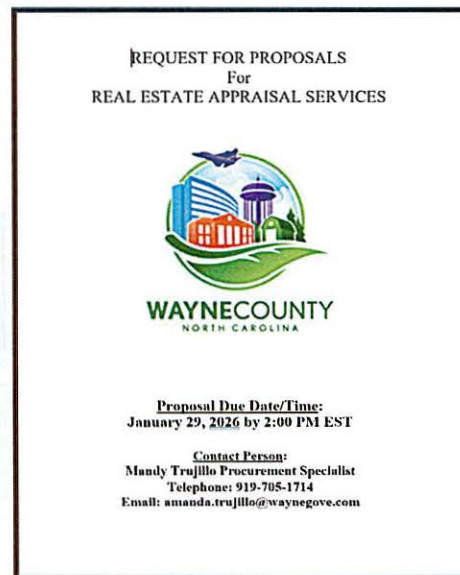
WAYNECOUNTY
NORTH CAROLINA

Scope of the Project

- Wayne County Commissioners through the development and contruction of new facilities has been able to consolidate the Health Department and the Department of Social Services into one building. This consolidation has created surplus properties that the Commissioners may consider declaring as surplus and move to market and dispose of.
- The list of properties being appraised to be considered for sale include 23 total properties.
- There are several properties being appraised that were not utilized directly by the Health Department or the Department of Social Services. These additional properties include; the office/house of WCDA, two houses that currently house IT, and the Sheriffs annex on N US 117 Byp.

Where are we currently

- A request for proposals for appraisal services for these 23 properties has been prepared and advertised. January 29th is the deadline for proposals to be returned to the County.

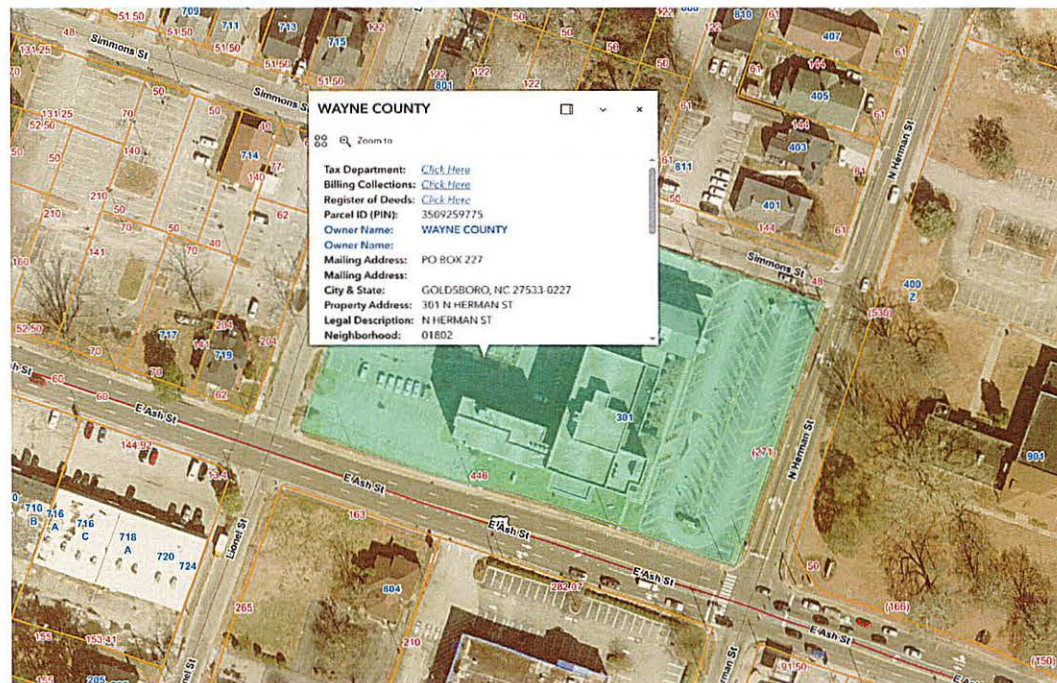


Where we are currently

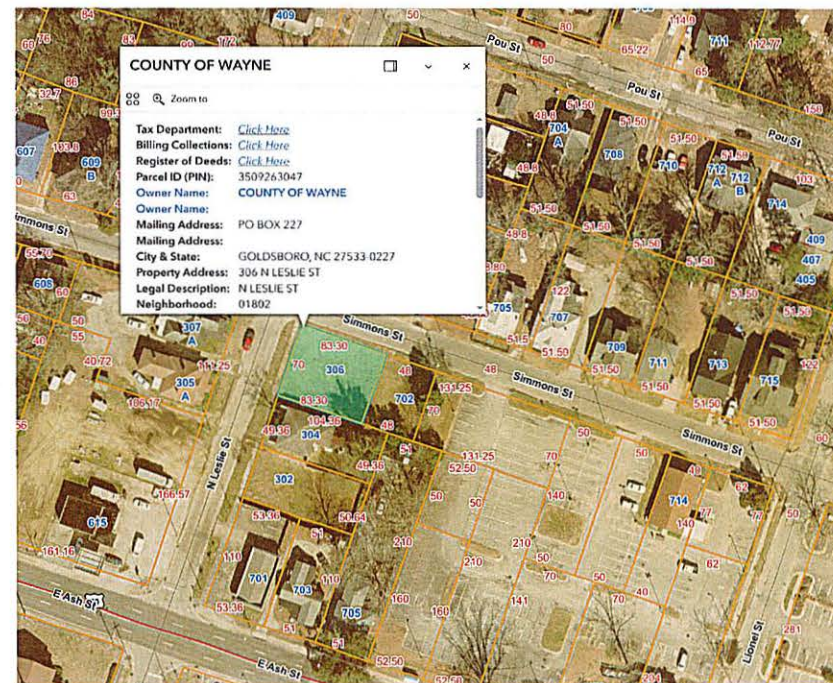
- Color maps of each property with tax information have been produced.
- A pre proposal conference meeting will take place January 7th 2026 at 2:00pm in the Wayne County Board of Commissioners Meeting Room.
- Deadlines for written questions submittal is January 22, 2026
- Proposal due date is January 29, 2026.

The County of Wayne is soliciting proposals from qualified professional commercial real estate appraisers to appraise approximately 23 properties, which includes all buildings, land and property owned or leased by the County of Wayne. The selected appraiser or firm will provide accurate, consistent valuation and reports of these properties to be used for the purpose of determining sale prices for the disposal of properties. The appraisals shall be completed in accordance with all federal, state and local standards and techniques normally utilized by competent commercial real estate appraisers in North Carolina.

Subject Properties



The COB/ old Hospital Building

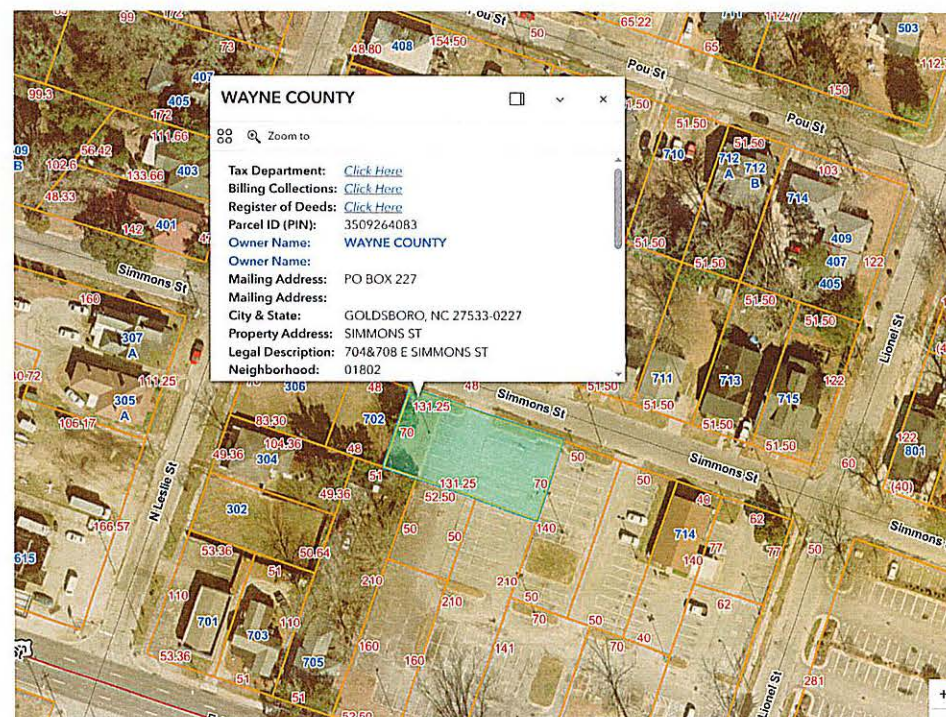


2 vacant grassed lots at the corner of Simmons and N Leslie St.

Subject Properties



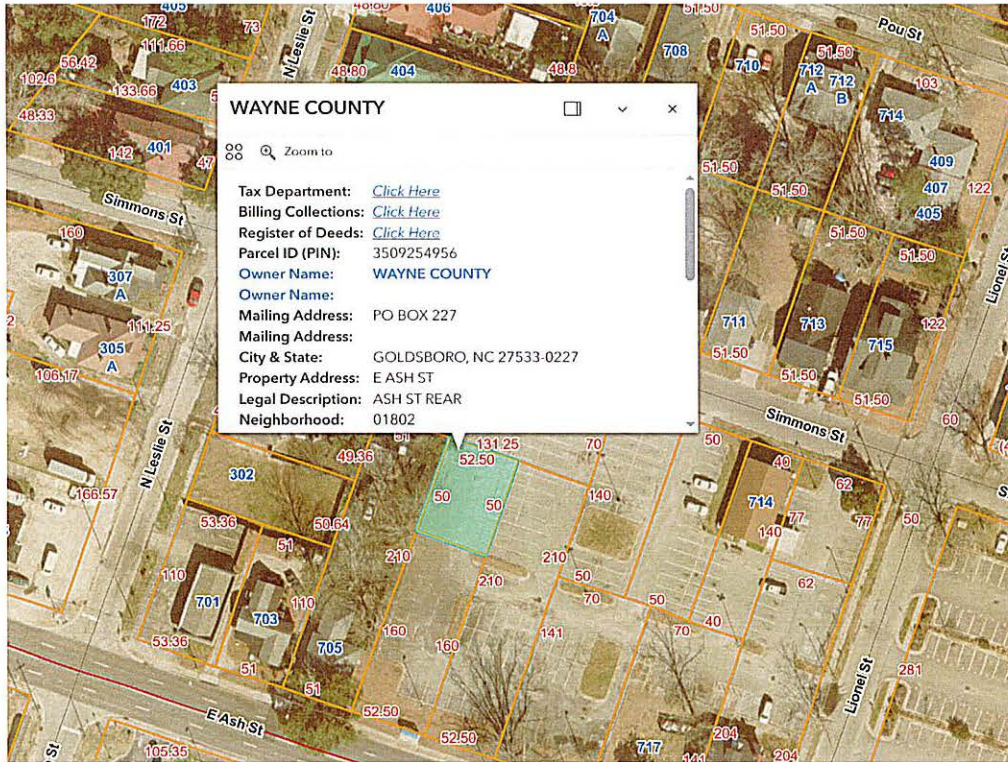
702 Simmons St / Vacant grassed lot



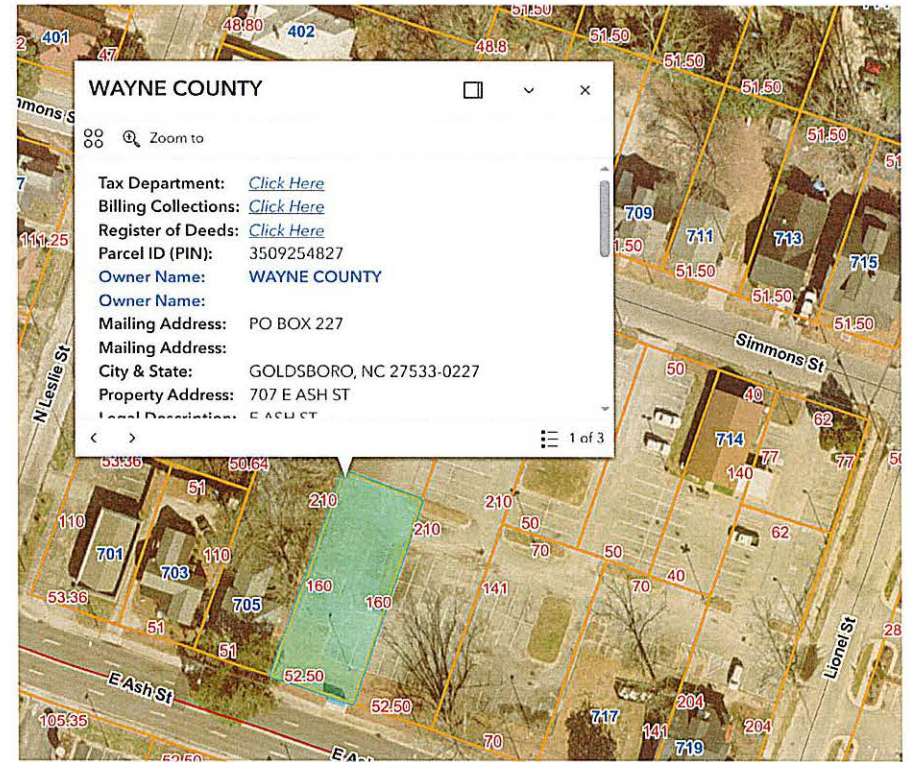
704, 705 Simmons St/ paved parking lot

WAYNECOUNTY
NORTH CAROLINA

Subject Properties

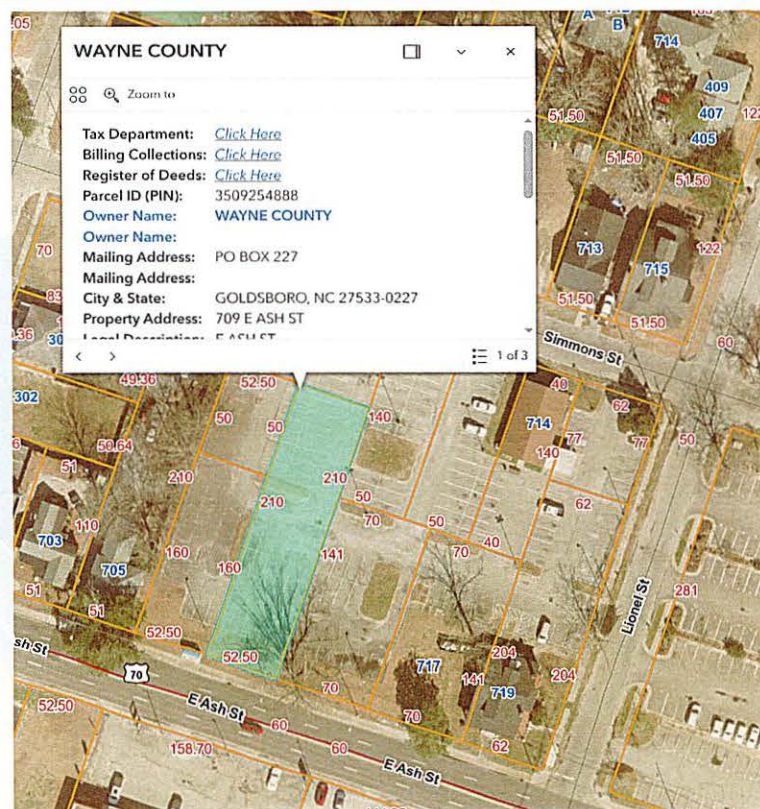


Ash St rear paved parking lot

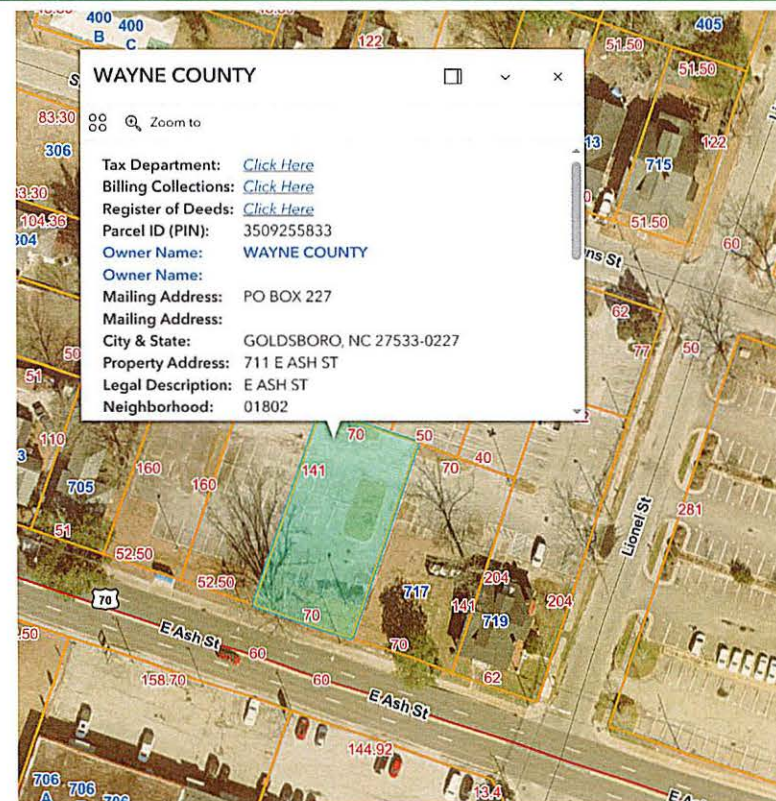


707 Ash St paved parking lot

Subject Properties

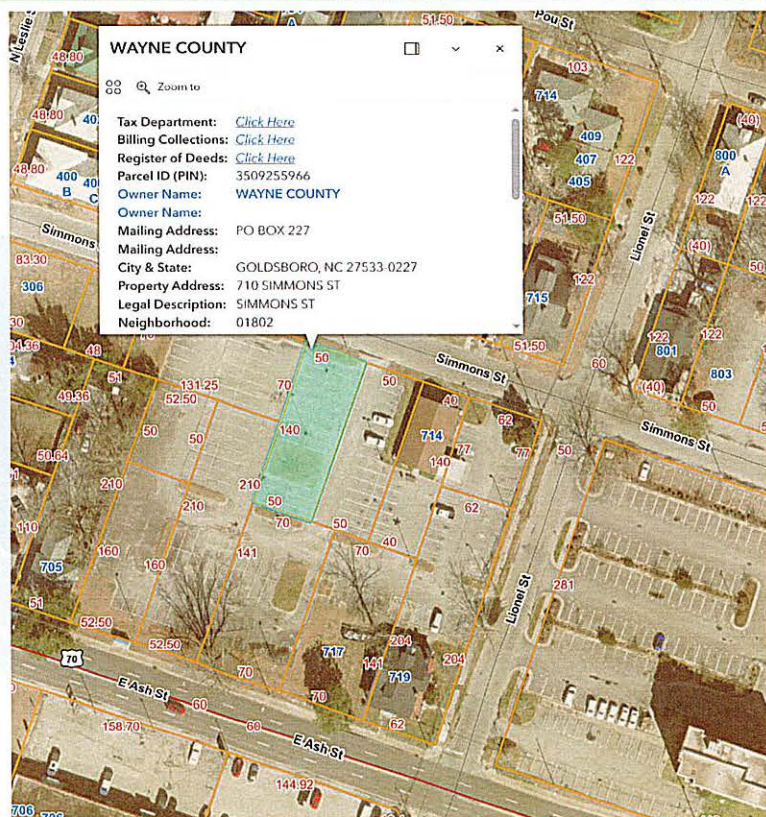


709 Ash St paved parking

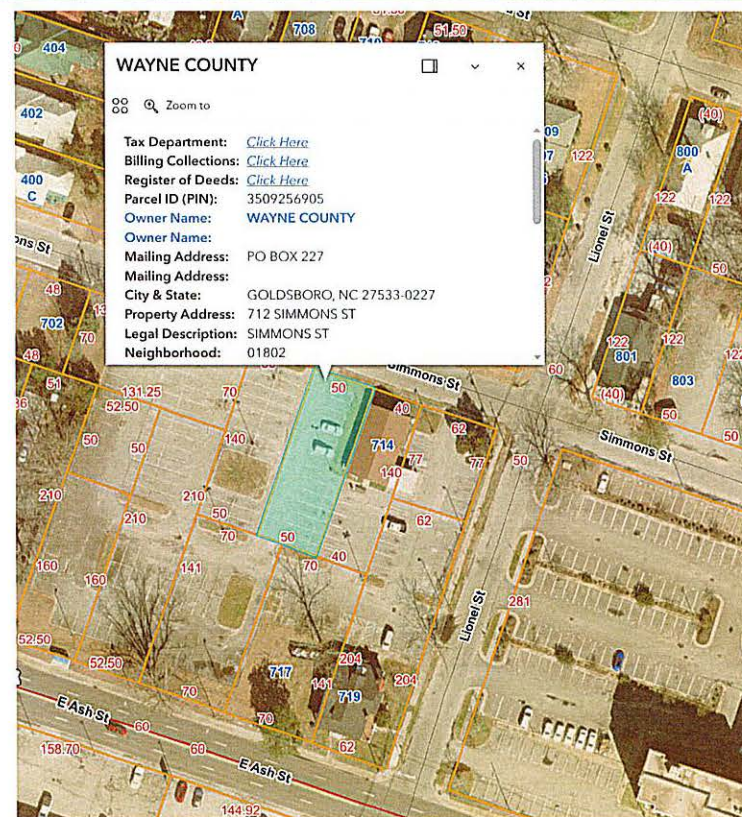


711 Ash St paved parking lot

Subject Properties

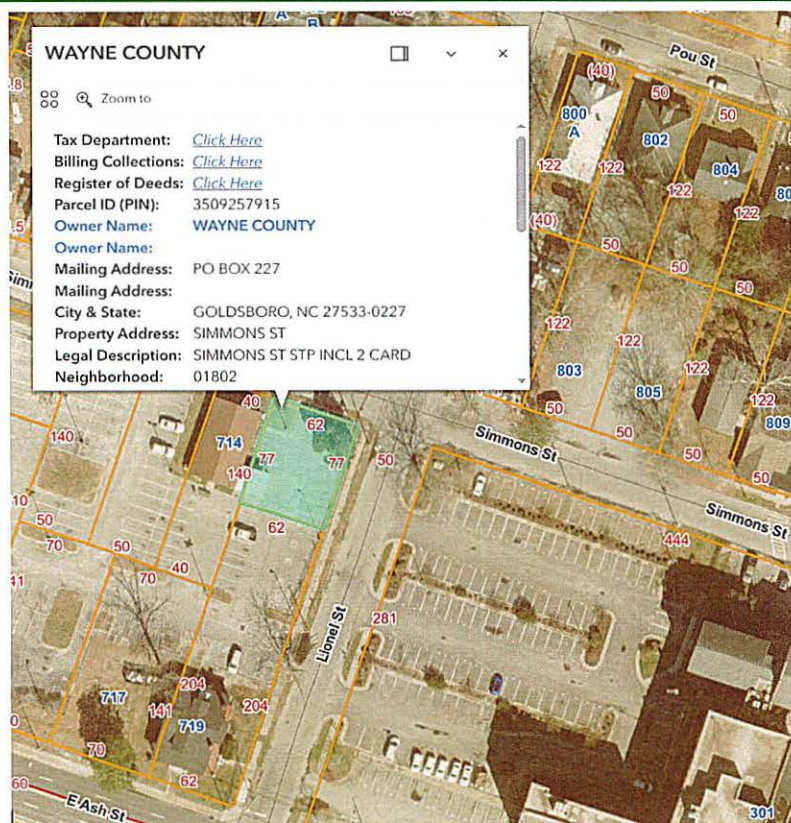


710 Simmons St paved parking

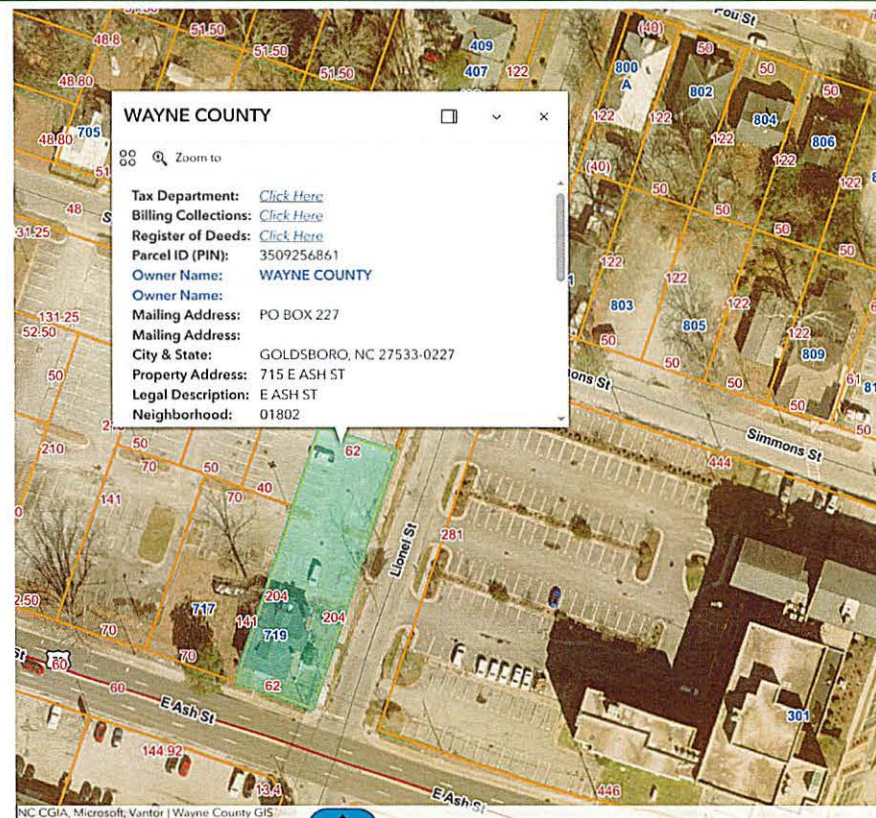


712 Simmons St paved parking

Subject Properties

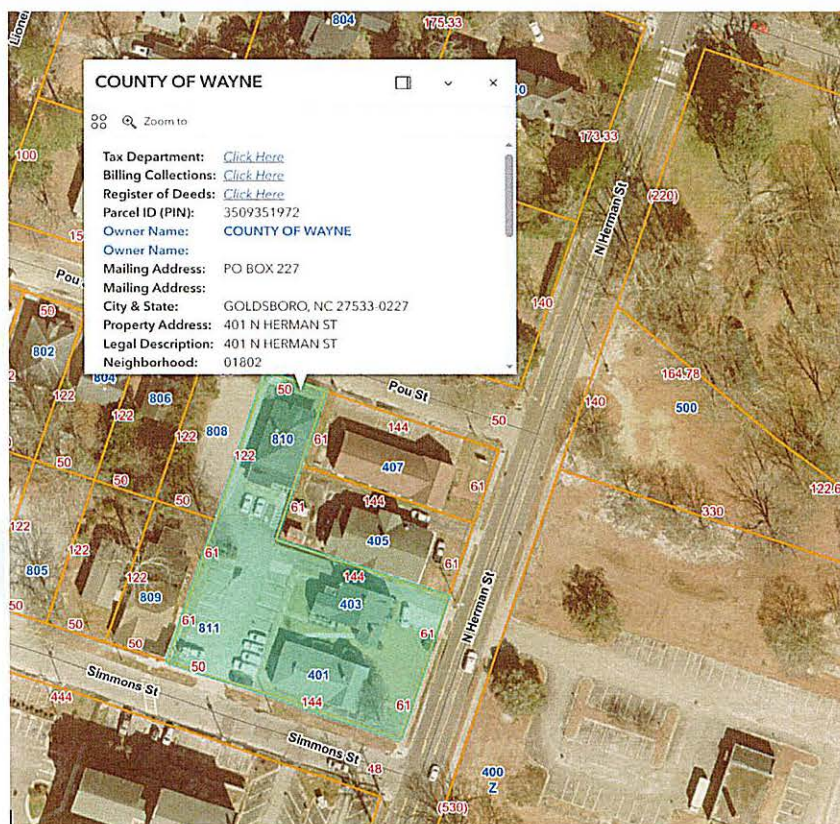


Simmons St paved parking

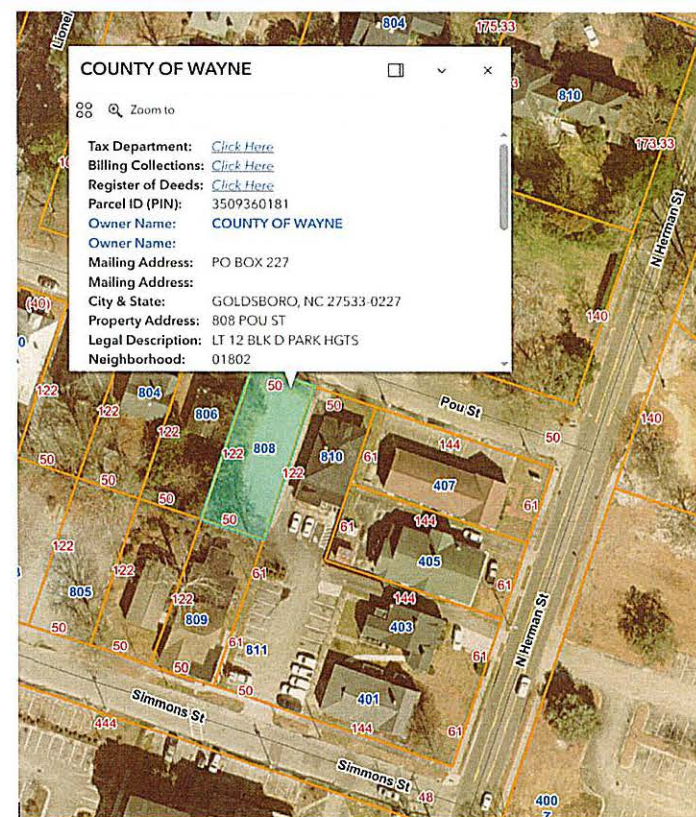


715 E Ash St current office of WCDA

Subject Properties

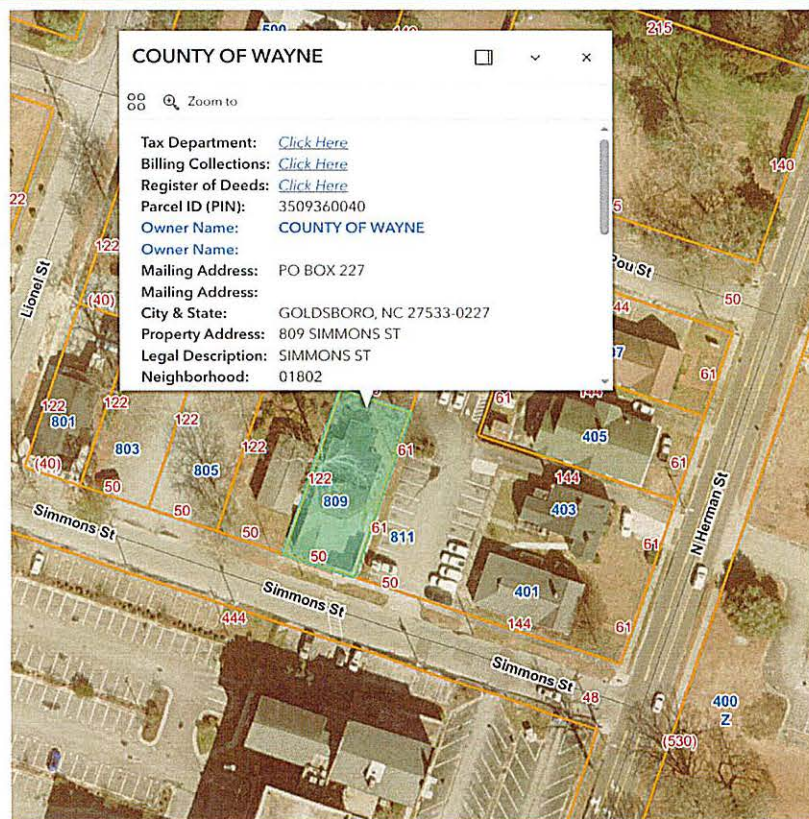


401, 403 N Herman St_810 Pou St

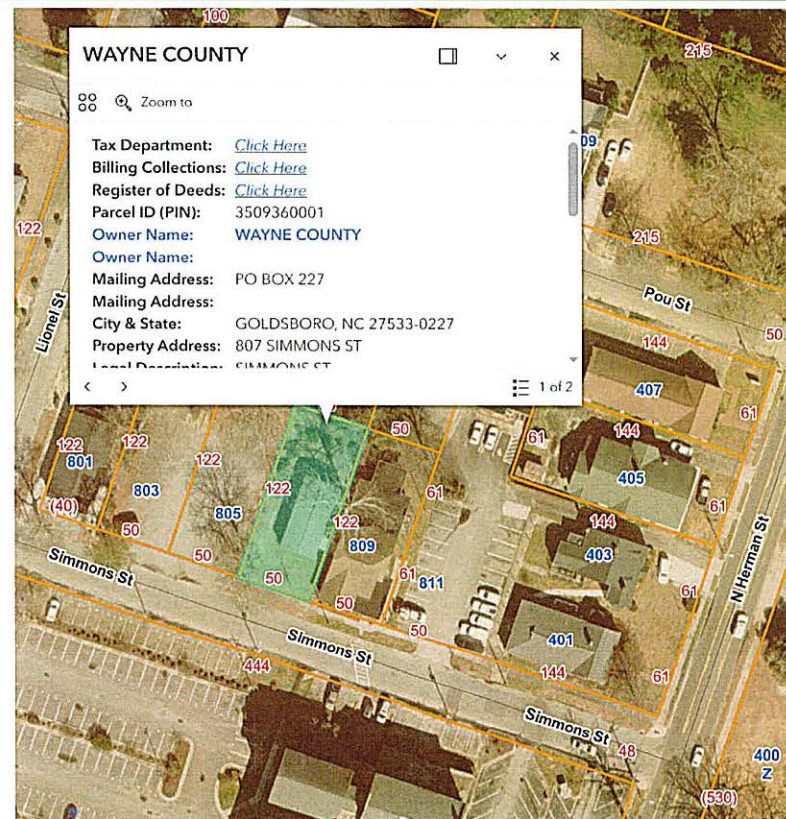


808 Pou St parking

Subject Properties

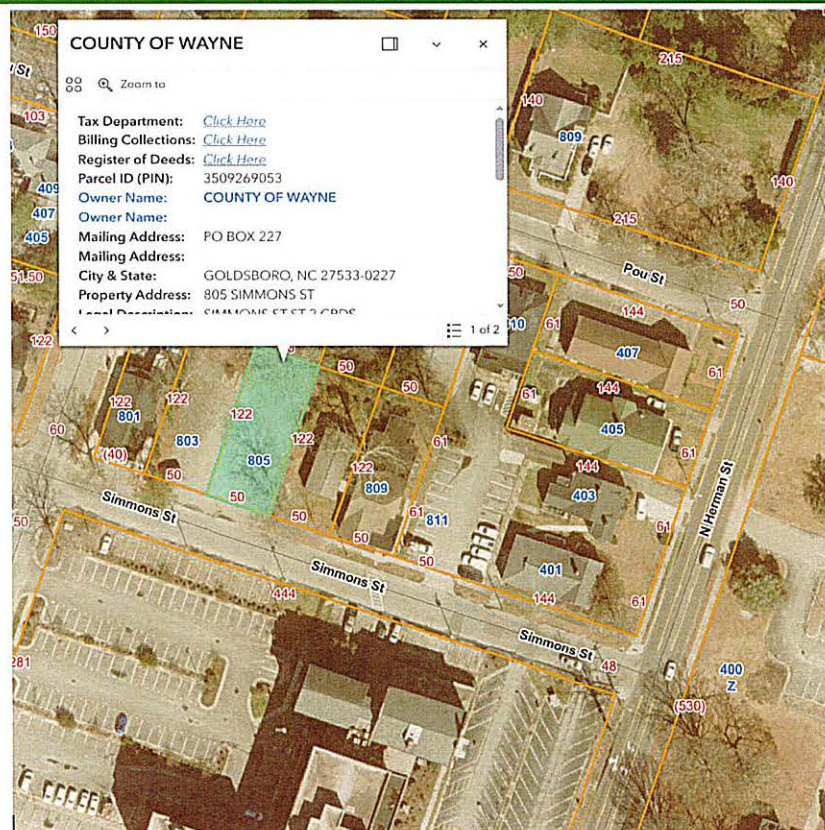


809 Simmons St office building

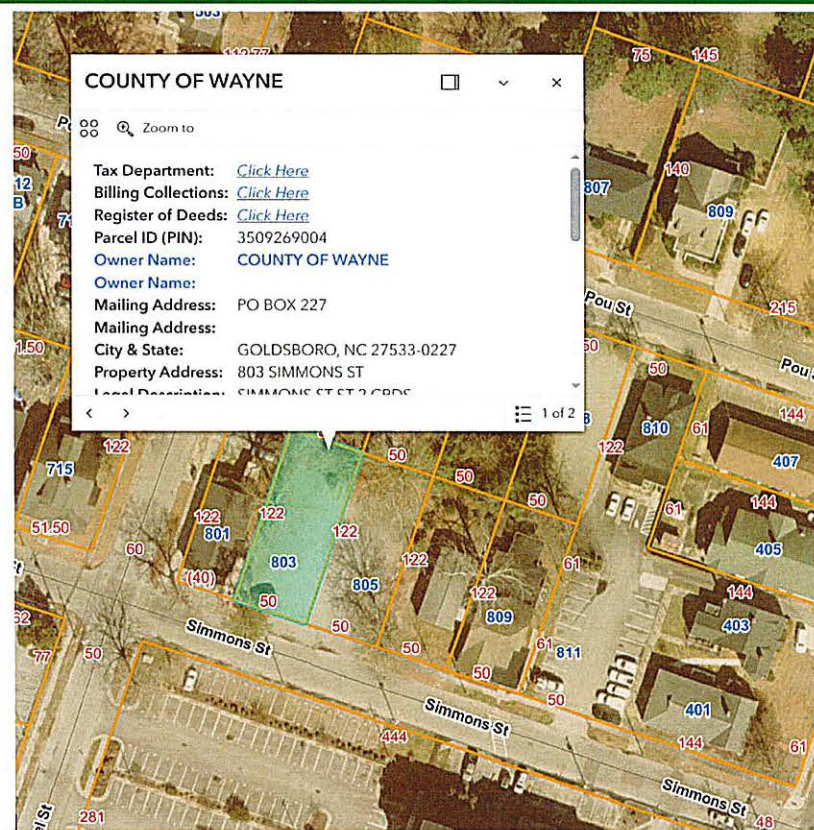


807 Simmons St office building

Subject Properties

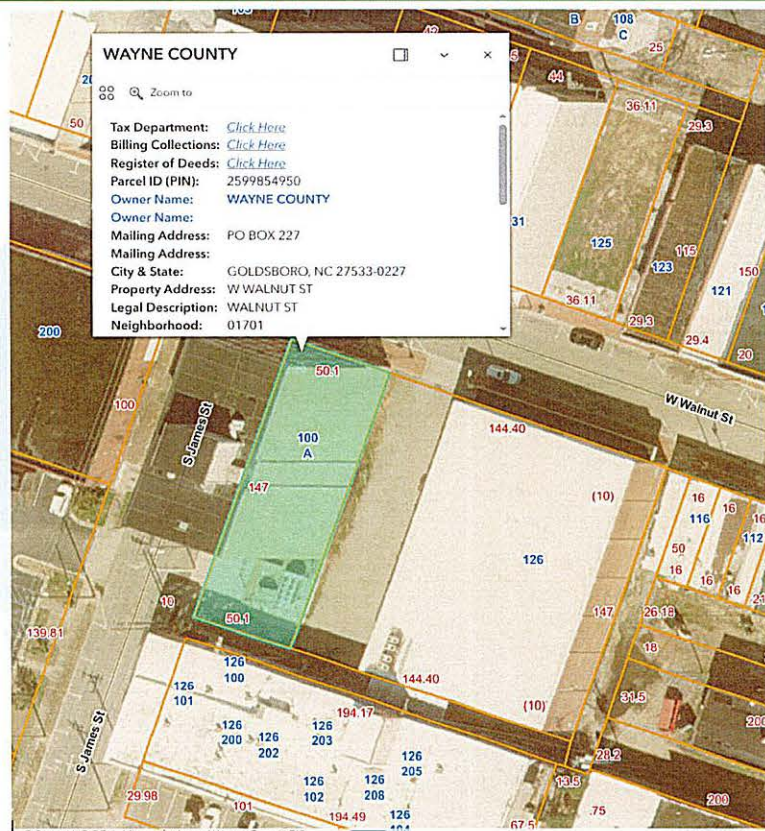


805 Simmons St parking lot

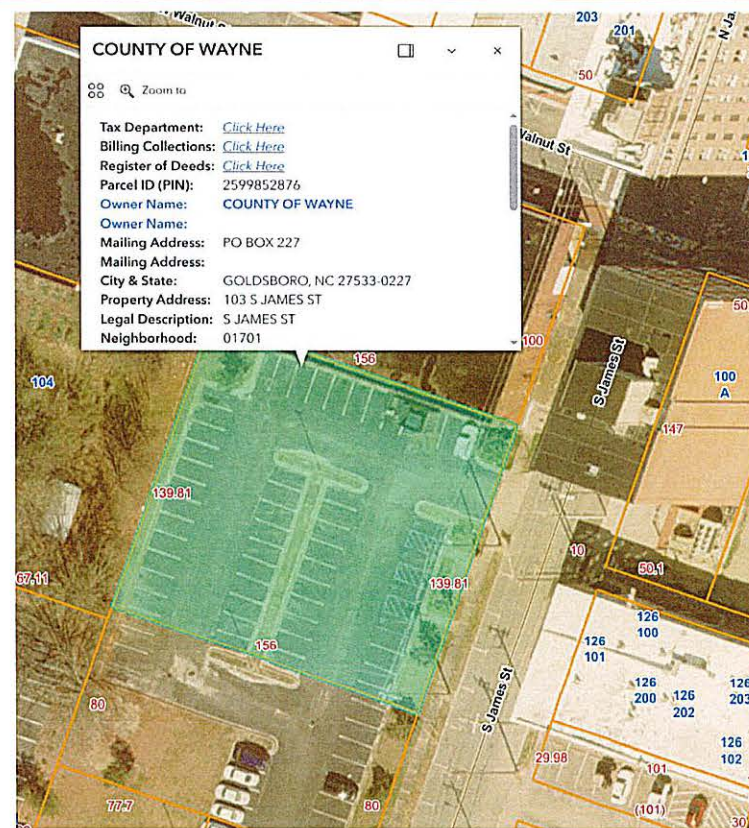


803 Simmons St parking lot

Subject Properties

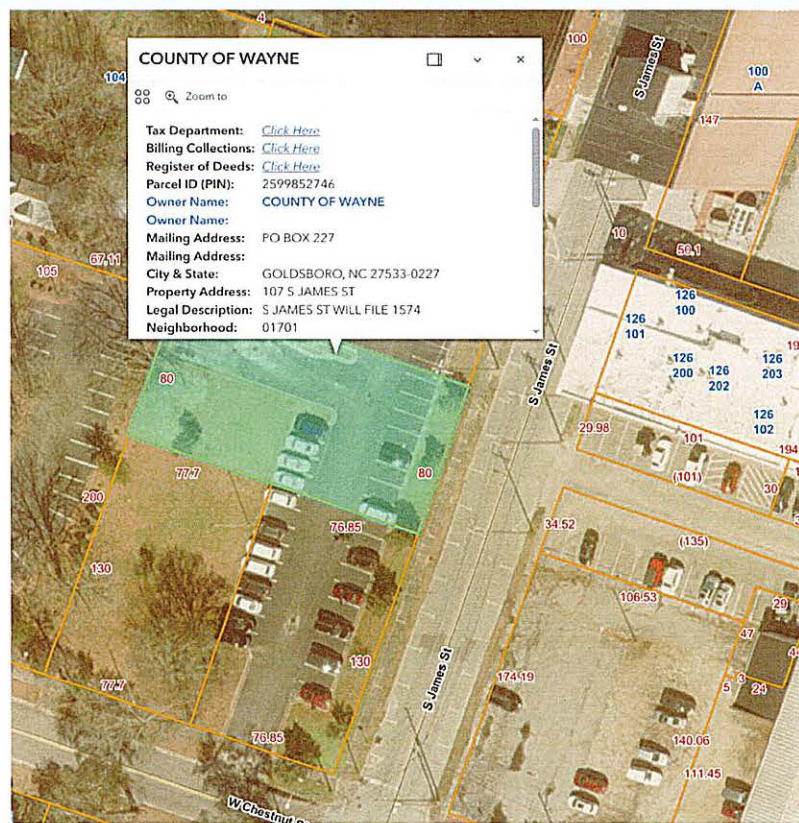


W Walnut and James_ Borden Building

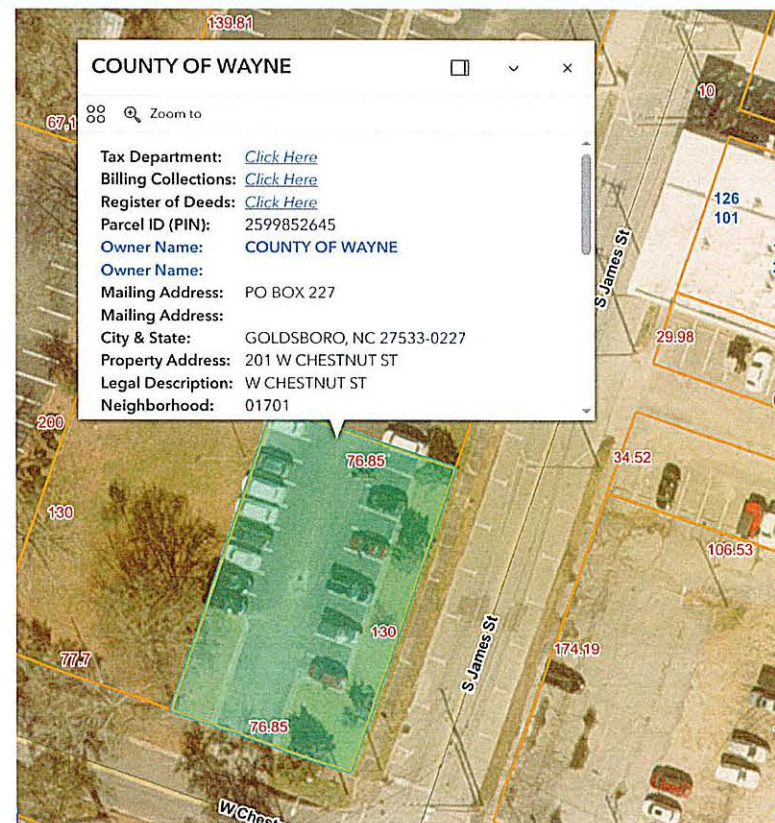


103 S James St_ Parking

Subject Properties

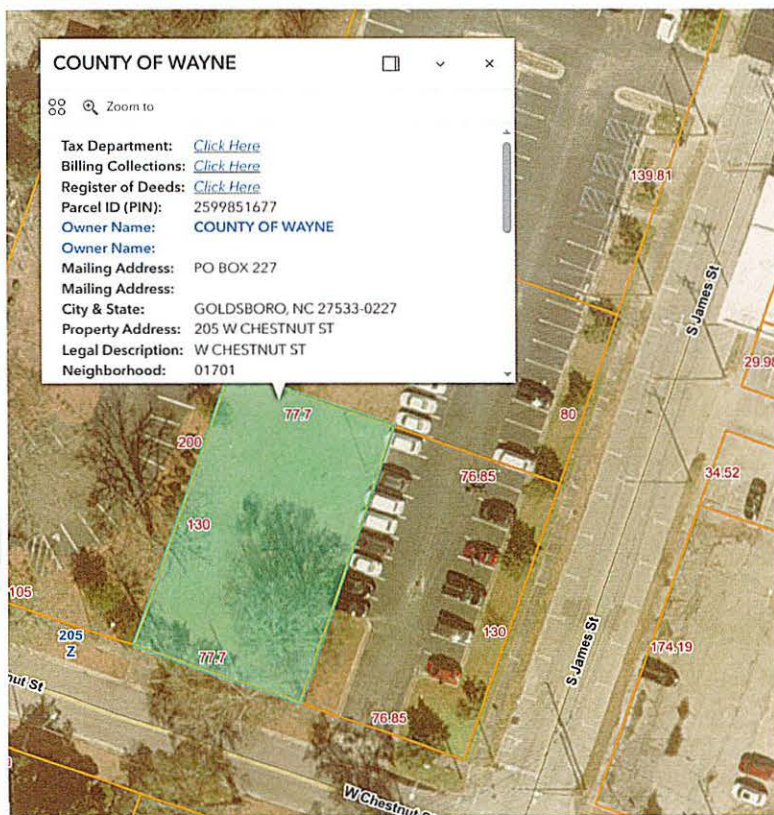


107 S James St Parking



201 W Chestnut St - Parking

Subject Properties

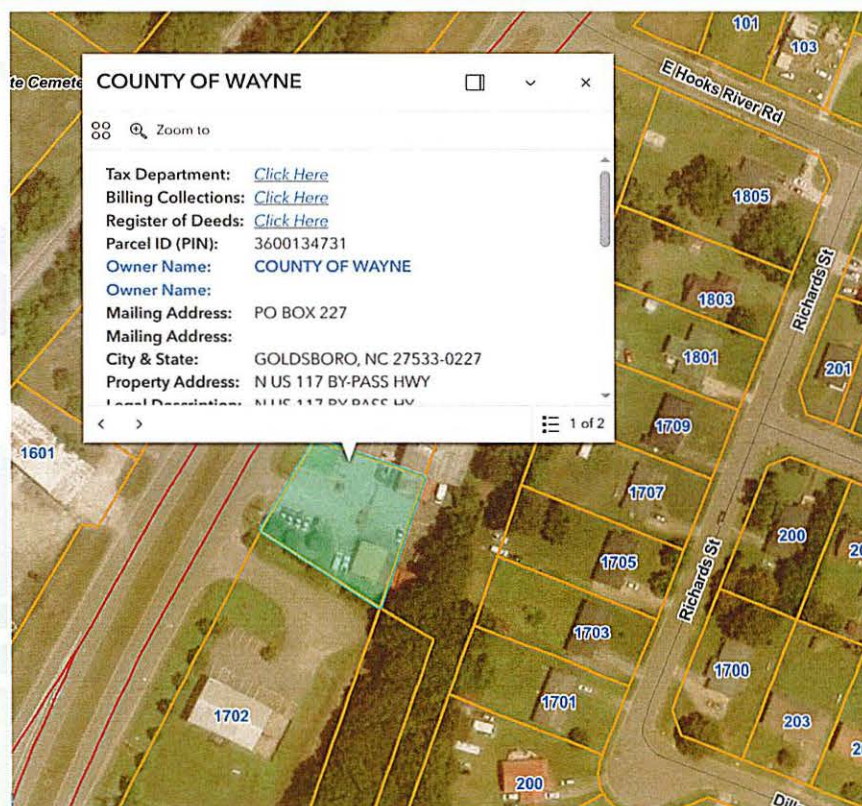


205 W Chesnut St - Parking



1804 N US 117 Byp – Sheriffs Annex

Subject Properties



1804 N US 117 Byp - Parking

Subject Properties

County of Wayne Request For Proposals RFP Real Estate Appraisal Services

RFP Issue Date: December 30, 2025

Mailing address to submit proposals: Wayne County Wayne County Purchasing
Department Attn: Mandy Trujillo, Procurement
Specialist

P.O. Box 227
Goldsboro, NC 27530

Pre-proposal Conference:

Date: January 7, 2026
Time: 02:00 PM
Location: Wayne County Board of
Commissioners Meeting Room
Address: 224-226 East Walnut Street
Goldsboro, NC 27530

Deadline for Written Questions: January 22, 2026

Proposal Due Date: January 29, 2026

- Time frame for RFP
- Based upon the review of the proposals received, the facilities committee will make a recommendation to the Board of County Commissioners for their selection and award of project to move forward with real property appraisal.
- Upon award, the selected firm will have 30 days to complete the project in its entirety.

Subject Properties – Disposal of Surplus properties

Upon completion of the appraisal process, the facilities committee will make a recommendation as to which, how, why, and the time frame for properties to be declared surplus by the commissioners. The entire board will have the final decision.

Subject Properties Disposal options

Property Disposal Options For North Carolina Local Governments

General Disposal Methods	Personal Property UNDER \$30,000	Personal Property OVER \$30,000	ALL Real Property
Sale			
Competitive sale by public auction (<i>G.S. 160A-270</i>); sealed bid (<i>G.S. 160A-268</i>), or upset bid (<i>G.S. 160A-269</i>)	Yes	Yes	Yes
Private negotiated sale with governing board approval (<i>G.S. 160A-266(b)</i> and <i>160A-277</i>), or by local policy (<i>160A-266(c)</i>)	Yes	No	No
Exchange			
Exchange with public and private entities (<i>G.S. 160A-271</i>)	Yes	Yes	Yes
Lease			
Lease with term over 10 years treated as sale of real property (<i>G.S. 160A-272</i>)	Yes	Yes	Yes
Discard			
Discard because has no value, unable to sell, or poses threat to public health or safety (<i>G.S. 160A-266(d)</i>)	Yes	Yes	No
Raffle surplus property (<i>G.S. 14-309.15</i>)	Yes	Yes (\$125,000 limit)	Yes (\$500,000 limit)
Convey without Monetary Consideration ("donate")			
Convey to non-profits, sister cities, and other units of government – does not apply to schools (<i>G.S. 160A-280</i>)	Yes	Yes	No
Convey or sell to public and private entities for continued public use – cities and counties only (<i>G.S. 160A-279</i>)	Yes	Yes	Yes
Convey to other units of government			
Convey to other units of government in NC under conditions "deemed wise" by governing boards (<i>G.S. 160A-274</i>)	Yes	Yes	Yes
Trade-In			
Trade-in included as part of bidding process for purchases of apparatus, supplies, materials, or equipment (<i>G.S. 143-129.7</i>)	Yes	Yes	No

Subject Properties Disposal options

Property Disposal Options For North Carolina Local Governments

Special Conveyances	Personal Property UNDER \$30,000	Personal Property OVER \$30,000	All Real Property
Sell artistic, historic, or scenic property to non-profit or trust for conservation or preservation <i>(G.S. 160A-266(b))</i>	Yes	Yes	Yes
Lease property for affordable housing <i>(G.S. 160A-278)</i>	No	No	Yes
Sell property for affordable housing - Counties <i>(G.S. 153A-378)</i> - Cities <i>(G.S. 160A-279)</i>	No	No	Yes
Lease or sell property for economic development projects <i>(G.S. 158-7.1)</i>	No	No	Yes
Sell, exchange, or transfer property for community development projects – cities only <i>(G.S. 160A-457)</i>	No	No	Yes
Lease, sell or convey property to fire department & rescue squad for facilities <i>(G.S. 160A-277)</i>	No	No	Yes
Retiring law enforcement officer's weapon and badge <i>(G.S. 20-187.2)</i>	Yes	No	No
Retiring firefighter's helmet <i>(G.S. 160A-294.1–cities; G.S. 153A-236–counties)</i>	Yes	No	No

Of course each of these methods has step by step procedures that have to be followed to meet the general statues.

The Board of County Commissioners will determine if real property is to be sold and the best legal method to pursue in order to meet their objective.

Subject Properties Disposal procedures

Questions/Discussion?



Wayne County Mount Olive Industrial Park: Your Multimodal Gateway to Unrivaed Growth

Unlock **unprecedented potential** at Mount Olive, Eastern North Carolina's premier industrial hub. Our strategic convergence of **aviation, rail, and highway infrastructure** delivers a powerful logistical advantage, designed to propel advanced manufacturing and distribution operations into a new era of efficiency and expansion.

 AVIATION INFRASTRUCTURE

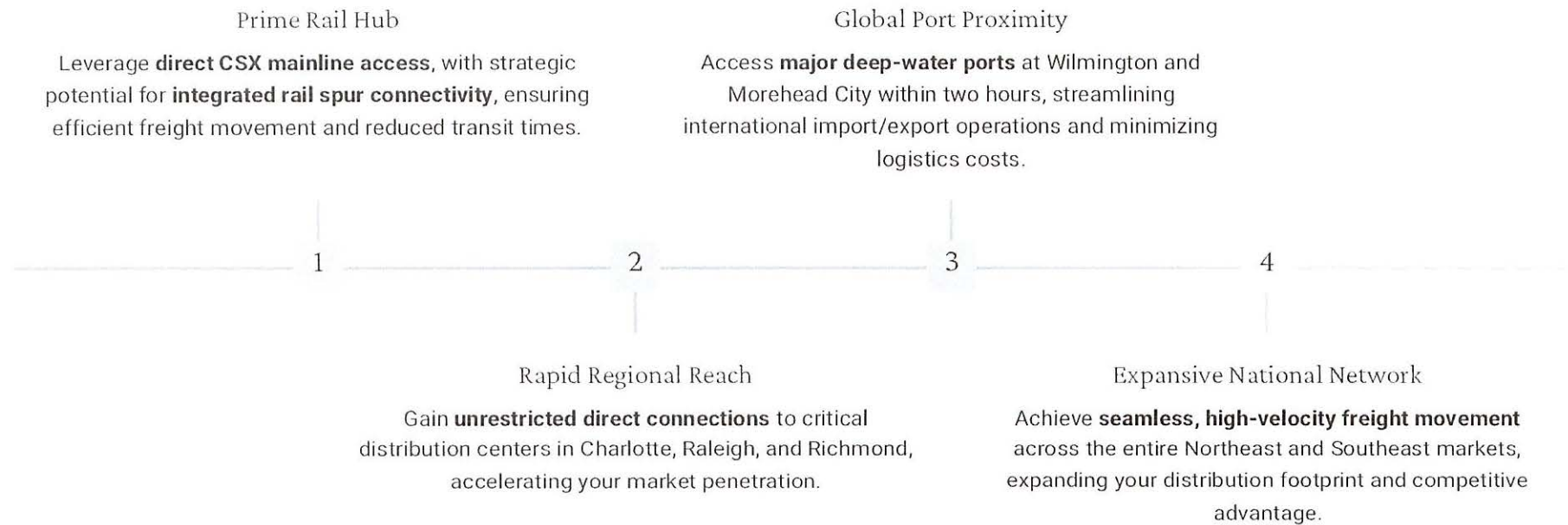
Corporate Aviation Hub: Accelerating Business Growth

The Mount Olive Municipal Airport has been transformed into a premier corporate aviation facility through strategic investments. The January 2025 completion of a vital parallel taxiway dramatically enhanced ground safety and boosted operational efficiency for all business aircraft, establishing a new standard for corporate accessibility.

With an extended 5,250-foot runway, the airport now confidently accommodates larger corporate jets. This expansion ensures seamless executive travel and guarantees rapid, secure delivery of high-value, time-sensitive freight, providing an undeniable competitive edge for industrial park tenants.



Strategic East Coast Gateway: Unlocking Market Potential



The **unrivaled CSX mainline advantage** through Mount Olive empowers manufacturers with **swift, cost-effective access** to lucrative East Coast population centers and vital international shipping terminals, significantly **boosting operational efficiency** and **profitability**.

Catalyst for Prosperity: Aviation Fuels Regional Economic Expansion

\$21M

Driving Annual Economic Growth

A monumental \$21M direct contribution, actively propelling local commerce and fostering innovation.

180

Empowering High-Value Aviation Careers

180 high-skill employment opportunities forged, nurturing specialized talent across airport operations and thriving tenant businesses.

5,250

Expansive Operational Capacity

A strategic 5,250-foot runway, efficiently accommodating mid-size corporate jets and critical freight aircraft, unlocking expanded logistics and business travel potential.

More than just an airfield, our airport is a dynamic economic force. It extends its vital footprint far beyond physical boundaries, serving as an indispensable catalyst for aggressive regional business development and the creation of high-wage, future-proof employment opportunities.



RAIL INFRASTRUCTURE

CSX Freight Rail: Unleashing Unrivaed Market Access

Strategically bordered by CSX rail lines, the Mount Olive Industrial Park offers an unparalleled competitive edge. This direct connectivity provides manufacturers and distributors with seamless, cost-effective access to North America's most extensive freight network, ensuring your products reach key markets with speed and efficiency.

Our 109-acre industrial park is engineered for growth, featuring prime locations explicitly designed for rail spur construction. This empowers individual tenants with direct freight service, a game-changing advantage for heavy manufacturing and optimizing bulk logistics operations, driving down costs and accelerating distribution.

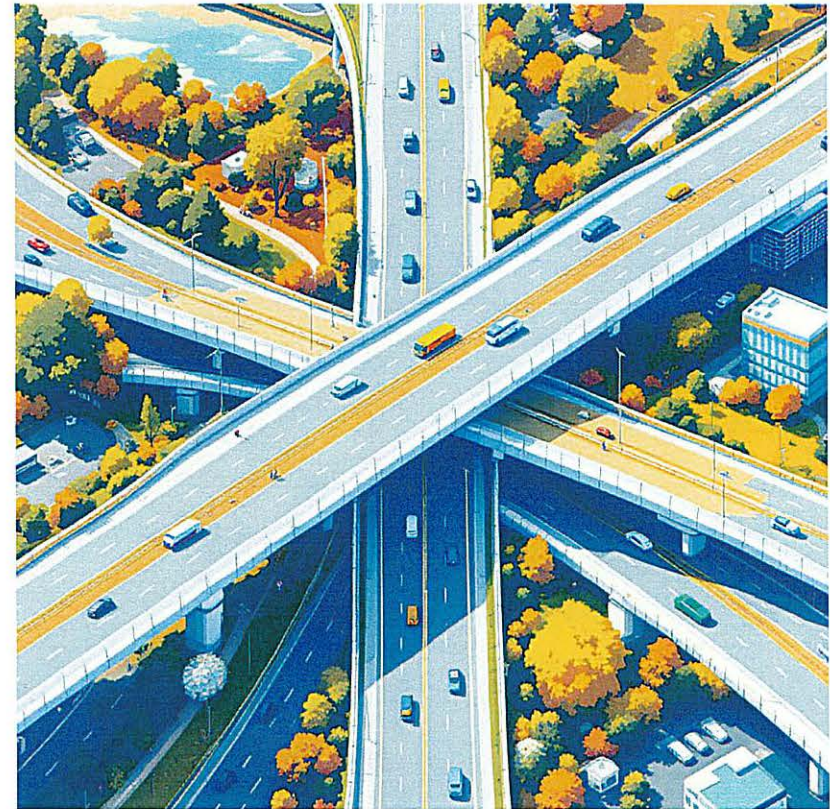
HIGHWAY ACCESS

Unrivaled Highway Access: Powering Your Logistics Advantage

Direct Link to US Highway 117 Alternate

Our industrial park boasts immediate, **unparalleled access** to US Highway 117 Alternate, strategically placing you just 30 minutes from the critical Interstate 40 corridor and 45 minutes from the bustling Interstate 95.

This **prime location** is engineered for peak operational efficiency, guaranteeing **seamless just-in-time delivery** and **rapid, widespread distribution** across the entire I-95 Eastern Seaboard, from Maine to Florida. Unlock a decisive competitive edge and vast market reach.



Made with GAMMA

Strategic Multimodal Powerhouse

Air Freight Connectivity

Featuring a **5,250-foot runway** for corporate jets and cargo, enabling **rapid global access**.

Ideal for **high-value, time-critical shipments** and executive travel, ensuring unparalleled agility.



Robust Rail Infrastructure

Direct access to the **CSX mainline**, with shovel-ready potential for dedicated rail spur construction.

Perfect for **economical, large-scale transport** of bulk materials, heavy equipment, and containerized goods.



Premier Highway Access

Positioned on **US-117 with seamless interstate connections** (I-40, I-95).

Empowers **efficient regional distribution** and optimized just-in-time delivery for competitive advantage.

This **unique convergence** of air, rail, and highway transportation transforms the industrial park into a **dynamic multimodal hub**. Offering tenants **unmatched supply chain flexibility** and the potential for significant operational efficiencies, it rivals premier logistics centers like the NC Global TransPark.



Dynamic Momentum: Fueling Unprecedented Growth & Investment



Goshen Engineering: Pioneering Expansion

A significant facility expansion (2025-2026) underscores profound confidence in our thriving manufacturing ecosystem and highly skilled talent, driving regional economic leadership.



Strategic Capital Infusion

Substantial private investments are flooding Wayne County's manufacturing sector, catalyzed by superior infrastructure and proactive, business-friendly development policies, ensuring sustained prosperity.



Unwavering Infrastructure Advancements

Completed parallel taxiway, extensive utility upgrades, and crucial roadway enhancements signify a resolute, long-term commitment to industrial expansion and future-proofing regional capabilities.

Unrivalled Competitive Edge

Strategic Parallels

Multimodal Hub: Seamless convergence of aviation, rail, and highway infrastructure.

Integrated Logistics: Premier integration for efficient global distribution.

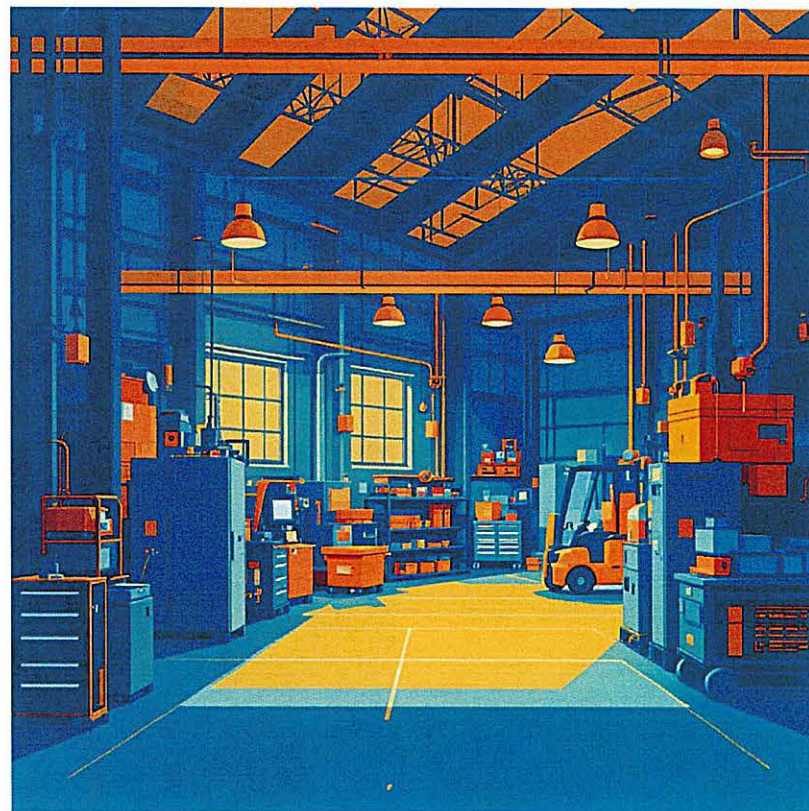
Industry Focus: A dedicated hub for aerospace and advanced manufacturing innovation.

Unmatched Local Advantages

Cost Efficiency: Significantly lower operating costs compared to major metropolitan markets.

Skilled Talent Pool: Ready access to a robust and trained workforce.

Development Ready: Abundant shovel-ready industrial parcels awaiting development.



Unlock Your Next Strategic Advantage

Rapid Deployment: 109 Acres
Ready Now

Secure **shovel-ready** industrial
parcels with **pre-installed utilities**.

Benefit from **flexible configurations**
designed for diverse, high-growth
operations.

Seamless Connectivity:
Infrastructure Complete

Leverage **immediate access** to
airport, rail, and major highways.

Eliminate delays – connectivity
improvements are fully operational
today.

Proven Growth: Business-Ready
Ecosystem

Join a thriving hub with a **track record
of manufacturing success**.

Access **robust local development
partnerships** and a skilled workforce.

Mount Olive Industrial Park delivers the **critical transportation infrastructure, essential workforce access, and unparalleled operational flexibility** that modern manufacturers and logistics operations demand. This isn't just an opportunity—it's a **strategic imperative**. Evaluate this unparalleled advantage now and secure your future success.